

### ANNUAL PLAN BUDGET UPDATE - GOVERNANCE AND SUPPORT SERVICES

Department: Executive Leadership Team

### **EXECUTIVE SUMMARY**

- This report provides an overview of the operating expenditure (opex) budgets for the 2023/24 Annual Plan year for the Governance and Support Services Group as shown at Attachment A. A draft funding impact statement (FIS) is shown at Attachment B. The activities include:
  - Business information services (BIS)
  - Civic and administration
  - Civil defence
  - Council communications and marketing (CCM)
  - Corporate leadership
  - Corporate policy
  - Customer services agency (CSA)
  - Finance
  - Fleet operations
  - Human resources
- 2 A schedule of proposed fees and charges for the 2023/24 year is also presented at Attachment C.

### **RECOMMENDATIONS**

That the Council:

- a) **Approves** the draft 2023/24 operating budget for the Governance and Support Services Group as shown/amended at Attachment A.
- b) **Approves** the draft 2023/24 fees and charges schedules for the Regulatory Services Group as shown/amended at Attachment C.

### **OPERATING BUDGETS**



### Revenue

### Rates

The rates contribution for this Group has decreased by \$1.579 million.

### External Revenue

- 4 External revenue has increased by \$5.673 million. The draft budget includes an increase of \$5.500 million in dividends from Dunedin City Holdings Limited.
- Other revenue increases are due to a new budget to recover costs from the Otago Regional Council (ORC) relating to South Dunedin Future costs. The other change is a reduction in recoveries for the election.

### Expenditure

### **Personnel Costs**

- Personnel costs have increased by \$1.391 million 8.0%. This increase is made up of the following key changes:
  - Māori, Partnerships and Policy 1.5 FTE increase. This is made up of 1 FTE to assist with
    the development of the 10 year plan. The other 0.5 FTE increase relates to sustainability
    and zero carbon, and South Dunedin future initiatives. These are offset by savings in
    operating costs or are being funded by external revenue recoveries.
  - Corporate and Quality 7.7 FTE increase. These increases relate to the provision of backend support for the programme of work being undertaken by Council, and include increases in Human Resources, Health and Safety, Quality improvement, BIS, web-team and the Project Management Office. The Housing Advisor position is now also provided for in the budget.
  - City Development Engineer 1 FTE. This position is to co-ordinate the delivery of infrastructure to support growth.
  - In-house legal 1 FTE. This new position is being funded by 3 Waters reform.

### **Operations and Maintenance**

- 7 Operations and maintenance costs have decreased by \$549k, -9.3%.
- 8 This decrease combines the following key changes:
  - a) \$599k decrease in election costs,
  - b) \$196k decrease in contract costs in BIS and a reduction in the use of contractors for system development work,

These decreases have been partially offset by:

c) \$50k increase in contracted services to assist the Project Management Office transition to a new project management system.



- d) \$29k increase in CSA due to an increase in the cost of the after-hours service.
- e) \$34k increase in Corporate policy for Quality of Life project fieldwork and survey development.

# Consumables and general costs

- 9 Consumables and general costs have increased by \$260k, 2.5%.
- 10 This increase combines the following key changes:
  - a) An increase in budget of \$354k for the 10 year plan 2024-34 development including an audit fee of \$145k.
  - b) An increase in budget for South Dunedin Future projects \$224k (recovered from the ORC).
  - c) An increase in elected member remuneration \$132k.
  - d) A decrease of \$237k in BIS due to cost reductions for internet/fibre service, software licence fees and aerial photography costs.
  - e) A decrease of \$145k in CCM due to reductions in software and media monitoring costs.

## **Depreciation**

11 Depreciation has increased by \$958k relating to capital expenditure in BIS and Fleet Operations.

### Interest

12 Interest has increased by \$1.169 million relating to the capital expenditure programme and higher interest rates.

### **Signatories**

| Author:     | Gavin Logie - Chief Financial Officer  |
|-------------|--|
| Authoriser: | Sandy Graham - Chief Executive Officer |

### **Attachments**

|    | Title                    | Page |
|----|--------------------------|------|
| ₫A | Income Statement         | 50   |
| ŪB | FIS Statement            | 51   |
| ₫C | Governance Fees Schedule | 52   |



### **SUMMARY OF CONSIDERATIONS**

### Fit with purpose of Local Government

This decision enables democratic local decision making and action by, and on behalf of communities, and promotes the social economic, environmental, and cultural well-being of communities in the present and for the future.

### Fit with strategic framework

|   | Contributes | Detracts | Not applicable |
|---|-------------|----------|----------------|
| Social Wellbeing Strategy               | $\boxtimes$ |          |                |
| Economic Development Strategy           | $\boxtimes$ |          |                |
| Environment Strategy                    | $\boxtimes$ |          |                |
| Arts and Culture Strategy               | $\boxtimes$ |          |                |
| 3 Waters Strategy                       | $\boxtimes$ |          |                |
| Spatial Plan                            | $\boxtimes$ |          |                |
| Integrated Transport Strategy           | $\boxtimes$ |          |                |
| Parks and Recreation Strategy           | $\boxtimes$ |          |                |
| Other strategic projects/policies/plans | $\boxtimes$ |          |                |

The Governance and Support Services Group contributes to the delivery of all of the objectives and priorities of the strategic framework.

### Māori Impact Statement

Council budgets impact broadly across all Dunedin communities including Māori. The Council is committed to developing ongoing relationships with Māori communities, particularly with mana whenua. Strategic projects that have significance to Māori have been identified from across the organisation and these projects will work collaboratively with the Maori Partnerships Manager to ensure beneficial outcomes for Māori are achieved.

### Sustainability

The Annual Plan is not proposing any changes to that provided for in the 10 year plan. Major issues and implications for sustainability are discussed and considered in the 50 year Infrastructure Strategy and financial resilience is discussed in the Financial Strategy of the current 10 year plan 2021-31.

### LTP/Annual Plan / Financial Strategy /Infrastructure Strategy

This report provides a draft budget for the Governance and Support Services Group for inclusion in the draft 2023/24 Annual Plan.

### Financial considerations

Financial considerations are detailed in the report.

### Significance

The 10 year plan 2021-31 budgets were considered significant in terms of the Council's Significance and Engagement Policy, and were consulted on. Variations to those budgets as discussed in this report are not considered significant in terms of the policy.

### Engagement – external

There has been no external engagement in updating the draft budget for the Governance and Support Services Group.



### **SUMMARY OF CONSIDERATIONS**

### Engagement - internal

Staff and managers from across council have been involved in the development of the draft budget.

Risks: Legal / Health and Safety etc.

There are no identified risks.

### **Conflict of Interest**

There are no known conflicts of interest.

# **Community Boards**

Projects identified in Community Board Plans were considered in the development of the budgets for the 10 year plan, and Community Boards were consulted at this time. Community Boards will have an opportunity to present on the draft 202/24 Annual Plan.



# Governance and Support Income Statement for the Year Ended 30 June 2024

| Actual  |                                | Budget  | Draft<br>Budget | Inc (Dec) | Budget Inc<br>(Dec) |
|---------|--------------------------------|---------|-----------------|-----------|---------------------|
| 2021-22 |                                | 2022-23 | 2023-24         |           |                     |
| \$000   |                                | \$000   | \$000           | \$000     | %                   |
|         | Revenue                        |         |                 |           |                     |
| 7,079   | Rates revenue                  | 1,579   | -               | (1,579)   | -100.0%             |
| 1,053   | Rates penalties                | 850     | 1,000           | 150       | 17.6%               |
| 3,749   | External revenue               | 16,604  | 22,277          | 5,673     | 34.2%               |
| -       | Grants and subsidies operating | -       | 100             | 100       | -                   |
| -       | Grants and subsidies capital   | -       | -               | -         | -                   |
| -       | Development contributions      | -       | -               | -         | -                   |
| -       | Vested assets                  | -       | -               | -         | -                   |
| 25,533  | Internal revenue               | 26,519  | 27,126          | 607       | 2.3%                |
| 371     | Tax refund                     | 450     | 370             | (80)      | -17.8%              |
| 37,785  | Total revenue                  | 46,002  | 50,873          | 4,871     | 10.6%               |
|         | Expenditure                    |         |                 |           |                     |
| 16,423  | Personnel costs                | 17,282  | 18,673          | 1,391     | 8.0%                |
| 4,929   | Operations & maintenance       | 5,890   | 5,341           | (549)     | -9.3%               |
| 132     | Occupancy costs                | 171     | 199             | 28        | 16.4%               |
| 8,936   | Consumables & general          | 10,582  | 10,842          | 260       | 2.5%                |
| 395     | Grants & subsidies             | 408     | 411             | 3         | 0.7%                |
| 6,724   | Internal charges               | 6,975   | 7,292           | 317       | 4.5%                |
| 2,057   | Depreciation & amortisation    | 2,344   | 3,302           | 958       | 40.9%               |
| (81)    | Interest                       | 1,287   | 2,456           | 1,169     | 90.8%               |
| 39,515  | Total expenditure              | 44,939  | 48,516          | 3,577     | 8.0%                |
|         |                                |         |                 |           |                     |



# Governance and Support Funding Impact Statement for the Year Ended 30 June 2024

| Sources of operating funding General rates, uniform annual general charges, rates penalties Ganeral rates, uniform annual general charges, rates penalties Targeted rates Subsidies and grants for operating purposes 1,492 Internal charges and overheads recovered Interest and dividends from investments 1,712 Local authorities fuel tax, fines, infringement fees, and other receipts Total operating funding (A) 49,440  Applications of operating funding Payments to staff and suppliers Suppliers Suppliers Payments to staff and suppliers Payments to staff and suppliers Payments to staff and suppliers Payments of perating funding paplications Total application of operating funding (B)  Surplus/(deficit) of operating funding (B)  Surplus/(deficit) of operating funding (B)  Surplus/(deficit) of operating funding (A-B)  Surplus/(deficit) of operating funding (B)  Subsidies and grants for renewals expenditure Subsidies and grants for renewals expenditure  Subsidies and grants for other capital expenditure  Development and financial contributions Cher dedicated capital funding Cuproceeds from sale of assets 120  Lump sum contributions Cher dedicated capital funding Capital expenditure  - Total sources of capital funding Capital expenditure - to meet additional demand - controlled capital funding Capital expenditure - to meet additional demand - controlled capital funding (C)  Total sources of capital funding (C)  Total sources of capital funding (C)  Total sources of capital funding (C)  Total application of capital funding (D)  Supplication of capital funding (D)  Supplication of capital funding (C)  City 53)  Funding balance ((A-B)+(C-D))   |  | Draft Budget<br>2023/24<br>\$000 |
|--|--|----------------------------------|
| General rates, uniform annual general charges, rates penalties     569       Targeted rates     431       Subsidies and grants for operating purposes     1,092       Internal charges and overheads recovered     1,7126       Interest and dividends from investments     19,722       Local authorities fuel tax, fines, infringement fees, and other receipts     -       Total operating funding (A)     49,440       Applications of operating funding     35,466       Payments to staff and suppliers     2,456       Internal charges and overheads applied     7,292       Other operating funding applications     -       Total application of operating funding (B)     45,214       Surplus/(deficit) of operating funding (A-B)     4,226       Sources of capital funding     -       Subsidies and grants for renewals expenditure     -       Subsidies and grants for other capital expenditure     -       Subsidies and grants for other capital expenditure     -       Development and financial contributions     -       Increase/(decrease) in debt     (7,871)       Gross proceeds from sale of assets     120       Lump sum contributions     -       Other dedicated capital funding     -       Total sources of capital funding     -       Capital expenditure     -       - to meet additional dem  | Sources of operating funding   |                                  |
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| - to replace existing assets (1,489) Increase/(decrease) in reserves - Increase/(decrease) in investment (DCHL) 2,550 Increase/(decrease) of other investments (403) Total application of capital funding (D) (3,525)  Surplus/(deficit) of capital funding (C-D) (4,226)  |  | (4.183)                          |
| Increase/(decrease) in reserves Increase/(decrease) in investment (DCHL) 2,550 Increase/(decrease) of other investments (403) Total application of capital funding (D) (3,525)  Surplus/(deficit) of capital funding (C-D) (4,226)   | ·  | , , ,                            |
| Increase/(decrease) in investment (DCHL) 2,550 Increase/(decrease) of other investments (403) Total application of capital funding (D) (3,525)  Surplus/(deficit) of capital funding (C-D) (4,226)   |  | (1,103)                          |
| Increase/(decrease) of other investments (403)  Total application of capital funding (D) (3,525)  Surplus/(deficit) of capital funding (C-D) (4,226)   |  | 2 550                            |
| Total application of capital funding (D) (3,525)  Surplus/(deficit) of capital funding (C-D) (4,226)   |  | · .                              |
|  | - ' '  | . ,                              |
| E. J. L. L. Washington   |  | (4,226)                          |
|  | 5 - 1 - 1 - 1 ((a p) - (a p)   |                                  |



Group - Governance

|   | 2022/23 fees<br>(GST Inclusive) | 2023/24<br>proposed (GST<br>Inclusive) | \$ change | % change |
|---|---------------------------------|--|-----------|----------|
| Administration Services   |                                 |  |           |          |
| Official Information  |                                 |  |           |          |
| Photocopy first 20 pages A4 black and white free, thereafter charged per page   | \$0.20                          | \$0.20                                 | \$0.00    | 0.00     |
| Archives Reference Services   |                                 |  |           |          |
| Archivist's Fee   |                                 |  |           |          |
| First half hour free, thereafter charged per hour. Full details are provided in the Council Reference Service Policy available from Archives. | \$50.00                         | \$50.00                                | \$0.00    | 0.00     |
| Finance   |                                 |  |           |          |
| Credit card surcharge   |                                 |  |           |          |
| Up to 2% of the transaction value   | \$0.00                          | \$0.00                                 | \$0.00    | 0.00     |
| Information Services  |                                 |  |           |          |
| Hazard Information Report   |                                 |  |           |          |
| Commercial - Hazard Information Report  | \$192.00                        | \$192.00                               | \$0.00    | 0.00     |
| Residential - Hazard Information Report   | \$182.00                        | \$182.00                               | \$0.00    | 0.00     |
| Land Information Memorandum   |                                 |  |           |          |
| Commercial - Land Information Memorandum  | \$377.00                        | \$377.00                               | \$0.00    | 0.00     |
| Residential - Land Information Memorandum   | \$357.00                        | \$357.00                               | \$0.00    | 0.00     |
| Residential (non-urgent) - Land Information Memorandum  | \$305.00                        | \$305.00                               | \$0.00    | 0.00     |
| Mapping Services  |                                 |  |           |          |
| GIS services available - cost on application  | \$0.00                          | \$0.00                                 | \$0.00    | 0.00     |