

SECTION 1:

Introduction

He kupu whakataki

Section contents

Introduction from the Mayor He Kupu Whakataki nā te Kahika	2
Introduction from the Chief Executive Officer He Kupu Whakataki nā te Kaihautū	3
Mayor and Councillors Ko te Kahika me kā Kaikaunihera	4
Community Boards Kā poari hapori	5
Finances Tahua	7
Strategic overview He tirohaka whānui	9
Māori participation update He pūroko mō kā take Māori	14
Sustainability update He pūroko whakapūmautaka	16

Introduction from the Mayor

He Kupu Whakataki nā te Kahika

Thank you for your interest in Dunedin City Council's Annual Report 2018/19. This reports on the first year of the 10 Year Plan 2018-28.

It was another year of steady growth for the city – population, job numbers and GDP all increased. Council continued to upgrade existing infrastructure, in part to help cater for that growth, while also investing in some new projects to make Dunedin an even more sustainable and attractive place to live.

2018/19 was also a significant year for strengthening the sense of community in our great small city.

In October, Dunedin was named the Most Beautiful City at the Keep New Zealand Beautiful Awards 2018. While most Dunedin residents are aware we live in New Zealand's most beautiful city, it was great to receive the recognition nationally. The award highlights the work of the many community organisations, volunteers and the DCC to make our city such a great place.

The terrible events in Christchurch on 15 March had a profound impact on many Dunedin people, but I was immensely proud of the way our community pulled together and rallied around our Muslim brothers and sisters in the wake of the tragedy. Thousands of people attended Dunedin's civic vigil at Forsyth Barr Stadium and that sense of aroha and solidarity continues to be reinforced.

In May, a new Ōtepoti Youth Vision was launched, providing the city with a framework to support our young people and take an active role in enabling them to be successful. Our young people are tomorrow's leaders and we need to nurture their development to make sure our community is in good hands going into the future.

The University of Otago officially celebrated its 150th anniversary in June. Since its founding in 1869, the University has been a key part of Dunedin – growing hand in hand with the city. In recent years, it has also been one of the key players involved in fostering Dunedin's international relationships, particularly with our sister cities Edinburgh and Shanghai. Those relationships continued to strengthen in 2018/19, particularly in education, but also in business, literature, film and tourism – bringing substantial benefits to both sides.

There was extensive stakeholder and public engagement throughout the year on the Central City Plan upgrade, focusing on the George Street stage of this transformational project for the city. After receiving feedback on ways we could make this main retail area more attractive, vibrant, safe and pedestrian friendly, Council endorsed a preliminary concept design in April.

Major progress was made on the Peninsula Connection road widening project – the Broad Bay to Portobello section officially opened in May. This project improves safety and connectivity for all road users. Good progress was also made on the urban cycleway programme, a highlight being the opening of the new Leith Bridge. It is great to see the different parts of the cycle network being connected, as this ultimately contributes to our key strategic goals of providing safe and viable sustainable travel options and reducing the city's carbon emissions.

Indeed, responding to the challenges (and opportunities) presented by climate change remained a key focus throughout the year. In June, Council committed to increasing its mitigation efforts by voting to declare a climate emergency and accelerate our efforts to become a net carbon zero city – bringing forward the city's target for achieving that goal by 20 years to 2030.

On the climate change adaptation front, we continued to plan for stormwater improvements in South Dunedin. As part of this work, we joined forces with EQC, Otago Regional Council, GNS Science and others to investigate the interaction of stormwater and groundwater in the area. Results of these investigations will help us to develop a holistic plan aimed at reducing the risk of flooding in South Dunedin.

Housing availability, affordability and quality are also key challenges for the city as it continues to grow. Waiting lists for social and emergency housing have increased and while national house prices appear to be cooling somewhat, Dunedin's continued to grow. In May, Council agreed to take a stewardship role in implementing the city's Housing Action Plan aimed at ensuring affordable and accessible homes for Dunedin residents.

Overall, another busy year of solid progress which sees both city and the Council well placed to seize the opportunities and meet the challenges ahead.

Dave Cull
Mayor of Dunedin

Introduction from the Chief Executive Officer

He Kupu Whakataki nā te Kaihautū

We are pleased to present the 2018/19 Annual Report. It outlines how we have tried to strike a balance between renewing and upgrading existing infrastructure, while investing in some new projects.

The final annual report budgets for 2018/19 resulted in an overall rates increase of 7.96%, keeping within the limit of 8% as set out in the 10 year plan 2018-2028.

Dunedin has moved from being a low to a medium growth city. While in many ways this is a sign that our city is thriving, it has its challenges. It means the DCC needs to invest in upgrading existing infrastructure to respond to the challenges of a growing city, while also planning for some new projects which will make Dunedin an even better place to live.

In total, our capital expenditure in 2018/19 was \$101.28 million, with a big focus on renewals and improvements. Since the 2017 flood event, over \$20 million has been spent on flood remediation. This includes the replacement of the Sutton–Mount Ross bridge that was damaged during the event, and the installation of a temporary Silverstream bridge after debris caused 25 metres of the pipe bridge to be washed away. Work has also been done to target the renewal, and upsizing where necessary, of wastewater pipes as well as renewing other 3 Waters' assets in Kaikorai Valley and North East Valley. This is a sizeable spend, higher than it has ever been and it shows the DCC's commitment to catching up on deferred maintenance.

Keeping our roads safe for everyone and resilient against weather events has been another focus. Safety improvements such as the Barnes Dance, intersection and mobility improvements were completed across the city, as well as repairs on slips from flood events and maintenance on structures to secure against long term structural damage.

Another major milestone was the completion of hearings for the Second Generation District Plan (2GP) after many years of consultation and engagement with the community. The next step for the 2GP will be the appeals phase with mediations beginning in August 2019.

Following the opening of the South Dunedin Community Pop Up in late 2017, the DCC has now secured a site for the development of the permanent South Dunedin Library and Community Complex. This site was purchased for \$4.75 million and is an ideal location for access, proximity and parking. Budget is provided in the 10 year plan for this development and further funding will be sought in the 2020/21 annual plan.

A recent Council decision to become a net carbon zero city by 2030 provides the opportunity for us to develop a more coordinated response to climate change. The Council has committed to developing a climate resilience work programme as part of the 2019/20 Annual Plan and it is expected that the next 10 year plan will outline the steps needed to achieve the 2030 net carbon zero goal.

Overall, 2018/19 was another year of progress towards making Dunedin one of the world's great small cities.

Sue Bidrose
Chief Executive Officer

Mayor and Councillors | Ko te Kahika me kā Kaikaunihera



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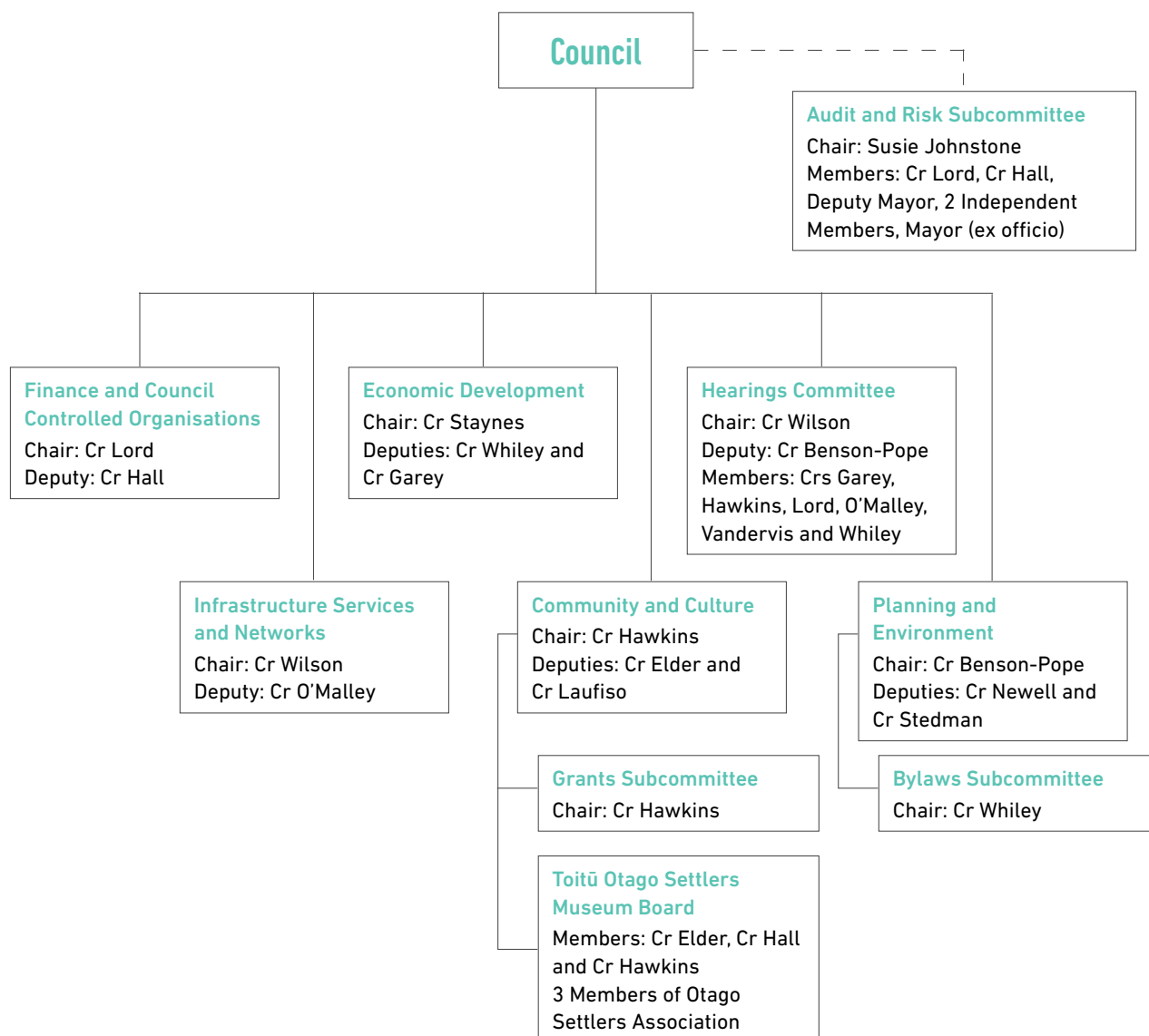


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Community Boards | Kā poari hapori

West Harbour	Mosgiel- Taieri	Otago Peninsula	Saddle Hill	Strath Taieri	Waikouaiti Coast
Steve Walker (Chair) M: 027 850 5603	Sarah Nitis (Chair) M: 027 5433 903	Paul Pope (Chair) M: 027 466 8446	Scott Weatherall (Chair) M: 027 440 4700	Barry Williams (Chair) M: 027 486 6433	Alasdair Morrison (Chair) M: 027 435 4384
Trevor Johnson (Deputy Chair) M: 027 284 8611	Joy Davis (Deputy Chair) M: 027 476 6047	Hoani Langsbury (Deputy Chair) M: 027 252 2876	Leanne Stenhouse (Deputy Chair) M: 021 117 5195	Joan Wilson M: 027 454 3620	Geraldine Tait M: 021 217 5492
Ange McErlane M: 0274 380 601	Martin Dillon M: 027 433 7800	Lox Kellas M: 021 191 5703	Christina McBratney M: 021 269 6170	David (Jock) Frew M: 027 820 1923	Mark Brown W: 03 482 2011
Jan Tucker M: 021 140 8890	Philippa Bain M: 027 545 3193	Christine Neill M: 027 223 4824	Keith McFadyen M: 027 444 8913	Jacinta Stevenson M: 027 322 1152	Richard Russell M: 021 444 421
Ryan Jones M: 022 432 1346	Maurice Prendergast M: 027 434 5545	Graham McArthur M: 021 477 7009	Paul Weir M: 021 039 4260	Norma Emerson M: 021 064 9355	Rose Stringer- Wright M: 021 0274 5922
Francisca Griffin M: 027 483 4707	Dean McAlwee M: 027 272 6132	Edna Stevenson M: 027 478 0543	Peter Gouverneur M: 027 683 8853	Mark O'Neill M: 027 699 4730	Mandy Mayhem- Bullock M: 021 919 555
Cr Aaron Hawkins M: 022 100 6634	Cr Mike Lord M: 027 438 2097	Cr Andrew Whiley M: 027 465 3222	Cr Conrad Stedman M: 021 311 551	Cr Mike Lord M: 027 438 2097	Cr Jim O'Malley M: 021 525 547

Council Committee structure | Te Kōmiti Kaunihera



Joint Committees

- Otago Civil Defence Emergency Management Group
- Dunedin Heritage Fund Committee

Other Bodies Reporting to Council

- District Licensing Committee**
Chair: Colin Weatherall
Deputy: Andrew Noone
Members: David Benson-Pope, Aaron Hawkins, Mike Lord, Lee Vandervis, Peter Burrows, Colin Lind, Tanya Surrey and Wayne Idour
- Chief Executive Appraisal Committee**
Chair: Mayor
Deputy: Deputy Mayor
- Dunedin District Plan Hearings Panel**
Chair: David Collins
Members: 7 Hearings Commissioners

Finances | Tahua

This section presents a summary of the financial results for the year ending 30 June 2019.

Council Financial Results

	2019 \$000	2018 \$000	2017 \$000	2016 \$000	2015 \$000	2014 \$000
Rates	149,312	138,306	134,186	130,315	125,394	121,828
Dunedin City Holdings Limited	5,902	5,902	5,902	5,902	10,450	10,450
Crown subsidies and grants	42,423	31,907	17,572	15,536	20,971	15,744
Vested assets	4,634	8,128	10,006	8,968	543	2,225
Other revenue including unrealised gains and capital receipts	84,138	74,218	70,567	67,213	69,290	65,906
Total revenue	286,409	258,461	238,233	227,934	226,648	216,153
Personnel expenses	62,353	57,429	53,536	49,728	48,300	46,347
Operational expense	123,798	123,793	109,123	97,327	102,956	94,399
Fair value losses	200	90	88	1,092	7,951	591
Interest expense	10,324	11,900	13,705	16,074	15,283	16,205
Depreciation expense	68,597	65,035	61,327	56,447	53,248	52,157
Total expenditure	265,272	258,247	237,779	220,668	227,738	209,699
Operating surplus (deficit) before taxation	21,137	214	454	7,266	(1,090)	6,454
Cash flow position						
Cash flows from operating activities	83,845	54,622	47,635	50,890	63,912	53,515
Cash flows from investing activities including capital	(95,930)	(51,250)	(31,820)	(31,126)	(78,462)	(44,986)
Cash flows from financing activities including debt raising	18,500	(2,342)	(14,023)	(22,515)	18,906	(8,486)
Interest						
Interest expense	10,324	11,900	13,705	16,074	15,283	16,205
Capitalised interest	-	-	-	-	-	5,310
Total interest	10,324	11,900	13,705	16,074	15,283	21,515
Financial position						
Total assets	3,399,012	3,308,233	3,185,464	3,007,089	3,006,131	3,081,279
Term loans	218,973	200,473	202,419	216,073	238,589	219,683
Total equity	3,120,186	3,052,940	2,933,438	2,737,212	2,709,755	2,811,509
Rates as a percentage of total revenue	52.13%	53.51%	56.33%	57.17%	55.33%	56.36%
Interest as % of operating revenue	3.60%	4.60%	5.75%	7.05%	6.74%	9.95%
Interest as % of rates revenue	6.91%	8.60%	10.21%	12.33%	12.19%	17.66%
Number of times that operating cash flow pays the interest expense	8.1	4.6	3.5	3.2	4.2	2.5
Number of times rates pays the interest expense	14.5	11.6	9.8	8.1	8.2	5.7
Net debt as % of total revenue	76%	78%	85%	95%	105%	102%
Net debt as % of rates	147%	145%	151%	166%	190%	180%

Overview of Financial Results

During 2018/19 Council brought forward a significant volume of its capital program that had been initially scheduled for future years.

Some elements of this 'accelerated capital program' attracted external funding that had been included in future years' budgets. As this income is included in Council's operating surplus, but the expenditure is not, this had a significant positive impact on Council's reported operating surplus.

The elements of this accelerated capital program that did not attract external funding resulted in an increase to budgeted levels of debt at June 2019 but had no impact on Council's long term debt projections. Despite this, Council's interest expense was approximately \$1.5m lower than the previous year and \$1.9m below budget.

Smaller amounts of unbudgeted revenue were also generated from investment and property valuation gains, the vesting of infrastructure assets, the receipt of other government grants and various Council departments' activity levels being greater than budget, thus generating increased levels of fees and charges.

The impact of this extra revenue on Council's financial result was mitigated by Council's depreciation expense exceeding budget by around \$5m and other operational costs exceeding budget by a similar amount. These additional operational costs were caused largely by Council increasing maintenance activity for its property, reserves and transport areas, additional costs incurred to generate the increased income mentioned above, property value write down and preliminary costs incurred to enable Council to effectively deliver its future capital program.

Outlook

This is the first year of Council's current 10 year plan 2018-28. The financial strategy within the 10 year plan provided a fiscally responsible platform for Council to deliver the key features of the Plan, being:

"an ambitious programme of spending to upgrade existing infrastructure as well as some new projects which will make our city an even more attractive place to live, work, study and do business".

Key features of the financial strategy include spending \$878m on capital projects over the ten year period, having an average of 5% per annum rate increase across years 2 to 10, limiting debt to \$350m, having a positive operating surplus for the 10 year period and continuing the full range of services offered at the beginning of the period covered by the Plan.

The results of the first year of the 10 year plan, being the year ended 30 June 2019, are consistent with this financial strategy.

Consolidated Financial Results

	2019 \$000	2018 \$000	2017 \$000	2016 \$000	2015 \$000	2014 \$000
Operating revenue	557,465	526,125	481,207	472,809	442,534	414,851
Operating surplus (deficit) before taxation	31,470	24,512	29,318	17,579	14,049	18,052
Total assets	4,285,125	4,108,552	3,921,700	3,683,375	3,640,829	3,747,437
Total equity	3,329,799	3,277,135	3,143,328	2,906,991	2,861,651	2,957,449
Financial expenses *	28,233	28,974	31,816	37,366	38,991	39,448
Term loans	691,069	610,043	573,029	580,515	593,574	610,445
Financial expenses as % of operating revenue	5%	6%	7%	8%	9%	10%
Term loans as % of total assets	16%	15%	15%	16%	16%	16%

* Financial expenses excludes fair value loss on investment properties

Issuer Credit Rating

The achievement of a good credit rating is another important indication of prudent financial management and is an important factor in obtaining finance at a competitive interest rate. The Council as a Group is assessed by the rating agency Standard & Poor's. Below is the rating history for the Group. The most recent and full Standard & Poor's rating report is available on the Council website.

Standard & Poor's Credit Rating

Issuer Credit Rating as of;	11/12/18	8/12/17	15/12/16	16/12/15	8/12/14	10/12/13
Rating;	AA/Stable/A-1+	AA/Stable/A-1+	AA/Stable/A-1+	AA/Stable/A-1+	AA/Stable/A-1+	AA/Stable/A-1+

Strategic overview | He tirohaka whānui

Often people ask how the Council makes decisions and prioritises work to develop our city. The decision-making process starts with the vision of Dunedin as one of the world's great small cities.

Dunedin has a thriving economy, with connected and supportive communities. The distinctive built heritage and treasured natural environment are enjoyed by residents and visitors alike. The compact city is also safe and accessible and has great arts and culture.

The Council, working with the community and stakeholders, has developed a strategic framework to support decision-making with key priorities for investment, effort and development.



There are eight strategies focused on long-term outcomes and Dunedin's development.

- The *3 Waters Strategic Direction Statement* sets out how the DCC will ensure the city has safe, reliable and affordable water services.
- The *Spatial Plan* shapes the form of the city.
- The *Economic Development Strategy* sets out priorities for creating jobs, incomes and opportunities.
- The *Social Wellbeing Strategy* outlines how the DCC will foster inclusive communities and quality lifestyles.
- The *Integrated Transport Strategy* sets priorities for how the safe and efficient movement of people and goods will be supported.
- *Ara Toi Ōtepoti Arts and Culture Strategy* roadmaps strategic actions which support the creative sector in Dunedin and develop an environment which acknowledges the intrinsic value of the arts.
- *Te Ao Tūroa, Dunedin's Environment Strategy* delineates Dunedin's climate change impact plan and connects the communities with sustainable ecology and environmental actions.
- The *Parks and Recreation Strategy* develops the use of Dunedin's open spaces, recreation facilities and parks to connect and value our spaces and promote more active communities.

The Council's work to achieve these strategic goals is underpinned by two overarching principles: Te Tiriti o Waitangi / the Treaty of Waitangi – the Council's work and partnership with Māori is guided by the Treaty principles; and sustainability – the Council takes a sustainable development approach that takes into account the social, economic, environmental and cultural interests of Dunedin's communities and the needs of future generations.

Achieving great outcomes as a community

The purpose of a strategic approach to decision-making is ultimately to achieve great outcomes for all of us. The hard work is done by everyone in the city when it comes to achieving our goals and the Council is just one of many stakeholders working to support Dunedin being one of the world's great small cities.

Summary of community outcomes and indicators

A summary of the community outcomes that set out what the city will be like if the Council achieves its goals is set out below. The indicators for tracking progress against these outcomes, plus an update with the 2018/19 results (and Māori statistics if applicable) are also provided.

Outcome	Indicators	2018/19 update	Māori stats 2018/19 (if applicable)
Vision	Perception that Dunedin is one of the world's great small cities	86% (QoL, 2018)	87% (QoL, 2018)
Social Wellbeing: A supportive city with caring communities and a great quality of life	Percentage of residents who have experienced problems with damp or mould in their homes during winter	19% (QoL, 2018)	31% (QoL, 2018)
	Residents' sense of community within their local neighbourhood	84% (ROS, 2018/19)	77% (ROS, 2018/19)
3 Waters: A healthy city with reliable and quality water, wastewater and stormwater systems	The water quality of Dunedin's lakes and rivers using Land Air Water Aotearoa measures	Not measured, measure still in development	N/A
	Satisfaction with the way the DCC manages the city's water related infrastructure	62% (ROS, 2018/19)	54% (ROS, 2018/19)
Spatial Plan: A compact city with a vibrant CBD and thriving suburban and rural centres	Satisfaction with the way the city is developing in terms of its look and feel	69% (ROS, 2018/19)	66% (ROS, 2018/19)
	Urban development capacity	Not measured, measure still in development	N/A
Economic Development: A successful city with a diverse, innovative and productive economy	Growth in full time equivalent jobs	2.7% growth in filled jobs (Year to March 2018) Note: Change of data sources mean a slight change in indicator measure (FTE to filled jobs)	3.2% growth in filled jobs (Year to March 2018) Note: Change of data sources mean a slight change in indicator measure (FTE to filled jobs)
	Growth in real GDP per capita	-0.7% growth (Year to March 2019)	N/A
	Ability to cover costs of everyday needs	53% (QoL, 2018)	52% (QoL, 2018)
Ara Toi: A creative city with a rich and diverse arts and culture scene	Percentage of residents rating Dunedin as creative	77% (ROS, 2018/19)	84% (ROS, 2018/19)
	Percentage of residents visiting one or more cultural facility within the last twelve months	92% (ROS, 2018/19)	96% (ROS, 2018/19)
Integrated Transport: A connected city with a safe, accessible and low-carbon transport system	Percentage of residents who walk, jog, cycle or take public transport to work	16% (ROS, 2018/19)	27% (ROS, 2018/19)
	Number of fatal and serious injury crashes	46	4
Te Ao Tūroa: A sustainable city with healthy and treasured natural environments	City greenhouse gas emissions	1,427,420 t CO ₂ e (2014/15)	N/A
	Total area of indigenous habitats in Dunedin protected by the District Plan, DCC reserve land and land held under QEII covenants and other statute-based protective mechanisms and/or recognised as Areas of Significant Conservation Value	ASCV area = 19,938 ha QEII area registered since 01/01/1995 = 739.40 ha DoC protected land added since 1995 = 21,064 ha Total area of 35,010 ha (less than the sum of the figures above as there is overlap).	N/A

Outcome	Indicators	2018/19 update	Māori stats 2018/19 (if applicable)
Parks & Recreation: An active city with quality and accessible recreational spaces and opportunities	Percentage of residents who participate in physical activity five or more days a week	45% (QoL, 2018)	40% (QoL, 2018)
	Percentage of residents using a park, reserve and/or open space and/or recreation facility at least once a month	97% (ROS, 2018/19)	99% (ROS, 2018/19)

Highlights of the activity and projects undertaken in the 2018/19 financial year in each of the outcome areas are set out below.

A supportive city with caring communities and a great quality of life

- Council adopted the Dunedin Housing Action Plan 2019 – 2039, developed by the multi-sector Mayor's Taskforce for Housing. The Taskforce also hosted the city's Housing Summit in February 2019 bringing together developers, local and central government, social service providers and private business to input into housing solutions for the city. The Housing Action Plan will be implemented from 1 July 2019.
- The Ōtepoti Youth Vision was launched in May, following input from youth, community, education, health and central and local government groups. The Vision sets out goals and objectives to foster successful youth development within the city. As at 30 June, 37 organisations had signed up to support the Ōtepoti Youth Vision in the way they work and welcome youth.
- The DCC supported people of the Muslim faith, and the wider community, in a range of ways following the terrorist attack in Christchurch on 15 March, which claimed the lives of 50 people. The DCC, with Amnesty International and mana whenua, organised the Standing Together Ōtepoti Dunedin Civic Vigil, attended by 18,000 people at the Forsyth Barr Stadium on 21 March. The DCC also coordinated a national remembrance service on 29 March. Additional support for Muslim families was provided including; food collections through its libraries, information notices in Arabic and English on safety, wellbeing and funding, and condolence books provided to the Otago Muslim Association. The DCC continues to support and connect with groups supporting people of Muslim faith, particularly those newer to Dunedin.

A healthy city with reliable and quality water; wastewater and stormwater systems

- Work on the refurbishment of the Ross Creek Reservoir was substantially completed and the site re-opened for recreational use. This work is part of a larger project to improve the security of Dunedin's water supply.
- The Silverstream pipe bridge supports the pipeline that conveys raw water from the Deep Creek catchment area across the Silverstream to the Mount Grand Reservoir. A temporary bridge was installed in December 2018 after debris building up against the bridge supports during a flood event caused 25 metres of the pipe bridge to be washed away. The temporary bridge has a life expectancy of five years and allows time for development of a permanent solution.
- Kāti Huirapa Rūnaka ki Puketeraki, the DCC and as many as 40 volunteers from the local community built a driftwood windbreak on the sand spit. The structure is designed to encourage sand trapping to heal the sand spit and reduce the impact of waves on the shorefront.
- Planning continued for stormwater improvements in South Dunedin. This project aims to reduce the risk of flooding and damage to homes and businesses. As part of this project, the DCC, Otago Regional Council, GNS Science, the Earthquake Commission, QuakeCORE and the University of Otago worked together to implement a monitoring and modelling programme for stormwater and groundwater in the South Dunedin area.

A compact city with a vibrant CBD and thriving suburban and rural centres

- Decisions on the 2GP were released in November 2018. 83 appeals were received, and Environment Court mediation is due to begin in August 2019. Two variations to the 2GP have been initiated – Variation 1 will correct minor errors, and Variation 2 aims to provide additional residential capacity to meet our requirements under the National Policy Statement for Urban Development Capacity (NPS). As required by the NPS, a housing and business assessment report was completed in January 2019 and shows that we have a shortfall of zoned, feasible residential land over the medium and long terms.
- The Heritage Fund has grown in financial capacity with the consolidation of the DCC's heritage grant schemes into the Fund in mid-2018; its grant from the DCC amounted to \$670,000 in 2018-19. A total of 29 grants were offered for heritage projects totalling \$461,000. Applications to the Fund have increased this year with active encouragement, and as legacy payments are finalised from the previous grant schemes, more grants will become available to incentivise and support heritage-led regeneration and restoration projects across the city.

A successful city with a diverse, innovative and productive economy

- Enterprise Dunedin was successful in securing 13 conference bids, including three international conferences, for the city for the period of 2020-2026. The estimated value of these conferences is approximately \$5.5 million with 91,640 delegate days.
- Work continued on the development of the Centre of Digital Excellence (CODE) which will build on existing gaming and digital businesses and academic centres funded through the Provincial Growth Fund. A decision is expected in early 2019/20.
- Dunedin has been the production base for Blumhouse Productions (USA) to shoot a feature film. A crew of about 80 people worked on the film for a 16-week schedule. It will be followed by another similar-sized feature film (NZ) to be based in the city.
- Enterprise Dunedin worked with other councils across Otago on the development of the Otago Regional Economic Development framework to coordinate activities across Otago. Once agreed, the framework is intended to inform projects to address collective challenges and maximise collective strengths across the region.
- The Study Dunedin programme worked under its new vision to promote and support sustainable growth and the delivery of an outstanding study experience for international students. This included two Mayoral welcome events for high school students, an offshore visit to Shanghai and Nanjing, hosting education agents from Colombia and producing a new video for the China high school market. Significant new relationships were developed with a group of high schools in Thailand, building on three hosted visits to the city, the signing of a Memorandum of Understanding and the first group of students coming to study in Term 1, 2019.
- The DCC signed a Memorandum of Understanding with the Ministry of Health, Southern DHB, and University of Otago for the development of a District Energy Scheme business case – the final report is due in August 2019.

A creative city with a rich and diverse arts and culture scene

- The DCC secured a site for the development of the South Dunedin Library and Community Complex in March 2019. Purchased for \$4.75 million, the 4,581m² property (land and buildings) on the corner of King Edward Street and Macandrew Road has good carparking, is close to bus services, is earthquake strengthened and provides a street frontage on King Edward Street. It is planned to use existing buildings on about 1,200m² of the site for the library and community complex and retain the tenants in the remainder of the building. A budget of \$5.25 million was provided in the 10 year plan and additional funding to complete the project will be sought in the 2020/21 Annual Plan process.
- The Dunedin Writers & Readers Festival ran during May 2019 and offered 36 events with over 60 participants, featuring many wonderful local writers and eight overseas guests including bestselling Irish novelist John Boyne; BAFTA and MOBO-winning UK hip-hop artist Akala; Australian novelist Markus Zusak and Children's Laureate Morris Gleitzman. All events in the programme were well attended with several being sold out, including the selection of free events and workshops, and the expanded and popular schools' programme.
- In response to the closure of the Fortune Theatre and in partnership with Creative New Zealand, Ara Toi staff are working closely with consultants Charcoalblue and the performing arts community to complete the Performing Arts Feasibility Study which will inform future decision making for the performing arts in Dunedin.
- The 10th anniversary of the Dunedin Chinese Garden was commemorated with a variety of events, public talks and photographic exhibitions in both Dunedin and Shanghai. As part of the anniversary celebrations, a rare and valuable ceramic pagoda was donated to the Garden to symbolise the friendship between New Zealand and the People's Republic of China.

A connected city with a safe, accessible and low-carbon transport system

- The first stage of the Peninsula Connection Safety Improvement Project was completed between Broad Bay and Portobello and an official opening was held on the 12 May 2019. Construction commenced on sections between Vauxhall and Macandrew Bay. The next section will be the retaining wall at Turnbolls Bay. In addition, the urban cycleway programme is continuing with the new Leith bridge completed along with improvements to Portsmouth Drive, the Harbour basin and Anzac Avenue.
- A number of safety improvement projects were undertaken across the transport network. These included a further Barnes Dance, intersection improvements, mobility improvements, school cluster safety work, improved guard railing, Stuart Street median safety improvement, roundabout trials and permanent constructions. Investment continues on infrastructure to promote active transport in accordance with the Government Policy Statement.
- The contract to complete the installation and subsequent maintenance of new LED lights on the Dunedin street light network has been awarded to Broadspectrum. The overall cost of the installation of the lights and central management system was in line with budget estimates. Work has commenced with the first replacement lights likely to be installed later in 2019.

A sustainable city with healthy and treasured natural environments

- The DCC delivered a second year of Te Ao Tūroa grants for two community groups totalling \$30,000, which supported projects on climate change adaptation and the growth in Dunedin's backyard ecosanctuaries.
- Commissioned for a second year, the Environment Envoy – the 4KT Elephants project – directly engaged more than 350 people, mainly families and students, in practical solutions to repurpose textile waste and reduce landfill.
- There has been continued support for education and volunteer initiatives such as Town Belt Kaitiaki, War on Weeds, Trail Crew and Wildlife Response.
- The Te Ao Tūroa Partnership resolved to support a trial of a summer studentship, allocating \$8,000 toward a trial studentship project with the University of Otago and Otago Polytechnic.
- The online 'Story Map' of Dunedin was finalised – a tool that makes it easier to discover areas of interest around the Town Belt, which is one of the city's key environmental assets.

An active city with quality and accessible recreational spaces and opportunities

- Just Swim was launched in July 2018 as the DCC's own swim school, departing from the Swimsation franchise model that began in 2003. The swim school caters for babies through to adults and provides learn to swim lessons and water safety activities for most primary and intermediate schools in the Dunedin region. A Just Swim website was unveiled, online payments were introduced and an online parent portal to track children's progress was made available. Customer feedback on these initiatives have been very positive, and number of customers has steadily risen each term.
- The Camping Control Bylaw came into effect on 1 November 2015. Most people abided with the bylaw, with an estimate of a 97% average compliance rate over the season. The DCC has security patrols checking known freedom camping sites every night for compliance regarding parking and self-contained campervans. Two Community Rangers assisted with freedom camping by providing information and advice to people. The introduction of the Thomas Burns site as a freedom camping location has taken the pressure off Warrington Domain and Ocean View reserve sites.
- The Community Ranger initiative was introduced in the 2018/2019 season as a way of providing education and advice to people visiting the city as freedom campers and also those visiting the city's beaches. The rangers are employed jointly by the DCC and the Department of Conservation as the sites they visit are owned by either one or the other agency. The initiative has been very successful, particularly with regard to freedom camping and vehicles on beaches. The rangers have no powers to issue infringements; instead they talk to people and explain the reasons why vehicles are not permitted on beaches for reasons of wildlife protection or safety to users of the coastal areas.
- Construction of the new artificial turf and associated landscape works were completed on Logan Park by July 2019. The \$4m project was built with support from Football South and is already proving popular with the community. The turf will primarily be used for soccer and is available for community bookings and use.

Māori participation update | He pūroko mō kā take Māori

The Dunedin City Council is committed to the Treaty of Waitangi and enabling Māori to contribute to decision-making processes. The Council is committed to working in partnership with Manawhenua across core activities and projects.

Māori Participation Working Party

The Māori Participation Working Party has been the key governance mechanism giving effect to the 2006 Memorandum of Understanding between the Dunedin City Council and Manawhenua - Te Rūnanga o Ōtākou and Kāti Huirapa Rūnaka ki Puketeraki. The Memorandum provides the framework within which the DCC and Manawhenua work together to consult and provide opportunities for Māori to contribute to local government decision-making processes. The Araiteuru Marae Council has been representing Taurahere (non-Kāi Tahu Māori) in the city.

The aims of the Māori Participation Working Party are to:

- Provide a direct line of communication between the Council with Kāi Tahu Rūnanga and Taurahere in the Dunedin area.
- Facilitate communication and understanding at the executive/governance level of all parties.
- Provide a forum for discussion of strategic level issues.
- Provide advice to the Council on issues relating to Māori.
- Identify, set out and evaluate options for the participation of Māori in areas arising from the Local Government Act 2002.

The Council also works with, and seeks advice from, Te Roopu Taiao, the Otago-wide consultation model between Otago local authorities and the Papatipu Rūnanga of the Kāi Tahu Otago Takiwa.

All DCC staff reports to the Council and its Committees include a Māori impact statement. This outlines any opportunities Māori may have had to contribute to decision-making and includes if relevant, reference to the Treaty of Waitangi, Manawhenua, cultural implications, and social and environmental implications.

2018/19 Update

This is the first year that two performance measures have been included to track progress of the Council's commitment to the Treaty of Waitangi. These measures will be refined as the DCC works to embed Treaty of Waitangi principles across all work, and improve processes used to track progress.

Te Tiriti o Waitangi/Treaty of Waitangi Indicator	2018/19
Rūnaka satisfaction with the Māori Participation Working Party and other forms of engagement to be measured through an annual survey.	Rūnaka and Council have been engaged in a strategic review of the partnership during 2018/19, including the Māori Participation Working Party. An annual survey has not been undertaken due to dialogue with Rūnaka throughout the year, resulting in recommendations for improving the partnership framework. This is expected to be updated in 2019/20, informing future decision-making and engagement processes.
Percentage of key DCC printed publications that include Māori content and Te Reo translations	85% Key DCC printed publications have been defined as corporate documents: the 10 year plan, the annual report and 'FYI' – the DCC's primary printed communication tool. There are limitations with this scope, as the DCC produces and influences a wider range of project-specific publications, many of which include and reflect Te Reo Māori and Te Ao Māori. Omission of digital content is also a limitation as this is a key way that the DCC communicates with the community. These considerations will be discussed as the DCC reviews how to meaningfully measure organisational commitment to embedding the principles of the Treaty of Waitangi. These discussions will inform the development of the next DCC 10 year plan.

Highlights

In addition to partnering across a range of steering groups and projects, highlights of the work undertaken during 2018/19 include:

- Significant Manawhenua engagement and input into the George Street part of the Central City Plan, including integrated and collaborative development of objectives, design and procurement processes.
- Finalisation of a digital app to support elected members and staff with their knowledge and understanding of Te Reo, including local dialect, and Tikaka Māori.
- Creation of new Senior Manager – Māori position, sitting within the senior management team of DCC.
- Treaty of Waitangi training undertaken by all staff in executive and senior leadership positions of DCC.
- Inclusion of Māori specific booster to enable results to be produced separately for Māori across all measures in the Dunedin Quality of Life Survey.
- Review and analysis of Manawhenua partnership arrangements, including Memorandum of Understanding and the Māori Participation Working Group. Findings will inform 2019/20 strategic partnership development and work programme.