

# Annual Plan 2013/14

*Dunedin City Council*

Adopted 24 June 2013

dunedin



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## Map: Dunedin City showing Central Dunedin and Community Board Boundaries



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# Change to the purpose of Local Government

An amendment to The Local Government Act 2002 enacted on 5 December 2012 has changed the fundamental purpose of local government.

All Council decision-making should take this into account and be consistent with the purpose of local government. The Council considers that the activities and services provided by the Council and the proposals made in the 2013/14 Draft Annual Plan meet the newly amended purpose and role of local government.

We would be interested in hearing your views about this.

## ***Previous purpose under Section 10 of the Local Government Act 2002***

- (a) to enable democratic local decision-making and action by, and on behalf of, communities; and
- (b) to promote the social, economic, environmental, and cultural wellbeing of communities, in the present and for the future.

## ***New Purpose under Section 10 of the Local Government Act 2002***

- (a) to enable democratic local decision-making and action by, and on behalf of, communities; and
- (b) to meet the current and future needs of communities for good-quality local infrastructure, local public services, and performance of regulatory functions in a way that is most cost-effective for households and businesses

A new subsection 2 provides some definition:

“In this Act, **good-quality**, in relation to local infrastructure, local public services, and performance of regulatory functions, means infrastructure, services, and performance that are—

- “(a) efficient; and
- “(b) effective; and
- “(c) appropriate to present and anticipated future circumstances.”

The amendment has removed all references to wellbeing from the Act. In some sections of the legislation the word ‘interests’ replaces ‘wellbeing’ as shown below.

## ***Revised s.14 – Principles relating to local authorities***

- (1) In performing its role, a local authority must act in accordance with the following principles:
  - (h) in taking a sustainable development approach, a local authority should take into account –
  - (i) the social, economic, and cultural wellbeing interests of people and communities; and
  - (ii) the need to maintain and enhance the quality of the environment; and
  - (iii) the reasonably foreseeable needs of future generations.

Community outcomes have a revised definition under s5 of the Act and are now:

“the outcomes that a local authority aims to achieve in meeting the current and future needs of communities for good-quality local infrastructure, local public services, and performance of regulatory functions”

## Introduction from the Mayor

Consultation on the 2013/14 draft Annual Plan attracted fewer submissions than in previous years, with a total of 267 submissions received. Despite the lower numbers, submissions again covered a broad range of topics and continue to show the interest that residents have in the future of their city. A key difference this year was that no single issue received large numbers of submissions. The issues attracting the most submissions were: fluoridation of the water supply, aquatic services in Mosgiel, the Portobello-Harington Point Road widening project, proposed changes to the structure of city marketing and stadium debt.

A large part of the Council's focus in the 2013/14 Annual Plan budget is debt reduction and that focus will continue to constrain spending for some years yet. Additional savings identified in budgets this year were committed to debt reduction and to "invest to save" initiatives that will generate on-going savings. Nevertheless, this plan includes several significant initiatives aimed at taking Dunedin forward.

Our new Economic Development Strategy identifies the most productive areas for the city's economic effort to focus on. They include strengthening investment, business, cultural and education sector links with our sister city Shanghai, building partnerships and clusters in the creative industries, and promoting Dunedin as a destination for students, businesses and visitors. The re-prioritisation of economic development and city marketing spending includes establishing a \$400,000 Events Attraction Fund designed to leverage the stadium to attract visitors and their spending into the city.

Planning for the Strategic Cycle Network is gathering pace. This will address safety issues, provide more transportation and commuting options, integrate commuting, recreational and visitor cycleways and greatly improve the lifestyle amenity of the city.

Our Social Wellbeing Strategy identifies the role the Council can play in fostering initiatives to build community resilience, improve housing standards and support enhanced access to training, jobs and education opportunities.

Revitalisation of the central city, especially the Warehouse Precinct, will include attention to earthquake strengthening requirements. These may actually provide opportunities and incentives to owners to upgrade buildings and streetscapes in general.

These initiatives all aim to enhance Dunedin as a vibrant, resilient and prosperous city with a lifestyle second to none: one of the world's great small cities and in line with the long-term vision for the city expressed in Dunedin's Spatial Plan. All are positive steps forward in making the city appealing to new citizens and businesses, while at the same time reining in our debt and finding smarter more efficient ways to do things.

Dave Cull | Mayor of Dunedin



## Introduction from the Chief Executive

The Council's Long Term Plan stipulated a maximum rate increase of 4% for the 2013-14 financial year. This meant that around \$4 million of savings needed to be found. At the request of councillors, staff worked to deliver savings that exceeded that target.

In developing the draft budget, staff built on the previous work examining budgets in detail. A review of capital expenditure in 2012/13 saw projects removed or deferred for up to three years, and the resulting capital programme was left relatively unchanged for 2013/14.

Operational budgets are similarly constrained. The guidance issued to managers emphasised the need to absorb inflation, contain cost increases whenever practicable, and identify savings. Non-rates sources of revenue have been reviewed. Steps are being taken to improve procurement processes, while staff costs are subject to ongoing scrutiny.

The reconfiguration of Council budgets remain a work in progress. Moves have been made to adapt expenditure to new financial realities – as defined by the Council's rate and debt limits – but further steps are required. Work is currently underway in various service areas that will inform future budgets.

The significance of such initiatives is reinforced by rate and debt limits contained in the Council's Long Term Plan. At present, it is estimated that additional savings of \$3 million will need to be identified to limit the rate increase to 3% in 2014-15. This will require Council services to absorb inflation to the greatest extent possible. Financial constraints are reinforced by the need to maintain, and if possible accelerate, the pace of debt repayment.

The upshot is that the focus on operational savings will need to continue. The situation may improve to some degree in 2015/16 when, on current projections, rate increases are closer to rate limits and the Council will be paying off significant levels of debt each year. However the immediate challenge for staff is the on-going identification of sustainable year-on-year savings that will enable the Council to continue to work within the parameters of its Financial Strategy.

Paul Orders | Chief Executive, Dunedin City Council



# Approach taken to the development of the 2013/14 Annual Plan

All Council decision-making for the Annual Plan must be made within the constraints of the ten year Financial Strategy councillors themselves laid down in the 2012/13 – 2021/22 Long Term Plan (LTP).

Adopted just last year, the LTP put the city's debt levels, rates increases and capital spending under the spotlight. As a result, Council placed clear constraints on future spending and borrowing.

The challenge for the 2013/14 financial year was to meet those constraints: budget projections initially pointed to an overall rates increase of 7.6%, compared to the LTP Financial Strategy's stated maximum of 4%, meaning savings of around \$4 million needed to be made.

In August 2012 Councillors confirmed the call for an overall rates increase of 4%, in line with the LTP, but also asked for additional options to reduce the increase to just 3%, meaning further savings had to be found.

**Table 1: Overall Rates Increases 2013/14 – 2015/16**

	2013/14	2014/15	2015/16
Projected Overall Rate Increase in LTP:	7.6%	5.5%	4.3%
Financial Strategy Overall Rate Increase Limit:	4.0%	3.0%	3.0%
Overall Rates Increase in 2013/14 Annual Plan <sup>1</sup>	4.0%	5.4% (2.5 % <sup>2</sup> )	3.9% (1.6% <sup>2</sup> )

Notes:

<sup>1</sup> Overall rate increases for 2014/15 and 2015/16 exclude voluntary targeted rates

<sup>2</sup> Before Inflation

To meet these savings Council staff undertook a detailed review of both capital expenditure and operational budgets. The capital expenditure programme was comprehensively reviewed last year during the preparation of the LTP with many projects being deferred or in some cases removed. This programme was reviewed again this year and remains much as programmed in the LTP, with some changes in the transportation and water and waste infrastructure activities. Table 2 shows the capital expenditure profile for the next four years including the current year. There is a noticeable change in new capital expenditure with 2012/13 being the last year to show high levels of new capital expenditure. From 2013/14 approximately 60% of expenditure will involve the renewal of existing infrastructure, rather than new projects that require borrowing to fund them. Looking further ahead, for the ten years from 2013/14, 90% of capital expenditure will be funded out of operational cashflow and New Zealand Transport Agency (NZTA) subsidies.

These are positive trends and move the Council away from debt-driven financial planning. However, debt levels remain high and it remains the case that any kind of modest headroom does not emerge until 2021/22 when the Council's gross core debt target of \$200 million is achieved.

**Table 2: Capital Expenditure 2012/13 – 2015/16 (prior to inflation)**

	Total \$ million	New Capital \$ million	Renewals \$ million
2012/13	88	61	27
2013/14	61	27	34
2014/15	53	21	32
2015/16	49	16	33



When it came to reviewing operational budgets all Council departments were issued with guidelines. These included a zero increase in operational budgets, with all inflation (including staff cost increases) to be absorbed, and a review of all non-rates revenues sources. Activity managers were expected to scrutinise all activity undertaken in their area, including all revenue sources and all expenditure lines. Budgets were reviewed bearing in mind the requirement to limit the rate increase and potentially find options for additional savings.

Activity managers were asked to consider all options including how services are delivered, how that delivery could be structured to reduce costs, and finding efficiencies as well as opportunities for innovation. Service reviews aiming to deliver efficiencies commenced in areas such as building services, libraries and communications and marketing services. This work is ongoing and will also inform future budgets. Staff costs are under close scrutiny with savings being achieved through the active management of vacancies, the optimisation of business processes and the redeployment of staff.

In the course of preparation of the budget estimates, efforts were made to reduce overall rates costs without impacting service levels, something that was requested by Council. As a result there have been no significant changes to service levels for the 2013/14 year, although in some areas work may have to be rescheduled or there may be slightly longer waiting times for resolution of problems. Another effect of tighter budgets is that there will be a reduction in the level of discretionary funding capacity to deal with unplanned events/issues during 2013/14 and the subsequent years.

Through these efforts, staff were able to deliver draft Annual Plan budgets with an overall rate increase of 2.8% or a further \$1.4 million of savings below the 4% rate increase stipulated in the Financial Strategy. This meant that when Councillors met in January 2013 to discuss the draft annual plan they had options and choices in terms of how to use those further savings. They could choose to use the money on strategic priorities, pay down debt, or restrict any rate increase to 2.8%.

During the Draft Annual Plan discussions in January, Councillors' decided their preferred option was to stay with a 4% rates increase and devote most of the savings identified to date to debt repayment.

- Paying an extra \$1 million per annum off the stadium debt to shorten the term of the loan from 23.5 years to 18.5 years saving ratepayers \$25 million in interest, and making a contribution to reducing the DCC's debt risk.
- Providing \$725,000 per year for four years to pay off debt that DVML – the stadium operating company – incurred to acquire relocatable seats, stadium communications and advertising equipment and pitch machinery.

In May 2013, when considering submissions on the draft Annual Plan, ongoing reviews of services and projects by staff presented the Councillors with further savings that could be used in a similar way. This time the options included restricting the overall rates increase to 3.4%, applying savings to key priorities or implementing “invest to save” options which would deliver ongoing savings following an initial investment, as well as the option to pay down further debt.

During the deliberations on submissions in May, Council again decided to stay with a 4% overall rates increase, and this time directed savings towards specific “invest to save” projects. These projects are the early implementation of the Radio Frequency Identification technology in the libraries and adoption of an energy efficient lighting project that would reduce operational costs for the Civic Centre and Central Library buildings.

Councillors also emphasised the need to get a greater return from Council assets such as the Waipori Fund. The Council has approved a revision to the Statement of Investment Policies and Objectives for the Waipori Fund that firstly reaffirms capital protection as a key tenet of management of the fund and secondly, will allow an investment objective to be set for 2013/14 to achieve the additional revenue of \$350,000 per annum.

A \$400,000 Events Attraction Fund has also been created by reprioritising existing economic development and city marketing funding as a way of getting greater leverage from the stadium.

Alongside the need to contain rates rises, reducing debt levels and the resulting risks remains an overarching theme of the Council's current financial direction. The city's finances will reach an important point in 2013/14 when borrowings are forecast to total \$13 million but debt repayments will be \$14 million. This means that for the first time in more than a decade, Council will actually repay more debt than it takes on. In the medium term (2016/17 onwards) it will reduce interest expense as a percentage of total Council revenue, taking it below Council's own self-imposed limit of 8%.

**Table 3: Debt Profile 2012/13 – 2015/16**

<b>Borrowing Limits</b>	<b>2012/13 \$ million</b>	<b>2013/14 \$ million</b>	<b>2014/15 \$ million</b>	<b>2015/16 \$ million</b>
New Debt	46	13	15	6
Repayments of Debt	13	14	12	15
Change in Debt Increase/(Decrease)	33	(1)	3	(9)
Gross Debt	270	269	272	262

New debt in 2013/14 is mainly due to finishing the Dunedin Centre redevelopment, the Botanic Garden redevelopment, security of water supply project and further work on the Tahuna Wastewater Treatment Plant upgrade and accordingly these projects are also the key drivers of the rates increase.

Council's stated aim is to reduce gross core debt to \$200 million by 2021/22 but, until then, there is little room for new capital expenditure.

Looking forward there is still work to be done to bring projected rates estimates into line with the rate increase limits laid down in the Financial Strategy. Rates are projected to increase by 5.4% in 2014/15 compared to the strategy limit of 3%. Efficiency initiatives will need to continue and rigorous examination of Council budgets and processes and budgets will deliver a rate increase of no more than 3%. This will be reinforced by the completion of operational reviews of water and library services.

Beyond scheduled increases in renewals no large capital expenditure projects are on the horizon. Future projects such as the Tahuna Wastewater Treatment Plant Biosolids project, the Library redevelopment, Portobello and Harington Point Road improvements and the Strategic Cycle Network are relatively modest. This means significant increases in debt servicing costs become less of a factor in driving rate increases.

By 2015/16 the Council's financial position will have improved to the point where the difference between projected rate increases and the Financial Strategy limit is reduced to around 1%, while the net repayment of debt increases markedly. Even so, levels of debt will remain high, with the Council's Long Term Plan debt limit not being achieved until 2021/22.

In summary, there is little scope for additional debt over and above that envisaged in the LTP without challenging the integrity of the Council's audited Financial Strategy.

# Results of the consultation process

The Council received submissions from a total of 267 individuals and organisations. As a result of consideration of these submissions the Council has made a number of changes to its programme for 2013/14 – 2022/23. These are identified below:

**As a result of submissions the following increases to existing grants or new grants were approved:**

Basketball Otago - \$27,000 – for one year only, to assist with Court hire at the Edgar Centre (payment will be made directly to the Edgar Centre)

Otago Theatre Trust – an additional \$30,000, as a one-off payment for 2013/14, to offset increased rates for the Regent Theatre. Staff are to investigate a long term method of assistance over the next financial year.

Southern Sinfonia – an additional \$5,000 on-going. (This is an inflation adjustment to their annual grant).

Film Otago & Southland – an allocation of \$20,000 from existing Economic Development Strategy project budgets.

St Kilda Community Library – allocation of an additional \$500 from existing Library budgets.

**As a result of submissions the Council resolved as follows:**

## **Outcome of consultation on the proposal for Tourism Dunedin to adopt a broader City Marketing mandate**

The Council noted the results of the stakeholder consultation. Stakeholders felt that the proposal to transfer the responsibility and budgets for City Marketing and the i-SITE to Tourism Dunedin, and task Tourism Dunedin with the creation of a new marketing agency for Dunedin was unlikely to achieve the objectives set out, and the Council agreed that the option should not be progressed.

- Council agrees in principle to bring together the marketing functions for the city (including responsibility for Brand Dunedin) to improve marketing outcomes for the city and ensure better alignment of marketing messages.
- Council delegates responsibility to a Steering Group comprising the Chief Executive of Council, two Councillors and representatives of the Tourism Sector, and the tertiary and business sectors, to develop an optimum proposal to create a single marketing agency for consideration by the Council.

The status quo would be maintained in respect of responsibilities and budgets of DCC Marketing and Tourism Dunedin, and the iSITE. Tourism Dunedin and Council's Marketing Manager will work collaboratively to ensure alignment of messages. Clarity regarding respective marketing roles for the transition period is to be provided through a Memorandum of Understanding.

## **Toitū Otago Settlers Museum Redevelopment Fundraising**

As at 1 July 2012 the external fundraising total for the redevelopment project was \$12.05 million. An update on progress towards this target was given in May 2013 with \$10,730,600 raised at the time of reporting and a balance of \$1,320,000 still to be raised. However, savings in the redevelopment's construction and fixtures, fittings and exhibitions (FFE) costs of \$800,000 were made, this reduces the fundraising target to \$520,000 which is to be raised over the next two years.

## **Sycamore Trees**

The Council has noted the submissions received on this issue and supports work to identify the implications of registering the sycamore tree as a noxious plant. The Council also supports in principal, initiatives to control and eradicate Sycamore trees on public land.

## **Fluoridation**

A request for direct engagement with the Ministry of Health is to be made regarding the issue of fluoridation. The level of fluoridation in the water supply is to be lowered to a target of 0.75 milligrams per litre.

## **Landfill Fees**

Domestic charges will be held at current levels and the individual refuse bag charge reinstated and held at the current level. Commercial charges will increase and the fees scheduled for the Green Island landfill will apply to all Council landfills and transfer stations. Further work will be carried out on the cost of the disposal of individual refuse bags.

## **Te Rauone Erosion**

The Council has confirmed that \$50,000 is included in the 2013/14 Annual Plan as Council's contribution to the Rock Breakwater Project at Te Rauone. The project includes:

- 1 The installation of a rock breakwater structure; and
- 2 The establishment and re-nourishment of a sand beach that extended from the breakwater structure to the southern end of Te Rauone Reserve and its maintenance by on-going sand re-nourishment by Port Otago.

This is subject to the following conditions:

- a. Consultation with Te Rauone Incorporated and Port Otago to confirm best value from the total project including the implications of sand accretion.
- b. Investigation of synergies and mutual effects between breakwater and road widening.
- c. Legal confirmation of Port Otago's commitment to on-going sand re-nourishment.

## **Dunedin Gas Works Museum**

The Council has approved operational expenditure of \$50,000 in the 2013/14 financial year for the preparation of a full report on the upgrading of the two storied brick building, the single storied brick building and the chimney at the Gasworks Museum. The Council has also approved the provision of an advance of up to \$100,000 in the 2013/14 financial year for the repair or replacement of the boiler. This interest free advance is to be repaid by the Gasworks Museum over a period of three years.

## **Otago Peninsula Biodiversity Group**

The Council has approved an allocation of up to \$10,000 from the Biodiversity Fund in 2013/14 for continuation of possum eradication on the Otago Peninsula, specifically in the buffer zone at the city end of the peninsula. Staff are to establish the most appropriate mechanism to support and provide on-going liaison with the Otago Peninsula Biodiversity Group.

### **As a result of submission, reports on the following matters have been requested**

Dunedin Gasworks Museum – a full report and costings are to be provided on the upgrading of the two buildings and the chimney at the Gasworks Museum. The report is to include possible external fundraising opportunities by the Trust

Fluoridation of the Water Supply – staff are to provide a report on the mechanism and associated costs for the provision of a public source of non-fluoridated water in accessible city locations.

Heritage Funding – staff are to provide a report outlining possible options for addressing the sustainability of the heritage fund and other incentives for building owners to strengthen and restore heritage buildings. The report is to be completed in time for consultation as part of the 2014/15 Annual Plan.

Regent Theatre – a report is to be provided to advise the outcome should the Regent Theatre be on the same rental/grant funding as other community organisations in Council owned buildings.

South Dunedin Library – staff are to provide some initial discussion options for consideration on alternative means to progress the South Dunedin Library. This project is now known as the South Dunedin Community Complex.

Waipori Fund – a report on approaches the Council could adopt through its Waipori Fund (SIPO) to give the fund manager greater direction in terms of ethical investment and an assessment of possible financial implications of those approaches.

Wickliffe Street Walk/Cycle Connection – staff are to provide a report to the Infrastructure Services Committee on a cost effective, user friendly, efficient pedestrian cycleway connection to link the two current shared pathways and the stadium.

### **The following matters have been referred to Community Boards for consideration:**

Waikouaiti Community Board – Blueskin Bay Public Toilets – the Council has asked that staff initiate consultation with the Waikouaiti Coast Community Board and community with a view to ascertain the viability of the proposal to provide the construction of public toilets that would be maintained by Council thereafter.

### **The following matters have been referred to the Rates and Funding Working Party:**

Water Meter Charges Rebate Scheme for Community Groups – the Rates and Funding Working Party are to identify a process to resolve the issues regarding the meter charge with community groups.

### **The following matters have been referred to the Aquatic Working Party:**

Submissions requesting an aquatic facility in Mosgiel and new pool at St Clair are referred to the Aquatics Working Party for consideration.

### **The following matters have been referred to Council departments:**

Sustainability of Food Supply – Parks and Reserve staff are, in the context of the development of the Parks and Reserves Strategy, to explore approaches to the establishment and maintenance of living assets which better address the issues pertaining the biodiversity, productivity, community development and operational efficiencies.

### **The following matters have been referred to the Economic Development Strategy**

#### **Steering Group:**

Submissions relating to strategic themes in the Economic Development Strategy have been passed on to the Economic Development Strategy Steering Group for consideration.

## **Other Changes**

The changes noted above were made following consideration of submissions. Updated information and changed circumstances considered by the Council during deliberations has resulted in the additional changes listed below:

**Wickliffe Street Walk/Cycle Connection** – The Council has approved the aggregation of four budget surpluses in the Transportation Operations activity into a new budget line of \$447,100 carried forward into 2013/14 year. This is to be applied to a project to provide a walk/cycle connection between two current shared pathways and the stadium in the Fryatt St/Wickliffe St/Ravensbourne Rd area.

**Transport Operations Maintenance Contracts** – New transportations maintenance contracts commencing on 1 July 2013 have resulted in savings of \$507,000 per annum. The budget lines concerned do not attract NZTA subsidy and the savings can be absorbed into budgets without impacting service levels.

## **Carryforwards**

Capital expenditure projects to the value of \$15 million, which are not expected to be completed by 30 June 2013, have been carried forward into future years. A list of carry forward budgets can be found in Section 2.

Warm Dunedin Targeted Rate Scheme – carry forward of \$1.3 million of loan funding for the continuation of the trial period into the 2013/14 financial year.



## Capital Expenditure Budgets

Revised timings and costs for capital expenditure projects as a result of carryforward budgets, project timing revisions and identification of savings have occurred in the following projects:

Water – Security of Supply Project

Water and Wastewater Services – Mosgiel East C and West B Watermain Project

Otago Settlers Museum Redevelopment Budget

Strategic Cycle Network (South Dunedin Cycle Network)

Tahuna Secondary treatment Plant upgrade

## Changes to Fees and Charges

Aquatic Services – the schedule of fees and charges for Aquatic Services has been updated to remove errors that were identified subsequent to the publication of the Draft Annual Plan.

Building Services – the hourly rate charged for the processing of building consents, carrying out site inspections and associated work has been reviewed taking into account staff costs, operating costs, allocated overheads and internal costs. The Council has approved an increase in the hourly rate from \$130 per hour to \$150 per hour to fully recover operational costs.

## Changes to measures of service performance

Botanic Garden – the following measure has been reviewed and changed from a percentage measure to a numeric measure:

Percentage of youth training and work experience placements provided and maintained at the Garden (14 placements per annum) – Target 100%

The target is now set at 14 placements per annum measured cumulatively and the measure has been updated to reflect this.

## Voluntary Targeted Rate Schemes

**Earthquake Strengthening of Heritage Buildings Targeted Rate Scheme** – there are not expected to be any applications for this funding during the 2012/13 year and the 2012/13 loan funding, associated debt servicing costs and targeted rates from have been removed from budgets. On-going budgets for the scheme from the 2013/14 year remain in place.

**Warm Dunedin** – due to delay in commencing the 12 month trial period for the Warm Dunedin Targeted Rate Scheme in the 2012/13 year, the Council has approved the continuation of the trial period into the 2013/14 financial year by approving a carry forward of \$1.3 million of loan funding. A budget of \$30,000 has been included in the 2013/14 year to cover administration costs.

## Elected Member Remuneration

The Local Authority Elected Member Remuneration Setting 2013 document has been released since the draft Annual Plan was published. As a result, the overall budget for elected member remuneration has been reduced by \$100,000 in 2013/14 and 2014/15 and reduced by \$60,000 from 2015/16 onwards.

**Chinese Garden** – the debt servicing costs associated with the \$1 million grant made by the Council for the establishment of the Chinese Garden are moved to the Civic Budget acknowledging that this is a cost to the city not the garden.

**Botanic Garden - Clive Lister Bequest** – The Council has agreed to commit the remaining funds from this bequest towards expansion of the Clive Lister garden and incorporate a sculptural artwork commemorating the 150th Anniversary of the Botanic Garden in to the project. The remainder of the Clive Lister Bequest has been held in a reserve fund to date and this project will be shown as a separate line item in the Capital Expenditure programme.

**Corporate Support** – An increase of \$50,000 per annum has been made to the budget for legal and consultants fees to support initiatives undertaken by the Executive Management Team.

**City Property Investment** – the city property budgets have been updated to more accurately reflect property sales that are occurring later than anticipated.

## Budget Options

The draft annual plan budgets included an overall rates increase of 4% in line with the Council's financial strategy. Since the draft annual plan was published further savings were identified. Staff provided options for application of these savings:

1. Reduce the overall rates increase for 2013/14 to 3.4%
2. Allocate funding to “invest to save” options which generate on-going savings
  - a. Increasing core council debt repayment
  - b. Early implementation of the planned Library Radio Frequency Identification (RFID) project
  - c. Implementation of an energy efficiency project
3. Allocate funding towards amenity upgrades in line with some of the largest sources of the savings:
  - a. Early replacement of central city pavers
  - b. Amenity improvements in the Warehouse Precinct
4. Allocate funding to any other key priorities identified.

Councillors choose to apply funding to these two “invest to save” options:

### **Library Radio Frequency Identification (RFID)**

This project consists of tagging collection items, and installing RFID reading and security equipment at all existing community libraries and the City Library. Implementation of this project in 2013/14, as an ‘invest to save’ project, will deliver an on-going savings of \$180,000 per annum from the 2014/15 year onwards. The total cost of the project is estimated to be \$1.15 million. A reserve fund of \$57,000 will also be used to contribute to funding. The project was previously scheduled for implementation as part of the Library Redevelopment project in 2016/17. Further information about this project can be found in Section 1 on page 90.

### **Energy Efficiency Project**

Early work suggests upgrading of the lighting in the Civic Centre and Central Library buildings at a total cost of \$500,000 may deliver savings in operational costs of \$100,000 per annum. It has been assumed that the overall cost of this energy efficiency project will attract a 25% subsidy from EECA in 2013/14.

# Changes from the 2012/13 – 2021/22 Long Term Plan

The Long Term Plan 2012/13 – 2021/22 (LTP) represents the Council's intentions for the ten year period from 2012/13. The LTP contains the Financial Strategy for the ten year period and states the Council's self-imposed limits on overall rates increases, borrowing and debt servicing.

The Annual Plan for 2013/14 extends the financial forecasts through to 2022/23 and show the outcome of reviews of operational and capital expenditure budgets that were carried out to ensure that proposed budgets for 2013/14 fall within the limits stated in the Financial Strategy in the LTP. The approach taken to this process has been described in the Chief Executive's introduction and the preceding pages in this section. The proposed changes go through a robust process of review including consideration by activity managers, the executive management team, and ultimately, elected members. This ensures that the Annual Plan contains a programme that has been carefully scrutinised and debated for public consideration.

Changes from the information stated in the LTP are noted as they occur in each section of the plan and are summarised below

## Summary of Proposed Changes

Proposed Change	Activity/Budget Affected	Location of further information	
		Section	Page Reference
Allocation of up to \$50,000 in 2013/14 towards the Te Rauone Breakwater project	Parks and Reserves	1	121
Allocation of up to \$90,000 in 2013/14 towards the Central City Heritage Fund	City Development	1	76
Allocation of up to \$10,000 in 2013/14 for possum control on the Otago Peninsula	City Development	1	77
Continuation of the Warm Dunedin Targeted Rate Scheme into the 2013/14 year due to a delay in starting the 12 month trial	City Development	1	77
Establishment of an Events Attraction Fund of \$400,000 per annum to secure major events at the Stadium (funded from existing Council budgets, with no additional cost to the ratepayer)	Economic Development	1	4
	Tourism Dunedin	1	5
	Forsyth Barr Stadium	1	17
Provision of an additional \$1 million per annum to Dunedin Venues Limited to accelerate debt repayment on the Forsyth Barr Stadium debt	Forsyth Barr Stadium	1	16
Provision of an additional \$725,000 to Dunedin Venues Management Limited (for the next four years) to repay debt relating to relocatable East End seats, a stadium communications and advertising system and pitch machinery	Forsyth Barr Stadium	1	16
Operational changes to the management of the Dunedin Chinese Garden including the transfer of management to Toitū Otago Settlers Museum	Dunedin Chinese Garden	1	89
	Toitū Otago Settlers Museum	1	91
Transfer of debt servicing costs from Chinese Garden to Civic Leadership	Dunedin Chinese Garden	1	107
	Civic Leadership	1	92
Reduction of the fundraising target for Toitū Otago Settlers Museum redevelopment as a result of savings made during the redevelopment project	Toitū Otago Settlers Museum	1	106
Commitment of the remainder of the Clive Lister Bequest ( Reserve Fund) to expansion of the Lister Garden in the Botanic Garden	Botanic Garden	1	119

Proposed Change	Activity/Budget Affected	Location of further information	
		Section	Page Reference
Provision of operational expenditure of \$50,000 for investigative work for upgrading of buildings and a three year interest free advance for boiler repairs at the Gasworks Museum	City Property Miscellaneous	1	14
Reduction in the level of fluoridation of the water supply	Water Supply	1	47
Rocklands Rural Water Supply Scheme transferred to community ownership	Water Supply	1	47
Waikouaiti Landfill is to be converted to a transfer station, with waste being taken away for disposal rather than landfilling on site	Solid Waste	1	68
Civic Grants Moratorium for 2013/14 – no new grants to be made in 2013/14 and existing grants to be rolled over for one year while new criteria for assessing grant applications are developed. As a result of submissions increases were made to two existing grants (Otago Theatre Trust/Regent Theatre and Southern Sinfonia) and a one-off grant was made to Basketball Otago	Events and Community Development Summary of Council Grant	4	241
Revision of Significance Policy to reflect 5 December 2012 amendment of the Local Government Act 2002 (change to the purpose of local government)	Council Significance Policy	2	172
Revision of Significance Policy to reflect 5 December 2012 amendment of the Local Government Act 2002 (change to the purpose of local government)	Council Significance Policy	2	172
Revision of the Policy on remission of rate on land voluntarily protected for conservation to reflect changes in legislation, and to allow remission of rates on areas of land listed in Schedule 25.4 of the District Plan as an Area of Significant Conservation Value.	City Development	1	77
Revision of the Council's Strategic Framework, as signalled in the Long Term Plan, including a revised city vision and updated strategic framework has been undertaken	Corporate Support	1	129
Proposed changes to the capital expenditure programme are summarised in Section 2, after the ten year capital expenditure programme	Ten year capital expenditure programme	2	155
<b>Changes to fees and charges are proposed for the following areas:</b>	The schedule of fees and charges for all Council activities can be found in Section 4		
• Animal Control – registrations for pet dogs increased	Regulatory Service	1	32
• Building Services – hourly rate for building consent processing increased	Regulatory Service	1	x
• Cemeteries and crematorium – charges increased to cover costs	Cemeteries and Crematorium	1	77
• Landfill – charges increased for commercial	Solid Waste	1	61
• City Library – Dunningham Suite hire fees increased	Libraries	1	86
• Parks and Reserves – facility and sportsground hire charges increased	Parks and Reserves	1	102

Proposed Change	Activity/Budget Affected	Location of further information	
		Section	Page Reference
• Resource Consents- deposit charges adjusted	Resource Consents	1	70
• Swimming pools - charges increased	Aquatic Services	1	99
• Transport - road corridor access fees increased to cover the cost of providing this service	Transportation Operations	1	23
• Wastewater - trade waste customer charges reviewed	Wastewater Services	1	48
• Water - metered water charges increased and a new disconnection charge introduced	Water Supply	1	41
<b>Changes to Significant Forecasting Assumptions:</b>		2	42
Removal of the assumption relating to the transfer of ownership of Forsyth Barr Stadium to Dunedin Venues Ltd. This transfer has taken place and the assumption is no longer required	Significant Forecasting Assumptions	2	162
Updating of the Forsyth Barr Stadium - Debt Servicing Plan assumption: removal of “when the final cost and level of debt are known” from the text. The assumption now reads “ That the debt servicing plan in place can be met” and the reason and effects of uncertainty for this assumption updated*	Significant Forecasting Assumptions	2	162
Updating of the Forsyth Barr Stadium - DVML Operating Results assumption has had the level of uncertainty for the risk and the reason and effects of uncertainty for this assumption updated.*	Significant Forecasting Assumptions	2	163
Oil Price Volatility - Removed sentence “BERL inflation adjustors for energy costs (petrol and electricity) have been applied to budget estimates from year 2 in the LTP”.		2	6
<b>Changes to Activity Level Assumptions</b>			
The assumptions regarding Governance and Management for the Water Supply, Wastewater and Stormwater activities have been removed as the Council resolved during 2012 not to create a Council Controlled Organisation to manage these activities.	Activity Level Assumptions	2	165

*\*The provision of additional funding for debt repayment and events attraction funding alter the risk and level of uncertainty for these assumptions*

### Format of Financial Statements

The group activity Financial Statements in Section 1 show forecast budgets for three years 2013/14 - 2015/16, as well as the budgets for 2012/13. The group activity Funding Impact Statements contain two additional columns stating the budget specified for the 2013/14 year in the LTP and the variance between this and the draft budget proposed for 2013/14.

The Financial Statements in Section 2 and the Funding Impact Statement in Section 3 show forecast budgets for the ten year period and the budgets for the 2012/13 year.



# Members of Council and Community Boards

## Members of Council



Dave Cull  
Mayor  
H: 476 1050  
W: 474 3855  
M: 027 434 6917



Chris Staynes  
Central  
Deputy Mayor  
H: 453 6855  
M: 021 523 682



Bill Acklin  
Central  
M: 027 555 5252



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Syd Brown  
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Jinty MacTavish  
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Andrew Noone  
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H: 465 7157  
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Teresa Stevenson  
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H: 473 7587



Richard Thomson  
Central  
H: 454 5771  
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Lee Vandervis  
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H: 467 5272  
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Colin Weatherall  
Central  
H: 481 1487  
W: 481 1887  
M: 021 717 070



Kate Wilson  
Mosgiel Taieri  
H: 464 3797  
M: 027 443 8134

# Community Board Members

<b>Chalmers</b>	Jan Tucker (Chair) H: 472 7463 M: 027 379 0722	Mel Aitken M: 027 431 0841	Trevor Johnson H: 471 0632 M: 027 284 8611	Raewynne Pedofski H: 472 7789 W: 472 8551 M: 027 201 4386	Ange McErlane H: 472 7873 M: 027 438 0601	Steve Walker H: 472 8409 W: 472 8409	Cr Andrew Noone H/W: 465 7157 M: 027 430 1727
<b>Mosgiel-Taieri</b>	Bill Feather (Chair) H: 489 5842 M: 027 598 1011	Barry Barbour H: 486 1737 W: 488 4306 M: 027 439 4615	Teresa Christie H: 489 6100 M: 021 167 0276	Martin Dillon H: 489 5277 M: 027 433 7800	Brian Miller H: 489 7779	Sandra Wilson H: 489 4462 W: 489 0755 M: 027 489 4462	Cr Syd Brown H: 489 5601 M: 027 436 0104
<b>Otago Peninsula</b>	John Bellamy (Chair) H: 476 1483 W: 476 1606 M: 027 476 1483	Bill Allen H: 476 1960 M: 027 740 2091	Christine Garey H: 478 1133 M: 027 447 8876	Natalie Karaitiana H: 478 1033 M: 022 025 6719	Lox Kellas H: 478 0209 M: 027 248 9789	Hoani Langsbury H: 478 0906 M: 027 430 6025	Cr Jinty MacTavish M: 021 231 9197
<b>Saddle Hill</b>	Keith McFadyen (Chair) H: 481 1333 M: 027 444 8913	Ernie Ball H: 456 3354	Pam Jemmett H: 489 0453 W: 479 8447 M: 027 452 4199	John Moyle H: 488 0651 W: 488 2317 ext 5 M: 027 230 7779	Jonathan Usher H: 489 8681 M: 021 462 442	Scott Weatherall H: 481 1766 M: 027 440 4700	Cr Colin Weatherall H: 481 1487 H: 481 1887 M: 021 717 070
<b>Strath Taieri</b>	Barry Williams (Chair) H: 464 3718 M: 021 899 673	Russell Anderson H: 489 1470 M: 027 224 8034	Bevan Dowling H: 444 4745	Noel Matthews H: 464 3755 M: 027 251 0049	Mat O'Connell H: 465 2266 M: 027 620 6061	Joan Wilson H: 464 3473 M: 027 454 3620	Cr Kate Wilson H: 464 3797 M: 027 443 8134
<b>Waikouaiti</b>	Gerard Collings (Chair) H: 465 7604 M: 027 484 8800	Andrew Barratt M: 021 890 048	Mark Brown H: 482 2833	Alasdair Morrison H: 482 2505 M: 027 435 4384	Les Pullar H: 465 8138 M: 027 435 8020	Geraldine Tait H: 482 2517 M: 021 217 5492	Cr Andrew Noone H: 465 7157 M: 027 430 1727

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## **Section 1: Group of Activities**

2	Introduction
4	Economic Development and City Promotion
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69	City Planning
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102	Sport, Recreation and Leisure
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# Introduction

This section of the 2013/14 Annual Plan describes the Council's activities, their relationship to community outcomes, how their performance will be measured and financial information for each activity.

## Activity Group Structure

The Council's activities are divided into 11 groups of activities relating to the community outcomes that they primarily contribute to. The chart below shows this structure:

Community Outcome		Group of Activity	Activity	
A sustainable and resilient city	A Thriving and Diverse Economy	Economic Development and City Promotion	Economic Development Tourism Dunedin Council Communications and Marketing Dunedin Centre Visitor Centre	Investment Account Waipori Fund City Property Investment City Property Management City Property Miscellaneous City Property Operational Forsyth Barr Stadium
	A Connected City	Roading and Footpaths	Transportation Planning and Operations	Citipark Parking Enforcement
	A Safe and Healthy City	Personal Safety	Regulatory Services*	Civil Defence and Rural Fires
		Water Supply	Water Production	
		Sewerage and Sewage	Wastewater	
		Stormwater	Stormwater	
		Solid Waste	Solid Waste	
	A Distinctive Built Environment	City Planning	City Development	Resource Consents
	A Valued and Protected Natural Environment			
	A Supportive Community	Community Development and Support	Cemeteries and Crematorium Events and Community Development	Housing Civic Leadership
	A Vibrant and Creative City	Museums, Libraries and Art Gallery	Dunedin Public Libraries Dunedin Public Art Gallery Toitū Otago Settlers Museum	Dunedin Chinese Garden Otago Museum Levy
	A City of Learning			
	An Active City	Sport, Recreation and Leisure	Aquatic Services Botanic Garden	Parks and Reserves

\*Previously known as Development Services. This activity was renamed in late 2012.

### **Content and Format of Group and Activity Information**

The introduction to each group of activities contains a standard set of information for the group:

- A list of activities within the group
- A brief description of how the group contributes to community outcomes

The following information is provided for each activity in the group:

- The reason the Council provides this service
- How performance will be measured
- Variations from services levels stated in the Council's Long Term Plan for 2012/13 – 2021/22
- Changes to the cost of service delivery
- Information about items relating to the activity that the Council wishes to consult on with the community

The template used for stating service performance information for each activity is described below:

<b>Level of Service: Description of the level of service provided to residents</b>						
<b>Performance Measure:</b>	<b>Data Source</b>	<b>Actual 2010/11</b>	<b>Actual 2011/12</b>	<b>Target 2012/13</b>	<b>Target 2013/14</b>	<b>Variations from the 2012/13 Long Term Plan</b>
This is how we measure our performance against the service level stated at the top of the chart.	Indicates where the data used to measure performance comes from	Shows the actual result for the same measure for the 2010/11 financial year	Shows the target for 2011/12 years from the 2011/12 Annual Plan	Shows the proposed service target for the 2012/13 year	Shows the proposed service target for the 2013/14 year	Describes any variation from the service performance stated in the Council's Long Term Plan for 2012/13 – 2021/22

There have been some internal changes within the activity group structure since the Long Term Plan was adopted:

- In the Personal Safety Group, Development Services have been renamed Regulatory Services and within that group Building Control has been renamed Building Services. These changes reflect the nature of the work undertaken by the activities concerned.

There has been some restructuring of budgets within the Events and Community Development group of activities and the Sport, Recreation and Leisure Group of activities:

- Responsibility for community and recreation services grants and service level agreements has been realigned, with Events and Community Development now responsible only for events grants, civic grants, community partnerships and related service level agreements. Parks and Reserves now manage all recreation related grants and service level agreements.
- Parks and Reserves now holds an administration budget constructed from the related budget lines in Parks and Recreation, Botanic Gardens, Cemeteries and Crematorium and Recreation Planning. Parks and Reserve has an administrative management role in these three activities and this is now reflected in the budget.

The changes made do not impact the overall group of activity structure and have been made to better align internal budgets and work programmes

# Economic Development and City Promotion

The Council's Economic Development and City Promotion activity group consists of the following activities:

- Economic Development Unit
- Tourism Dunedin
- Council Communications and Marketing (formerly Marketing Communications Agency)
- Dunedin Centre
- Visitor Centre
- Investment Account
- Waipori Fund
- City Property Investment
- City Property Miscellaneous
- City Property Operational
- Forsyth Barr Stadium

## Contributions and Outcomes

These activities primarily contribute to the “Thriving and Diverse Economy” outcome and associated city-wide priorities.

Outcome	Vision	Priorities
A Thriving and Diverse Economy	Dunedin has an ambitious, prosperous, diverse and resilient economy that builds on its strengths.	<p>A city that grows businesses and industries through added value/productivity.</p> <p>A city that encourages employment opportunities for everyone.</p> <p>A city that actively attracts visitors, skilled staff and entrepreneurs and investors.</p> <p>A city that encourages creativity, research, and entrepreneurial excellence.</p> <p>Alliances between local businesses, community, education and research providers offer mutual benefit.</p>

## Community Outcome Indicators this Activity Group contributes to and monitors:

Indicator	Target	Actual 2010/11	Data Source	Council Role
Percentage growth in Dunedin's average hourly earnings compared with the national average	Annual improvement	-0.3%	Quarterly Employment Survey	The Council's main role is as a joint provider working in partnership with other agencies to: Promote the city, attract visitors and migrants (Tourism Dunedin, Dunedin Centre, Dunedin Venues Management Limited (DVML) and the Forsyth Barr Stadium, Visitor Centre, Council Communications and Marketing)
Percentage growth in labour productivity of Dunedin industries compared with the national average	Annual improvement	+ 0.6%	BERL	
Percentage growth in FTE's in Dunedin compared with the national average	Annual improvement	-1.9%	Quarterly Employment Survey	
Visitor Nights	Increase or maintain previous year's result	838,933	Stats NZ	Encourage and support business, job growth and entrepreneurial activity (Economic Development Unit)

## Economic Development Unit

Economic Development seeks to positively influence the creation of jobs and wealth, and the improvement of quality of life.

### **Why do we provide this service?**

To encourage conditions for business that result in growth above the national average for: wages and salaries; business activity; industry productivity; and job growth across sectors supported by the Economic Development Unit.

### **How do we measure performance?**

Level of Service: The Economic Development Unit provides support to business sectors to encourage conditions for growth						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of clients satisfied with the work of the Economic Development Unit	EDU Client satisfaction Survey	83%	70%	≥80%	≥80%	
Percentage of residents satisfied with the Economic Development Unit	ROS	28%	23%	≥30%	≥30%	

### **Changes to Service Levels**

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

### **Economic Development Strategy**

The Economic Development Unit was one of a number of contributors to the creation of an economic development strategy for Dunedin. This strategy was developed during 2011/12 and was formally adopted by all contributing partners by September 2012. Further information about this strategy can be found at [www.dunedineconomy.co.nz](http://www.dunedineconomy.co.nz).

### **Economic Development Funding**

\$200,000 of funding from the Economic Development Unit is to be directed towards an Events Attraction Fund for the Forsyth Barr Stadium. See page 17 for further information about this fund.

The Economic Development Unit currently has several pools of funding available for making grants within the business sector, such as the Market Support Grant and the Industry and Regional Projects fund. In the draft budget for 2013/14 onwards, these funding pools have been reduced in total by \$200,000 and amalgamated into a single fund of \$365,000, to be used for projects which advance the objectives of the Economic Development Strategy. Council staff will be working directly with the Economic Development Strategy partners and the business sector to investigate how this fund should be administered and the priorities for its use.

### **Film Otago and Southland**

The Council has allocated Film Otago and Southland \$20,000 from existing Economic Development Strategy project budgets.



## Tourism Dunedin

### *Tourism Dunedin's activities include:*

- Effective campaigns for Australia and NZ domestic markets
- Continual improvement of internet and marketing and booking tools for Dunedin
- Strategic input into Dunedin brand and positioning
- Marketing of key visitor-oriented events
- Alignment of information and booking systems with Dunedin i-SITE
- Marketing and product advice to tourism operators
- Strategic marketing input for heritage, events, wildlife and educational cluster development
- Development of strategic marketing campaigns for long-haul and emerging markets

### *Why do we provide this service?*

To increase visitor nights, levels of tourist expenditure and market share from domestic and international target markets.

### *How do we measure our performance?*

Level of Service: Increase Dunedin's Market share of New Zealand's Visitor nights						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage growth in Dunedin's Total Visitor Nights	Commercial Accommodation Monitor	-2.5% 838,933 to Dec 2010	4% 872,167 to Dec 2011	0.5% increase on previous yr (YE Dec 2012)	1.6% increase on previous yr (YE Dec 2013)	Target revised in 2013-2016 Statement of Intent (SOI)
Percentage growth in Dunedin's Domestic Visitor Nights	Commercial Accommodation Monitor	-5.4% 472,651 to Dec 2010	3.8% 490,716 to Dec 2011	Maintain previous years results (YE Dec 2012)	1.0% increase on previous yr (YE Dec 2013)	Target revised in 2013-2016 SOI
Percentage growth in Dunedin's International Visitor nights	Commercial Accommodation Monitor	1.5% 366,284 to Dec 2010	4.1% 381,451 to Dec 2011	1.5 % Increase on previous yr (YE Dec 2012)	3.0 % Increase on previous yr (YE Dec 2013)	Target revised in 2013-2016 SOI
Dunedin's share of total Commercial Visitor nights	Commercial Accommodation Monitor	2.6% Market share to Dec 2010	2.7% Market share to Dec 2011	Maintain at previous years levels	Maintain at previous years levels	

Actual figures for 2010/11 differ from those shown in the Draft Annual Plan. (Updated figures were taken from the 2011/12 Tourism Dunedin Annual Report, page F-16).

*Note: Industry figures are reported and analysed on a calendar year, not a financial year*

Level of Service: Maintain and Grow Dunedin's Market Share of Convention Activity*						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Dunedin's share of total NZ convention events	Convention Activity Survey	4.20%	3.61%	5.0% increase on previous year	5.0% increase on previous year	
Dunedin's share of total NZ convention delegates	Convention Activity Survey	2.58%	2.11%	4.0% increase on previous year	4.0% increase on previous year	
Dunedin's share of total NZ convention delegate days	Convention Activity Survey	2.51%	2.17%	4.0% increase on previous year	4.0% increase on previous year	
Dunedin's share of total NZ convention association events	Convention Activity Survey	2.34%	2.28%	4.0% increase on previous year	4.0% increase on previous year	

\*Maintain current market share until 2013 when new convention capacity is added and grow thereafter. New capacity with Forsyth Barr Stadium and redeveloped Dunedin Centre from 2013.

Level Of Service: Attract Industry Support Contributions To Tourism Business Development To Supplement Council Contribution						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations From The 2012/13 Long Term Plan
Total Value Of Joint Venture Funding	Tourism Dunedin Financial Records	\$284,271	\$134,432	\$500,000	\$200,000	Target Revised In 2013 – 2016 SOI
Total Value Of “In Kind” Funding	Tourism Dunedin Financial Records	\$69,200	–	\$100,000	\$200,000	Target Revised In 2013 – 2016 SOI
Total Industry Funding Contribution	Tourism Dunedin Financial Records	\$353,471	\$134,432	\$600,000	\$400,000	Target Revised In 2013 – 2016 SOI

### Changes to Service Levels

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

\$200,000 of funding from Tourism Dunedin is to be directed towards an Events Attraction Fund for the Forsyth Barr Stadium. See page 17 for further information about this fund.

### Outcome of consultation on the proposal for Tourism Dunedin to adopt a broader City Marketing mandate

The Economic Development Strategy included an action that the DCC investigate establishing a single city-marketing agency that co-ordinates tourism, events, investment, skills and migrant promotion and attraction efforts. This is broader than Tourism Dunedin's current marketing role, which is focussed on marketing and promoting Dunedin as a centre for tourism.

The subject was discussed by Council on 25 January 2013, with the Council agreeing to consult in the draft Annual Plan on a proposal to restructure the functions of tourism marketing, city brand marketing, and the Visitors' Centre (i-SITE) into a reshaped Tourism Dunedin, responsible for marketing and promoting Dunedin to a wider audience, as well as co-ordinating sales to tourists and other new arrivals to the city currently undertaken by the i-SITE / Visitor Centre. All funding for city brand marketing would transfer to the new agency.

In May 2013 a report on the outcome of consultation was presented to Council. The key stakeholders consulted expressed strong support for the principle of merging marketing functions, simplifying structures and aligning marketing messages, through creating a single marketing agency or arrangement. However, it was decided that transferring the responsibilities and budgets of the marketing team and i-SITE to Tourism Dunedin and tasking them with creating the new marketing agency for Dunedin is not the best approach to creating a new agency to meet the needs of the city. The proposal to move the i-SITE outside Council control received little support.

Further work is to be undertaken to identify the optimum form and focus of the new marketing delivery vehicle, under the direction of a Steering Group comprising the Chief Executive of Council, two Councillors, and representatives from tourism, business and tertiary sectors to report back to the Council for decision. Options which remain to be fully evaluated, include:

- (i) establishing a purpose designed CCO to deliver the combined marketing portfolio; and
- (ii) delivering the combined marketing functions “in-house” within the Council.

Other issues to be resolved include where the i-SITE sits and how it links with the new agency; and ensuring there is adequate support for the tourism sector. Any new approach needs to deliver good value for money, as well as better outcomes.

#### ***Service Performance Measures***

The service performance framework for Tourism Dunedin will be reviewed over the coming year as part of the work undertaken on the city marketing delivery vehicle. There are issues regarding the alignment of the Annual Plan cycle, Statement of Intent planning and reporting and the tourism industry reporting cycle that make it difficult to provide consistent data sets for comparison in the Annual Plan.

## Council Communications and Marketing

### *Why do we provide this service?*

To raise the positive profile of Dunedin and the Council, through promoting the city, by communicating the Council's initiatives and assisting the Council's activities in their communications with the community.

### *How do we measure our performance?*

Note: These measures are subject to review pending the outcome of the review of this activity.

Level of service: council communications meet the needs of residents						
Performance measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of residents satisfied with information about the council's activities	ROS	43%	41%	≥55%	≥55%	
Value of local and national media coverage (% growth over previous year) (baseline media quantities 2009/10: 300 articles, 483 images, 6,876 column cm, 100 Media releases)	Annual Media Analysis (External)	15%	Not measured*	≥5%	≥5%	

\*A new media monitoring agency has been contracted to provide this data for the Council from 2012/13.

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

### *Outcome of consultation on the proposal for Tourism Dunedin to adopt a broader City Marketing mandate*

Following consideration of the results of consultation on this proposal there will be no changes made to city marketing budgets in 2013/14. Further information about the original proposal and the outcome of consultation on the proposal can be found on page 7.

## Dunedin Centre

The Dunedin Centre comprises the Dunedin Town Hall, Glenroy Auditorium, Fullwood Conference Room and a number of other meeting rooms and foyers. The Dunedin Centre is one of New Zealand's largest and most versatile performance, function, and conference and meeting complexes. It is used for community events, and commercial performances and conferences. This facility is now managed by Dunedin Venues Management Limited (DVML), a Council Controlled Organisation.

### *Why do we provide this service?*

To provide a Town Hall and conference centre that meets the needs of citizens and clients and generates acceptable levels of revenue for the Council and visitor spend for Dunedin.

### *How do we measure our performance?*

As the Dunedin Centre is managed by DVML, service performance will be managed under the Statement of Intent for DVML.

## Visitor Centre

### *Why do we provide this service?*

To provide Dunedin tourists with an accessible, accurate booking and information service to encourage tourism sales and meet customer expectations.

### *How do we measure our performance?*

Level of Service: The Visitor Centre provides an accessible, accurate tourism information and booking service						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of external customers satisfied with the Visitor Centre	Internal Survey	95%	93%	≥95%	≥95%	
Percentage compliance with i-SITE VIN Inc audit requirements	External Audit i-SITE	100%	100%	100%	100%	
Percentage eligible staff to hold i-SITE NZ qualification for comprehensive tourism knowledge	Internal Training Analysis	100%	100%	100%	100%	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

### *Outcome of consultation on the proposal for Tourism Dunedin to adopt a broader City Marketing mandate*

The proposal to expand Tourism Dunedin's mandate included a proposal to place the Visitor Centre under the management of Tourism Dunedin. Following consultation on the proposal no changes are to be made to the management of the Visitor Centre in 2013/14. However the Council will be continuing to working on the development of a new agency for city marketing and as yet it is unclear how the Visitor Centre may be affected by this. Further information about the original proposal and the outcome of consultation on the proposal can be found on page 7.



## Investment Account and Waipori Fund

### Why do we provide this service?

**Waipori Fund** – To provide the Council with a source of non-rates income by maximising the Fund income while protecting the Fund's capital base, subject to the income needs of the Council, capital growth and investment risks.

**Investment Account** – To provide the Council with a transparent place where the dividends from Council-owned companies are received, and where differences between actual and planned revenues and expenditures are reported.

### How do we measure our performance?

Level of Service: the Waipori Fund achieves the annual target for non-rates income for offsetting against rates requirements						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Cash received	Annual Financial Reporting	Achieved	\$0.9 m	\$3.07 m	\$3.42 m	A proposed increase of \$350,000

Level of Service: Investment account receives budgeted dividend						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Dividend received from Council-owned companies: (Interest on Shareholders' Advance plus Dividend from DCHL)	Annual Financial Reporting	Achieved	\$17.95 m	\$10.45 m	\$10.45 m	

### Changes to Service Levels

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

### Waipori Fund

Since its inception in 1998 the Waipori Fund has been an important contributor to DCC income, providing an important means of limiting rates increases.

It was set up following the enforced sale of 100% of Waipori Power Generation Limited and 42% of the electricity retailer, United Electricity, with the \$56 million in sale proceeds being invested in a diversified fund made up of shares, bonds, property and cash.

Over nearly 15 years the fund has grown from its original \$56 million to now (December 2012) be valued at more than \$74.5 million. During that time it has paid nearly \$40 million in distributions to Council, an average of just over \$3 million per year – equivalent to about 3% of rates. Overall it has generated an average annual return of 6.71% after inflation.

A report on options for increasing the returns from the fund by \$350,000 per annum was discussed in the January 2013 Annual Plan Council meeting.

At that meeting the Council approved changes to the current Statement of Investment Policies and Objectives for the Waipori Fund to accommodate, first, larger property investing and, second, an emphasis on cash flow as the primary, but not exclusive basis for distributions from the Fund.

Overall, if the reallocation occurred the Waipori Fund would be a little less liquid and less diversified, but that would be more than offset by lower valuation volatility and a worthwhile increase in income.

Council also resolved that the Statement of Investment Policies and Objectives should be revised to reaffirm capital protection as a key tenet of the Fund's management, to set an appropriate investment objective for the 2013/14 year and insert an annual Statement of Investment Policies and Objectives review clause.

Staff have also been asked to report back on possible timing mechanisms so that distributions are budgeted for once they have been received rather than using dividend projections for budgeting purposes.

The Council has also requested a report on approaches the Council could adopt through its Waipori Fund (SIPO) to give the fund manager greater direction in terms of ethical investment and an assessment of possible financial implications of those approaches.

## City Property Investment

### *Why do we provide this service?*

To provide the Council with an assured source of non-rates income and increased asset values. There are dual rationales for the Council's involvement in Investment Property.

Statutory requirement – Dunedin City Endowment Land Act requires the Council to retain the endowment property capital in property.

- External non-rates funding – the Council's desire to expand external funding sources to minimise rate burdens on citizens.

### *How do we measure our performance?*

Level of Service: The City Property Investment Portfolio generates returns that can be offset against rates requirements						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage variance from budgeted dividend	Annual Financial Analysis	Budgeted Dividend achieved	Budgeted Dividend achieved	≥budget \$4.2 m	≥budget \$4.6 m	
Percentage property portfolio with net rate of return of 8%	Annual Financial Analysis	95%	95%	≥85%	≥85%	
Percentage overall occupancy	Internal Property Records	Not an Annual Plan Measure	Not an Annual Plan Measure	≥95%	≥95%	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

## City Property Miscellaneous

### *Why do we provide this service?*

To effectively manage a diverse group of properties which are owned by the Council, some of which the community considers valuable to the historic nature of Dunedin's environment.

### *How do we measure our performance?*

Level of Service: Properties are appropriately managed						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of property assets maintained and developed to the City Property quality standard	Quarterly Analysis of Non-compliance Exceptions	85%	85%	≥85%	≥85%	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

### *Gasworks Museum*

The Council has approved operational expenditure of \$50,000 in the 2013/14 financial year for the preparation of a full report on the upgrading of the two storied brick building, the single storied brick building and the chimney at the Gasworks Museum. The Council has also approved the provision of an advance of up to \$100,000 in the 2013/14 financial year for the repair or replacement of the boiler. This interest free advance is to be repaid by the Gasworks Museum over a period of three years.

## City Property Operational

### *Why do we provide this service?*

To provide appropriate property assets to enable the Council to function effectively and efficiently.

### *How do we measure our performance?*

#### Level of Service: Property Assets utilised by Council services are appropriate

Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of operational property leased at market rates	Internal Property Records	85%	85%	≥85%	≥85%	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

Operational expenditure has increased due to interest costs for the Dunedin Centre Redevelopment. The Dunedin Centre/Town Hall redevelopment was completed by 24 April 2013. Interest costs were accounted for as capital expenditure during the construction period.

#### *Provision of a 24 hour Public Toilet facility in the Octagon*

Construction of a 24 hour public toilet facility in the Octagon area is planned from within existing budgets and a report on the proposal will come back to Council for approval later in 2013.

#### *Blueskin Bay Public Toilets*

The Waikouaiti Coast community proposes raising 100% of the cost of construction of new public toilets and asks that the Council commit to ownership and on-going maintenance of the property once operational. The Council has asked that staff initiate consultation with the Waikouaiti Coast Community Board and community with a view to ascertain the viability of the proposal to provide the construction of public toilets that would be maintained by Council thereafter.

### *Energy Efficiency Project*

Upgrading of the lighting in the Civic Centre and Central Library buildings at a total cost of \$500,000 will deliver on-going savings in operational costs of \$100,000 per annum. It has been assumed that the overall cost of this energy efficiency project will attract a 25% subsidy from EECA in 2013/14.



## Forsyth Barr Stadium

### **Background**

The Dunedin City Council owned the Forsyth Barr Stadium while it was being built, but now it is up and running, the stadium is owned by Council-owned company Dunedin Venues Limited (DVL) and operated by another Council owned company, Dunedin Venues Management Limited (DVML). That means the stadium is still 100% owned by the Council and therefore Dunedin ratepayers.

### **Ratepayer Contribution**

The annual ratepayer contribution in the 2012/13 - 2021/22 Long Term Plan towards the stadium was made up of three parts:

- \$5.25 million via a reduced dividend from Dunedin City Holdings Ltd (DCHL). The shortfall means the Council has to gather more general rates. Therefore, rates are \$5.25 million higher due to the stadium. The \$5.25 million paid to DVL is used to make interest and loan repayments.
- \$1 million paid directly to DVL.

An extra \$1 million a year was included in DCC budgets from 1 July 2012 so stadium debt can be repaid faster. The term of the stadium debt in DVL was reduced to 23.5 years.

- A service level payment of \$750,000 is paid directly by the Council to the Council-owned company that manages the stadium – DVML – in exchange for a range of services provided at the stadium. These services include promoting and managing events for wider community use.

Then, in the 2013/14 Annual Plan the Council approved additional funding to improve DVML's financial position and accelerate further the repayment of stadium debt.

In connection with DVML:

1. Provide \$725,000 a year for four years to repay company debt related to the relocateable East End seats, a stadium communications and advertising system and pitch machinery.
  2. Improve the company's balance sheet by converting \$3.38 million of the shareholder advance to paid-up share capital. This doesn't have a cash effect and doesn't require any further rates funding – it is an accounting adjustment.
  3. Provide an annual \$400,000 Event Attraction Fund to help bring large events to the stadium. It should be noted that this is a reallocation of existing Economic Development and Marketing budgets, not an increase in funding.
- Provide another \$1 million a year directly to DVL.

This is on top of the extra \$1 million a year included in DCC budgets from the 1 July 2012, subject to the results of the Council's Waipori Fund. This will mean an overall injection of \$2 million annually from 2013/14 so stadium debt can be repaid even faster. It will shorten the term of the loan from 23.5 years to 18.5 years and save about \$25 million in interest. These moves will strengthen the financial condition of the stadium for the long term.

The Council will review DVL's debt repayment model every year.

*Note: Any change in interest rates could alter the figures used above.*

## Debt

When DVL took over ownership of the stadium it also took over the debt. The total debt transferred to DVL on 31 May 2012 was \$146.6 million.

The debt is divided into two loans:

- The first loan of \$29 million will be repaid over 10 years. The funding for this comes from companies and individuals, not from rates. This money mainly comes from the sale of lounge memberships, corporate boxes and naming rights which is received by DVML. DVML pays an annual rental income of \$4 million to DVL which provides the funding for DVL to make the annual repayments on this particular loan.

The second loan of \$117.6 million will be repaid over 18.5 years. Interest and principal repayments on this debt are funded by:

- \$5.25 million is paid to DVL as an annual subvention payment from a Council-owned company. In 2012-13, after the impact of tax, this payment equates to DVL receiving \$7.292 million.
- \$2 million is paid directly by the Council to DVL.

*Note: A subvention payment is a tax practice where a payment is made from a profit company to a loss company within a company group.*

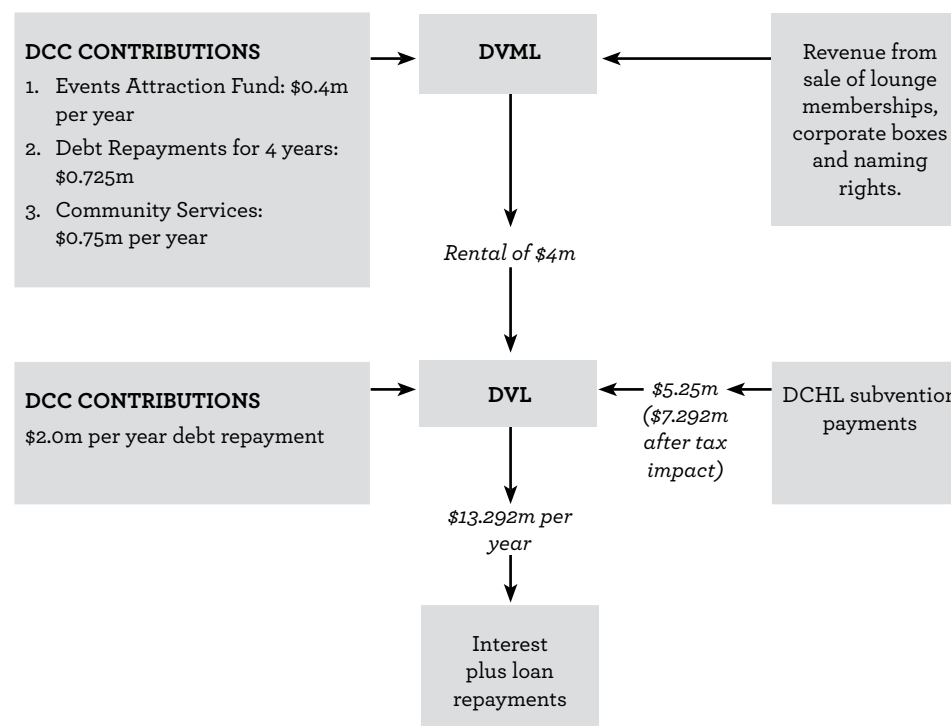
## Events Attraction Fund

An Events Attraction Fund of \$400,000 per annum will be used to secure major events at the Forsyth Barr Stadium. This funding will be used by Dunedin Venues Management Limited, and its expenditure will be covered by a Service Level Agreement with the Council. This fund is provided from a reallocation of existing budgets, to minimise its impact on rates. The Economic Development Unit and Tourism Dunedin have had their budgets reduced by \$200,000 to create the fund.

The fund is designed to leverage the stadium for the economic benefit of the wider city.

## Stadium Transactions

- This diagram shows how the proposed stadium transactions will flow:



## Economic Development and City Promotion Group Activity: Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
Rates				
General Funds	11,545	15,287	15,054	15,249
Economic Dev/Tourism Non-residential	500	500	512	525
External Operating Revenue	8,563	8,069	8,132	8,266
External Capital Revenue		125		
Unrealised Investment Property Gains	2,400	2,460	2,522	2,585
<b>Total</b>	<b>23,008</b>	<b>26,441</b>	<b>26,221</b>	<b>26,624</b>
<b>Expenditure by Outputs</b>				
Economic Development	1,961	1,816	1,727	1,767
Tourism Dunedin	1,213	1,213	1,243	1,274
Council Communications and Marketing	2,759	2,290	2,347	2,401
Dunedin Centre	1,752	1,050	1,076	1,103
Visitor Centre	1,188	1,139	1,195	1,221
Investment Account	1,136	957	987	983
Waipori Fund	141	141	141	141
Property - Investment	3,384	3,123	2,956	2,958
Property - Management	(59)	(26)	(26)	(31)
Property - Miscellaneous	3,436	3,439	3,385	3,349
Property - Operational	2,038	4,554	4,580	4,549
<b>Total</b>	<b>18,949</b>	<b>19,695</b>	<b>19,611</b>	<b>19,716</b>
<b>Net Surplus/(Deficit)</b>	<b>4,059</b>	<b>6,746</b>	<b>6,610</b>	<b>6,909</b>
<b>Expenditure by Inputs</b>				
Staff Costs	3,353	3,149	3,274	3,350
Operational Costs	8,543	7,591	7,510	7,689
Loan Interest	2,707	5,481	5,254	5,017
Depreciation	4,346	3,474	3,573	3,660
<b>Total</b>	<b>18,949</b>	<b>19,695</b>	<b>19,611</b>	<b>19,716</b>

## Economic Development and City Promotion Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b><i>Cashflow from Operating Activities</i></b>				
Cash is provided from operating activities:				
Rates Received	12,045	15,787	15,567	15,774
Other Revenue	8,363	8,094	8,030	8,160
Grants and Subsidies for Operating	200	100	103	105
Cash was applied to:				
Suppliers and Employees	(11,896)	(10,740)	(10,784)	(11,039)
Interest Paid	(2,707)	(5,481)	(5,254)	(5,017)
Net Cash from Operating	6,006	7,760	7,661	7,983
<b><i>Cashflow from Investing Activities</i></b>				
Cash is provided from investing activities:				
Sale of Assets	6,395	3,320		
Reduction in Loans and Advances	1,563	330	635	2,435
Cash was applied to:				
Capital Expenditure	(32,460)	(2,572)	(614)	(740)
Increase in Loans and Advances	(3,300)	(100)		
Increase in Investments	(1,000)	(2,725)	(2,725)	(2,725)
Net Cash from Investing	(28,803)	(1,747)	(2,704)	(1,030)
<b><i>Cashflow from Financing Activities</i></b>				
Cash is provided from financing activities:				
Loan Raised	25,230	1,099		
Cash was applied to:				
Loan Repayment	(5,456)	(6,248)	(3,449)	(5,466)
Net Cash from Financing	19,774	(5,149)	(3,449)	(5,466)
<b><i>Net Increase/(Decrease) in Cash</i></b>	<b>(3,023)</b>	<b>864</b>	<b>1,508</b>	<b>1,487</b>

## Economic Development and City Promotion Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties	12,145	15,887	15,654	15,849	13,642	2,245
Targeted Rates (other than a targeted rate for water supply)	500	500	512	525	516	(16)
Subsidies and Grants for Operating Purposes	200	100	103	105	206	(106)
Fees, Charges and Targeted rates for Water Supply	7,763	7,369	7,430	7,560	8,266	(897)
Internal Charges and Overheads Recovered	8,679	8,635	8,819	9,040	8,916	(281)
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts						0
Total Operating Funding	29,287	32,491	32,517	33,079	31,546	945
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	17,084	16,852	17,034	17,463	17,138	(286)
Finance Costs	2,707	5,481	5,254	5,017	5,102	380
Internal Charges and Overheads applied	2,708	1,858	1,904	1,952	2,794	(936)
Other Operating Funding Applications	783	665	665	665	783	(118)
Total Applications of Operating Funding	23,281	24,856	24,857	25,096	25,816	(960)
<b>Surplus/(Deficit) of Operating Funding</b>	<b>6,006</b>	<b>7,635</b>	<b>7,661</b>	<b>7,983</b>	<b>5,730</b>	<b>1,905</b>
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure		125				125
Development and Financial Contributions						0
Increase (Decrease) in Debt	19,774	(5,149)	(3,449)	(5,466)	(1,494)	(3,655)
Gross Proceeds from the Sale of Assets	6,395	3,320				3,320
Lump Sum Contributions						0
Total Sources of Capital Funding	26,169	(1,704)	(3,449)	(5,466)	(1,494)	(210)



	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Application of Capital Funding</b>						
Capital Expenditure						
– to meet additional demand	6,953	220		19	226	(6)
– to improve the level of service	24,082	1,467	51	124	913	554
– to replace existing assets	1,425	885	563	597	886	(1)
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	(286)	3,359	3,598	1,777	2,211	1,148
Total Application of Capital Funding	32,174	5,931	4,212	2,517	4,235	1,696
<b>Surplus/(Deficit) of Capital Funding</b>	<b>(6,006)</b>	<b>(7,635)</b>	<b>(7,661)</b>	<b>(7,983)</b>	<b>(5,730)</b>	<b>(1,905)</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Roading and Footpaths

The Council's Roding and Footpath activity group consists of the following activities:

- Transportation Planning and Operations
- Citipark
- Parking Enforcement

## **Contribution to outcomes**

These activities primarily contribute to the 'Connected Community' outcome and associated city-wide priorities where Dunedin's communities are connected by effective transportation and communications, linked locally, nationally and internationally.

Outcome	Vision	Priorities
A Connected Community	Dunedin's communities are connected by safe, effective transportation and communications, linked locally, nationally and internationally.	Dunedin's transport network is integrated and responsive to changing needs and future challenges. Dunedin is safe and easy to get around for cyclists and pedestrians. Communications networks, roading, air, and port links are world-class, efficient and safe. Dunedin's public transport system meets the community's needs.

The transport network is essential to the functioning of Dunedin's economy and is an important contributor to lifestyle. The Council's role is to provide, maintain and upgrade the transport network and manage its use. This is all undertaken within the requirements of relevant legislation and road user rules, in particular the Land Transport Management Act 2003.

## **Community Outcome Indicators this Activity Group contributes to and monitors:**

Indicator	Target	Actual 2010/11	Data Source	Council Role
Increase in length of cycle lanes (on and off road)	Increase on previous year	Total length : 52 km	Analysis of Annual Works Completed	The Council is the lead provider of roading services other than state highways.
Road Safety crash statistic measure	Decrease on previous year <ul style="list-style-type: none"> <li>• Number of injury crashes (Number of casualties)</li> <li>• Pedestrian vs vehicle casualties</li> <li>• Cyclist vs vehicle</li> </ul>	Crashes: 406 (Casualties: 543)  Casualties: 40  Casualties: 27	NZTA Dunedin City Road safety report	The Council is responsible for: <ul style="list-style-type: none"> <li>• The planning, construction, maintenance and upgrading of the transport network</li> <li>• Management of the transport network including roads, cycleways, footpaths, street lighting, parking meters, traffic signals and road marking.</li> <li>• The Council owns and operates several carparking buildings and off street car parks and manages enforcement of parking regulations</li> </ul> The Council is not responsible for public transport/ bus services

## Transportation Planning and Operations

The Transportation activity is responsible for both the long and short term transportation needs of the city and achieves this by planning and developing new infrastructure, managing existing infrastructure and the use of the network, as well as the impacts of land use and planning. The activity also regulates other activities within the road corridor that impact on the condition of the network.

Transportation Planning is responsible for strategic planning to ensure the City's long term transportation needs are met. Transportation Operations manages the asset and its use and has the responsibility of maintaining the existing asset, implementing changes briefed by Transportation Planning and managing activities on road and adjacent land that have the potential to impact on the safety of users and the integrity of the asset.

### Why do we provide this service?

To plan for and provide a safe, reliable, efficient, integrated, environmentally acceptable and sustainable transport network for the movement of people and goods throughout Dunedin.

### How do we measure performance?

Level of Service: The Transport Network operates efficiently						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of residents satisfied with condition of the roads throughout the city	ROS	61%	53%	≥68%	≥60%	Target changed from ≥68% to ≥60% from 2013/14 due to a change to the result calculation methodology
Percentage of residents dissatisfied with parking availability in the central city	ROS	40%	35%	≤45%	≤45%	
Average travel time by vehicle on five key urban routes at peak time (am) 1 St Clair to Octagon 2 Normandy to Octagon 3 Mosgiel to Octagon 4 Brockville to Octagon 5 Waverley to Octagon	Travel Time Survey	Routes 1, 2, 4 and 5: 9 – 15 minute Route 3: 21 minutes	Routes 1, 2, 4, & 5: 7-10 minutes Route 3: 18 minutes	Routes 1, 2, 4 & 5: < 15 minutes Route 3: < 22 minutes	Routes 1, 2, 4 & 5: < 15 minutes Route 3: < 22 minutes	
Percentage vehicle kms travelled on smooth roads improving (NZTA criteria)	NZTA/RAMM Annual Performance Report*	Not measured	79% (Reported October 2011)	≥80%	≥80%	

Level of Service: The Transport Network facilitates active travel						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of residents satisfied with the suitability of road network for cyclists throughout the city	ROS	26%	25%	≤28%	≤28%	
Percentage of residents satisfied with condition of the footpaths throughout the city	ROS	57%	54%	≥57%	≥57%	
Percentage of residents satisfied with ease of pedestrian access throughout the city	ROS	63%	61%	≥70%	≥70%	
Percentage of residents satisfied with condition of the streetlights throughout the city	ROS	77%	77%	≥75%	≥75%	

#### **Changes to Service Levels**

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

#### **Fees and Charges**

Fees for road corridor access have been increased to fully recover the cost of providing this service. The proposed schedule of fees and charges can be found in Section 4.

#### **Transport Operations Maintenance Contracts**

New transportations maintenance contracts commencing on 1 July 2013 have resulted in savings of \$507,600 per annum. The budget lines concerned do not attract NZTA subsidy and the savings can be absorbed into budgets without impacting service levels.

Budget lines where savings are identified for the 2013/14 year are:

Non-subsidised General Maintenance	\$50,000
Non subsidised cycleway maintenance	\$20,000
Non subsidised Footpath maintenance	\$100,000
Street Cleaning - Central Activity Area	\$60,000
DCC share of NZTA funding cuts	\$277,600 (These are savings in subsidised budgets resulting from reduced contract costs)

### **Portobello Harington Point Road Improvements Project**

The Peninsula Road improvement project was re-profiled in the 2012/13-2021/22 Long Term Plan with the expenditure deferred until the 2013/14 year and the project renamed the Portobello Harington Point Road Improvements Project. The project section programmed for 2013/14 is approximately 3.7km of Harington Point Rd from the completed section at Ohinetu Point through the Harington Point settlement. The works provide for the construction of new sea walls and thereby increasing the sealed road width by 3.0-3.6m for pedestrian and cycling facilities. Consultation for the widening consent commenced in February/March 2013 which is to be followed with consultation on the pedestrian/cycling facility implementation layout designs later in 2013. Following consultation it is planned for construction to commence in early 2014 with completion in the middle of 2015.

### **Wickliffe Street Walk/Cycle Connection**

The Council has approved the aggregation of four budget surpluses in the Transportation Operations activity in 2012/13 into a new budget line of \$447,100 carried forward into the 2013/14 year. This is to be applied to a project to provide a walk/cycle connection between two current shared pathways and the stadium in the Fryatt Street/Wickliffe Street/Ravensbourne Road area. Staff have been asked to provide a report to the Infrastructure Services Committee on a cost effective, user friendly, efficient pedestrian cycleway connection to link the two current shared pathways and the stadium.

### **Strategic Cycle Network**

The timing for the South Dunedin Cycle Network project (part of the Strategic Cycle Network budget) has been updated to reflect \$1.4 million unspent funding carried forward from 2012/13 and more realistic timing for the remainder of the project. Revised funding is shown below:

#### **Budget Prior to Inflation Adjustment**

	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000
Draft Annual Plan 2013/14	1,500	1,500	1,500
Final Annual Plan 2013/14	100	2,500	1,900



## Citipark

Citipark manages three car park buildings and all DCC on-street and off-street car parks (leased and casual) including parking meters and payment machines.

### **Why do we provide this service?**

To ensure the availability of parking spaces through the management of car park buildings; and off-street leased and casual carparks.

### **How do we measure our performance?**

Level of Service: Car parking is available and meets the needs of users						
Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage occupancy levels at peak times* for metered on -street car parks	Manual Count twice annually	New measure 2012/13	New measure 2012/13	≥ 85%	≥ 85%	
Percentage occupancy levels at peak times* for casual off-street car parks	Parking Data	75%	75.5%	≥ 85%	≥ 85%	
Percentage occupancy levels peak time for casual car parks in parking buildings	Parking Data	40%	52%	≥ 85%	≥ 85%	

\* Peak Time: 11 am -2 pm weekdays

### **Changes to Service Levels**

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

Parking meter revenue will reduce by \$50,000 per annum from 2013/14 due to removal of the short stay car parking provision on the one-way sections of State Highway 1. This is part of a long term plan to improve cycle safety. Removing short stay parking limits the frequency of car park turnover, and in turn the number of traffic movements across the cycle lanes and the potential for car door strikes. A number of options for parking are under consideration in consultation with other agencies. Provision of alternative hospital drop off zones will be included, as the area around the hospital clinical services building between Frederick and Hanover Streets will be affected.

## Parking Enforcement

### *Why do we provide this service?*

To ensure the availability of parking spaces through the enforcement of parking regulations.

### *How do we measure our performance?*

#### Level of Service: Parking regulations are enforced

Performance Measure:	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of residents dissatisfied with the fairness and attitude of parking officers	ROS	20%	21%	≤20%	≤20%	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

There has been a reduction of revenue from parking enforcement of \$100,000 per annum as a result of a change in focus from enforcement to education for non-metered parking offences.

## Roading and Footpaths Group Activity: Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
Rates				
General Funds	21,691	20,356	21,038	21,800
Private Street Lighting Rate	19	19	20	21
External Operating Revenue	14,323	14,523	14,746	15,212
External Capital Revenue	6,444	11,761	8,746	11,423
Total	42,477	46,659	44,550	48,455
<b>Expenditure by Outputs</b>				
Transportation Operations:				
Asset Maintenance	30,890	30,625	31,597	32,601
Safety	6,513	6,685	6,891	7,105
Transportation Planning	714	868	646	668
Citipark	3,070	3,013	3,042	3,159
Parking Enforcement	2,243	2,163	2,213	2,278
Total	43,430	43,354	44,389	45,810
<b>Net Surplus/(Deficit)</b>	<b>(953)</b>	<b>3,305</b>	<b>162</b>	<b>2,645</b>
<b>Expenditure by Inputs</b>				
Staff Costs	3,089	3,304	3,383	3,450
Operational Costs	19,531	19,024	19,343	19,973
Loan Interest	1,514	1,441	1,371	1,312
Depreciation	19,297	19,585	20,292	21,076
Total	43,430	43,354	44,389	45,810

## Roading and Footpaths Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Cashflow from Operating Activities</b>				
Cash is provided from operating activities:				
Rates Received	21,711	20,375	21,058	21,821
Other Revenue	9,616	14,729	11,825	14,538
Grants and Subsidies for Operating	7,743	8,227	8,250	8,587
Fuel Tax, Infringement Fees and Fines	3,408	3,328	3,417	3,510
Cash was applied to:				
Suppliers and Employees	(22,620)	(22,327)	(22,727)	(23,423)
Interest Paid	(1,514)	(1,441)	(1,371)	(1,312)
Net Cash from Operating	18,344	22,890	20,453	23,721
<b>Cashflow from Investing Activities</b>				
Cash is provided from investing activities:				
Reduction in Loans & Advances	7			
Cash was applied to:				
Capital Expenditure	(14,152)	(23,790)	(18,379)	(23,232)
Net Cash from Investing	(14,145)	(23,790)	(18,379)	(23,232)
<b>Cashflow from Financing Activities</b>				
Cash is provided from financing activities:				
Loan Raised	100			960
Cash was applied to:				
Loan Repayment	(923)	(978)	(1,047)	(1,126)
Net Cash from Financing	(823)	(978)	(1,047)	(166)
<b>Net Increase/(Decrease) in Cash</b>	<b>3,377</b>	<b>(1,877)</b>	<b>1,028</b>	<b>322</b>

## Roading and Footpaths Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties	21,691	20,356	21,038	21,800	22,243	(1,887)
Targeted Rates (other than a targeted rate for water supply)	19	19	20	21	20	(1)
Subsidies and Grants for Operating Purposes	7,743	8,227	8,250	8,587	8,028	199
Fees, Charges and Targeted rates for Water Supply	2,948	2,744	2,848	2,876	3,066	(322)
Internal Charges and Overheads Recovered	186	349	358	367	192	157
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts	3,408	3,328	3,417	3,510	3,516	(188)
Total Operating Funding	35,995	35,023	35,931	37,160	37,064	(2,040)
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	19,021	19,057	19,375	19,987	19,450	(393)
Finance Costs	1,514	1,441	1,371	1,312	1,452	(11)
Internal Charges and Overheads applied	3,784	3,620	3,710	3,803	3,906	(286)
Other Operating Funding Applications						0
Total Applications of Operating Funding	24,319	24,118	24,455	25,102	24,808	(690)
<b>Surplus/(Deficit) of Operating Funding</b>	<b>11,676</b>	<b>10,905</b>	<b>11,476</b>	<b>12,059</b>	<b>12,256</b>	<b>(1,351)</b>
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure	6,444	11,761	8,746	11,423	10,449	1,312
Development and Financial Contributions	224	224	231	239	231	(7)
Increase (Decrease) in Debt	(823)	(978)	(1,047)	(166)	(989)	11
Gross Proceeds from the Sale of Assets						0
Lump Sum Contributions						0
Total Sources of Capital Funding	5,846	11,007	7,931	11,496	9,690	1,317

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Application of Capital Funding</b>						
Capital Expenditure						
– to meet additional demand	121	530	188	345	460	70
– to improve the level of service	2,343	7,539	3,645	6,833	6,421	1,118
– to replace existing assets	11,688	15,721	14,546	16,054	14,136	1,585
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	3,370	(1,877)	1,028	322	929	(2,807)
Total Application of Capital Funding	17,522	21,912	19,406	23,554	21,946	(34)
<b>Surplus/(Deficit) of Capital Funding</b>	<b>(11,676)</b>	<b>(10,905)</b>	<b>(11,476)</b>	<b>(12,059)</b>	<b>(12,256)</b>	<b>1,351</b>
<b>Funding Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# Personal Safety

The Personal Safety activity group consists of the following activities:

- Regulatory Services
- Civil Defence and Rural Fires

## Contribution to Community Outcomes

Outcome	Vision	Priorities
A Safe and Healthy City	Dunedin is a clean, green, crime-free city where people feel safe and enjoy a healthy lifestyle.	<p>Dunedin has resilient water supply, wastewater and storm water infrastructure that meets best practice environmental standards.</p> <p>A clean city with high-quality solid waste and recycling infrastructure.</p> <p>Dunedin is a place where people are safe in their homes, work and public spaces.</p> <p>Dunedin's housing is warm and healthy.</p> <p>People have access to affordable healthcare services, and Dunedin's hospital and medical research capacity are retained.</p>

Regulatory Services contributes to the Safe and Healthy City outcome and enhances personal safety relating to building services, animal control, environmental health, and the sale of liquor.

- Animal Control provides monitoring services to enforce standards of public safety with the control of dogs
- Building Services provides building consent plan approval and inspection services to monitor and enforce standards of public health and safety for the building work
- Environmental Health provides licensing and inspection services to monitor and enforce standards of public health for food premises, mobile traders, hairdressing salons, camping grounds, beauticians, tattooists and skin piercing, and hazardous substances in public places and private dwellings
- Liquor licensing monitors and enforces the provisions of the Sale of Liquor Act in licensed premises and acts as the District Licensing Agency for Dunedin City

The Civil Defence activity contributes to the Sustainable and Resilient City outcome and minimises the risks to the community through planning and implementation of hazard mitigation, and emergency preparation, response and recovery.

The Council is legally required to provide and manage these services.

## Community Outcome Indicators this Activity Group contributes to and monitors:

Indicator	Target	Actual 2010/11	Data Source	Council Role
Civil Defence Preparedness – Dunedin's Civil Defence Plan is operative	Plan is operative	Achieved	DCC – Civil Defence	The Council is the lead service provider for coordination of emergency response to extreme natural events.

## Regulatory Services

### Why do we provide this service?

The overall objective for the Regulatory Services activity is to protect the public by monitoring and enforcing standards of public safety

The service objectives for the teams that make up Regulatory Services are:

- To provide monitoring services to enforce standards of public safety with the control of dogs
- To provide building services that meet customer needs and statutory requirements
- To protect the public by monitoring and enforcing standards of public health
- To reduce alcohol-related harm by monitoring and enforcing standards within licensed premises, and to act as the District Licensing Agency for Dunedin City

### How do we measure performance?

#### Level of Service: Legislative Standards and bylaws are enforced to protect the public

Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of residents dissatisfied with the control of roaming dogs	ROS	21%	17%	≤18	≤18	
Percentage of “D” graded food premises	DCC internal reporting	1%	1%	≤3%	≤3%	

#### Level of Service: Monitoring of Legislative Standards and Bylaws is undertaken to protect the public

Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of registered health premises inspected annually	DCC Internal Reporting	100%	100%	100%	100%	
Percentage of licensees dissatisfied with liquor licensing advice and inspections	Licensee Survey	2%	0%	≤10%	≤10%	
Percentage of residents dissatisfied with the monitoring and inspection of buildings under construction	ROS	21%	16%	≤10%	≤10%	

Level of Service: Statutory Timeframes For Processing Of Applications and Certifications are met						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of building consent applications processed in accordance with statutory timeframes	Internal Processing Analysis	86.27%	75.31%	100%	100%	
Percentage of Code Compliance Certificates issued in accordance with statutory timeframes	Internal Processing Analysis	New measure 2011/12	100%	100%	100%	
Percentage of residents dissatisfied with processing of applications for building consents	ROS	35%	34%	≤25%	≤25%	

#### **Changes to Service Levels**

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

Building services budgets are based on the assumption that the number of building consents received will be the same or slightly less than the number forecast for the 2012/13 year. This takes into account proposed changes to the Building Act 2004 that will result in additional categories of building work being exempt from a building consent.

#### **Changes to Fees and Charges**

##### *Animal Control*

Registration fees for pet dogs (non-working dogs) increase from \$88 per year to \$90 per year in order to cover the costs of impounding dogs.

The change is the result of the costs involved in setting up a new pound and increases in the cost of feeding impounded dogs. Up until September last year impounded dogs were looked after by the SPCA but this care is now provided by a commercial operator.

There is no increase in fees for working dogs and the fee for selected owners will remain at \$50.

##### *Building Services*

The hourly rate charged for the processing of building consents, carrying out site inspections and associated work has been reviewed taking into account staff costs, operating costs, allocated overheads and internal costs. The Council has approved an increase in the hourly rate from \$130 per hour to \$150 per hour to fully recover operational costs.

The schedule of fees and charges can be found in Section 4.

## Civil Defence and Rural Fires

The Council is required by the Civil Defence Emergency Management Act 2002 to provide services including risk reduction and preparedness for, response to and recovery from, emergency events.

The Council is required by the Forest and Rural Fires Act 1977 to provide rural fire management, including reduction of vegetation fire risk and preparedness for, response to and recovery from, vegetation fires.

### *Why do we provide this service?*

To minimise and manage risks to the community from a wide range of hazards, and to effectively respond to emergencies with other community agencies.

### *How do we measure our performance?*

**Level of Service: Dunedin City Council is prepared to respond to emergency situations with operative Civil Defence and Rural Fire Plans in place at all times**

Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Status of Civil Defence Plan	Internal status Review	Achieved	Operative	Plan is operative at all times	Plan is operative at all times	
Status of Rural Fire Plan	Internal status Review	Achieved	Operative	Plan is operative at all times	Plan is operative at all times	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

## Personal Safety Group Activity: Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
Rates				
General Funds	3,957	3,806	3,872	3,978
External Operating Revenue	5,734	5,861	5,904	6,052
Total	9,691	9,667	9,776	10,030
<b>Expenditure by Outputs</b>				
Regulatory Services	8,788	8,771	8,852	9,082
Civil Defence & Rural Fires	899	893	915	953
Total	9,687	9,664	9,768	10,035
<b>Net Surplus/(Deficit)</b>	<b>4</b>	<b>2</b>	<b>8</b>	<b>(4)</b>
<b>Expenditure by Inputs</b>				
Staff Costs	4,962	4,909	4,954	5,052
Operational Costs	4,690	4,719	4,776	4,928
Loan Interest				
Depreciation	35	36	37	55
Total	9,687	9,664	9,768	10,035

## Personal Safety Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Cashflow from Operating Activities</b>				
Cash is provided from operating activities:				
Rates Received	3,957	3,806	3,872	3,978
Other Revenue	5,664	5,787	5,828	5,974
Grants and Subsidies for Operating	7	7	7	7
Fuel Tax, Infringement Fees and Fines	63	67	69	71
Cash was applied to:				
Suppliers and Employees	(9,652)	(9,628)	(9,730)	(9,980)
Net Cash from Operating	39	39	45	50
<b>Cashflow from Investing Activities</b>				
Cash is provided from investing activities:				
Cash was applied to:				
Capital Expenditure	(48)	(48)	(181)	(50)
Net Cash from Investing	(48)	(48)	(181)	(50)
<b>Cashflow from Financing Activities</b>				
Cash is provided from financing activities:				
Loan Raised				
Cash was applied to:				
Loan Repayment				
Net Cash from Financing	0	0	0	0
<b>Net Increase/(Decrease) in Cash</b>	<b>(9)</b>	<b>(9)</b>	<b>(136)</b>	<b>0</b>

## Personal Safety Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties	3,957	3,806	3,872	3,978	4,080	(274)
Targeted Rates (other than a targeted rate for water supply)						0
Subsidies and Grants for Operating Purposes	7	7	7	7	7	0
Fees, Charges and Targeted rates for Water Supply	5,664	5,787	5,828	5,974	5,845	(59)
Internal Charges and Overheads Recovered	158	100	103	105	163	(63)
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts	63	67	69	71	65	2
Total Operating Funding	9,849	9,767	9,878	10,135	10,160	(393)
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	6,010	6,068	6,082	6,240	6,199	(130)
Finance Costs						0
Internal Charges and Overheads applied	3,800	3,660	3,751	3,845	3,922	(262)
Other Operating Funding Applications						0
Total Applications of Operating Funding	9,810	9,728	9,833	10,085	10,120	(392)
<b>Surplus/(Deficit) of Operating Funding</b>	39	39	45	50	40	(2)
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure						0
Development and Financial Contributions						0
Increase (Decrease) in Debt						0
Gross Proceeds from the Sale of Assets						0
Lump Sum Contributions						0
Total Sources of Capital Funding	0	0	0	0	0	0



	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Application of Capital Funding</b>						
Capital Expenditure						
– to meet additional demand						0
– to improve the level of service						0
– to replace existing assets	48	48	181	50	49	(2)
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	(9)	(9)	(136)		(9)	0
Total Application of Capital Funding	39	39	45	50	40	(2)
<b>Surplus/(Deficit) of Capital Funding</b>	(39)	(39)	(45)	(50)	(40)	2
<b>Funding Balance</b>	0	0	0	0	0	0

# Water Supply

The Council's Water Supply activity group consists of the following activities:

- Water Production

Water Production is supported by the following components of the Council's Three Waters structure – Network Management, Network Maintenance, Business Support, Asset Planning functions.

This Activity group contributes to the 'Safe and Healthy City' outcome and associated city-wide priorities through the provision of reticulated drinking water.

Outcome	Vision	Priorities
A Safe and Healthy City	Dunedin is a clean, green, crime-free city where people feel safe and enjoy a healthy lifestyle.	<p>Dunedin has resilient water supply, wastewater and storm water infrastructure that meets best practice environmental standards.</p> <p>A clean city with high-quality solid waste and recycling infrastructure.</p> <p>Dunedin is a place where people are safe in their homes, work and public spaces.</p> <p>Dunedin's housing is warm and healthy.</p> <p>People have access to affordable healthcare services, and Dunedin's hospital and medical research capacity are retained.</p>

The Council's water service consists of five service areas: metropolitan Dunedin and the four outlying areas of West Taieri, Rocklands, Northern Schemes and Outram.

We protect the raw water sources, collect and store raw water, treat it to standards that make it safe to drink and supply adequate quantities of water for drinking and other uses. We also supply water to fire hydrants for fire fighting.

- 78% of the city's residents receive A Grade potable water from the Southern and Mt Grand water treatment plants, that complies with the New Zealand Drinking Water Standards 2005 (revised 2008) (NZDWS 2005/08); and 8% receive secure groundwater from the Mosgiel bores
- A further 2% of residents are supplied from smaller water treatment and reticulation schemes at West Taieri and Waikouaiti, which have been upgraded with membrane filtration technology and meet the NZDWS 2005/08
- Smaller schemes at Outram and Rocklands (rural water scheme) provide ungraded water to populations of 734 and 33 respectively; changes to these schemes are underway – refer to 'Update on Improvement Planning'
- The Mosgiel bores serve water treated with minor pH adjustment only before entering the reticulation system
- 12% of the city's population are not serviced by a reticulated public water supply and use either bore water (14%), surface water (12%), tankered water (2%) or roof water (72%) to meet their water needs

**Community Outcome Indicators this Activity Group contributes to and monitors:**

Indicator	Target	Actual 2010/11	Data Source	Council Role
Quality of drinking water supply Percentage of population receiving water with results that are 100% compliant with NZ Drinking Water Standards criteria*	≥ 98%	92.5%	DCC Internal Reporting and WINZ database	The Council is the lead provider of water supply in Dunedin. It is responsible for ensuring Dunedin has resilient water supply infrastructure that meets best practice environmental standards.
Availability of water for fire-fighting Percentage of tested hydrants that meet NZ Fire Service Code of Practice (*Measure criteria and method revised 2009/10 – 5% of hydrants to be tested annually on a cyclical basis)	≥ 90%	79%	Annual Flow Tests (DCC and NZ Fire Service)	
Number of unplanned water supply shutdowns per 1000 customers per year	< 10	9.7	DCC Internal Reporting	
Average water consumption per residential connection	< 615 litres per day	531 litres per day	DCC Internal Reporting	

*\*It should be noted that not all of the Dunedin reticulated water supply areas receive treated and fluoridated water. Occasional requirements for residents in these areas to boil water before drinking prevents a higher target being set for this indicator.*

## Water Production

The Council's Water Production Service manages the collection, supply, treatment and distribution of water to domestic and commercial residents in Dunedin and some outlying areas, including 1405 km of pipeline, 35 pumping stations, 57 reservoirs (raw and treated) and 14 treatment plants. The Council operates and maintains the water system from the catchment to the customer boundary.

The Council's water production service consists of a number of service areas, being metropolitan Dunedin and the outlying areas of Mosgiel, West Taieri, Outram, Rocklands, Waikouaiti area and the Northern Schemes (now fed from Mount Grand). Water service delivery is split between two departments – Water Production and Network Management. The Network Management team internally contract the Network Maintenance team to carry out first response operations and maintenance. The Network Maintenance team is also divided operationally between reticulation and mechanical/electrical services.

### *Why do we provide this service?*

To protect public health and safety by delivering adequate quantities of safe water to every customer connected to the network with minimal impact on the environment and at an acceptable financial cost that will secure our ability to deliver appropriate services to future generations.

### *How do we measure performance?*

Level of Service: Residents receive safe clean water						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Residents' satisfaction with the quality of water	ROS	78%	78%	≥73%	≥74%	
Number of 'boil water notice' person days (Number of days notice x number of affected person days)	Internal Reporting	62,653	11,648	≤100,000	≤100,000	

Level of Service: Water supply is available to meet the needs of residents						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Residents' satisfaction with the water pressure	ROS	84%	81%	≥80%	≥80%	
Percentage of customer emergency response times met	Internal Reporting	88.5%	86.8%	≥95%	≥95%	
Percentage of water supply shutdowns not exceeding two hours in duration	Internal Reporting	76.9%	77%	≥80%	≥80%	

Level of Service: Water resources are used efficiently and sustainably						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Total efficiency of raw water usage (This measures the percentage of water taken from the catchment that reaches the customer's tap. The remaining portion may be lost in production and distribution of clean drinking water)	Internal Reporting	53.68%	52%	≥65%	≥65%	

### **Changes to Service Levels**

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

### **Fluoridation**

In response to submissions regarding fluoridation of the water supply, the Council resolved the following

- That staff provide a report on the mechanism and associated costs for the provision of a public source of non-fluoridated water in accessible city locations.
- That a request for direct engagement with the Ministry of Health be made regarding the issue of fluoridation.
- That the level of fluoridation in the water supply, for areas receiving reticulated fluoridated water supply, is to be lowered to a target of 0.75 milligrams per litre.

### **Fees and Charges – Metered Water Customers**

A review of the water charging model has resulted in changes to water charges for metered water customers. The change sees depreciation costs being removed from the charging model and a portion of capital expenditure costs included in the model. This results in a change to the apportionment of costs between metered and unmetered customers. The overall impact of the change is an increase in the metered charge per unit from \$1.33 per unit in 2012/13 to \$1.40 per unit for 2013/14. The schedule of fees and charges can be found in Section 4.

Issues relating to the cost of metering charges compared with actual water usage charges were raised by community groups in submissions on the Draft Annual Plan 2013/14. A process to resolve the issue is to be identified by the Rates and Funding Working Party.

### **Rocklands Water Scheme**

In November 2011, the Infrastructure Services Committee agreed to formally consult with the Rocklands Rural Water Scheme members on their preferences for ownership and governance options of the Rocklands Rural Water Scheme. As a result of this consultation, a report went to full Council in early 2013 requesting approval to go to binding referendum to transfer ownership of the Rocklands scheme from Dunedin City Council to the scheme members. The scheme is currently operated on a cost-recovery basis so the impact of the transfer on operational budgets is cost-neutral. The referendum was held on 9 May 2013 with the proposal to transfer the Rocklands Rural Water Supply Scheme to a community entity being passed 21:1. The targeted rate previously charged for the scheme has been removed.

### **Security of Supply Project**

This project consists of a suite of work programmed for the 2012/13, 2013/14 and 2014/15 years. A review of the project carried out since the draft annual plan was published has resulted in changes to the timing of this project, including a carry forward of capital expenditure funding of \$1,180,000 from the 2012/13 year:

***Budget Prior to Inflation Adjustment***

	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000
Draft Annual Plan 2013/14	1,345	3,400	200
Final Annual Plan 2013/14	165	507	4,273

***Mosgiel East C and West B Watermain Project***

Savings of \$228,000 have been identified in this project and the budget adjusted to reflect the saving. This capital expenditure savings will result in revised Development Contribution charges for the Mosgiel Plan change areas. The schedule of Development Contribution charges can be found in Section 4.

## Water Supply Group Activity: Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
Rates				
Citywide Water Rate	18,898	18,663	19,882	20,284
Rocklands Water Scheme Rate	40			
External Operating Revenue	5,330	5,767	5,949	6,142
External Capital Revenue	350	350	361	373
Total	24,619	24,780	26,192	26,799
<b>Expenditure by Outputs</b>				
Water Supply	25,943	26,647	27,979	28,311
Total	25,943	26,647	27,979	28,311
<b>Net Surplus/(Deficit)</b>	<b>(1,325)</b>	<b>(1,868)</b>	<b>(1,787)</b>	<b>(1,512)</b>
<b>Expenditure by Inputs</b>				
Staff Costs	5,476	5,207	5,333	5,438
Operational Costs	9,759	10,263	10,831	11,116
Loan Interest	1,769	1,697	1,841	1,796
Depreciation	8,939	9,480	9,974	9,961
Total	25,943	26,647	27,979	28,311



## Water Supply Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b><i>Cashflow from Operating Activities</i></b>				
Cash is provided from operating activities:				
Rates Received	18,938	18,663	19,882	20,284
Other Revenue	5,680	6,117	6,310	6,515
Cash was applied to:				
Suppliers and Employees	(15,235)	(15,470)	(16,163)	(16,554)
Interest Paid	(1,769)	(1,697)	(1,841)	(1,796)
Net Cash from Operating	7,615	7,613	8,188	8,449
<b><i>Cashflow from Investing Activities</i></b>				
Cash is provided from investing activities:				
Cash was applied to:				
Capital Expenditure	(5,108)	(6,727)	(10,322)	(7,772)
Net Cash from Investing	(5,108)	(6,727)	(10,322)	(7,772)
<b><i>Cashflow from Financing Activities</i></b>				
Cash is provided from financing activities:				
Loan Raised	700	507	4,273	
Cash was applied to:				
Loan Repayment	(1,325)	(1,440)	(1,637)	(1,790)
Net Cash from Financing	(625)	(933)	2,636	(1,790)
<b><i>Net Increase/(Decrease) in Cash</i></b>	<b>1,882</b>	<b>(46)</b>	<b>501</b>	<b>(1,113)</b>

## Water Supply Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties						0
Targeted Rates (other than a targeted rate for water supply)	18,938	18,663	19,882	20,284	20,478	(1,814)
Subsidies and Grants for Operating Purposes						0
Fees, Charges and Targeted rates for Water Supply	5,150	5,586	5,763	5,950	5,351	235
Internal Charges and Overheads Recovered	7,455	7,273	7,503	7,746	7,714	(441)
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts						0
Total Operating Funding	31,543	31,522	33,148	33,980	33,542	(2,020)
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	17,235	17,419	18,173	18,629	17,991	(572)
Finance Costs	1,769	1,697	1,841	1,796	1,832	(136)
Internal Charges and Overheads applied	5,455	5,324	5,493	5,671	5,617	(293)
Other Operating Funding Applications						0
Total Applications of Operating Funding	24,459	24,440	25,508	26,096	25,441	(1,001)
<b>Surplus/(Deficit) of Operating Funding</b>	<b>7,084</b>	<b>7,082</b>	<b>7,640</b>	<b>7,885</b>	<b>8,101</b>	<b>(1,019)</b>
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure	350	350	361	373	364	(14)
Development and Financial Contributions	180	180	186	192	187	(7)
Increase (Decrease) in Debt	(625)	(933)	2,636	(1,790)	1,913	(2,846)
Gross Proceeds from the Sale of Assets						0
Lump Sum Contributions						0
Total Sources of Capital Funding	(95)	(402)	3,183	(1,225)	2,465	(2,867)

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b><i>Application of Capital Funding</i></b>						
Capital Expenditure						
– to meet additional demand	496	618	1,574	454	1,038	(420)
– to improve the level of service	1,115	1,043	3,793	357	3,566	(2,522)
– to replace existing assets	3,498	5,065	4,956	6,961	4,393	672
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	1,882	(46)	501	(1,113)	1,569	(1,615)
Total Application of Capital Funding	6,990	6,680	10,824	6,659	10,566	(3,886)
<b><i>Surplus/(Deficit) of Capital Funding</i></b>	<b>(7,084)</b>	<b>(7,082)</b>	<b>(7,640)</b>	<b>(7,885)</b>	<b>(8,101)</b>	<b>1,019</b>
<b><i>Funding Balance</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Sewerage and Sewage

The Council's Sewerage and Sewage activity group consists of the following activities:

- Wastewater

This Activity group contributes to the Safe and Healthy City' outcome and associated city-wide priorities.

Outcome	Vision	Priorities
A Safe and Healthy City	Dunedin is a clean, green, crime-free city where people feel safe and enjoy a healthy lifestyle.	Dunedin has resilient water supply, wastewater and storm water infrastructure that meets best practice environmental standards. A clean city with high-quality solid waste and recycling infrastructure. Dunedin is a place where people are safe in their homes, work and public spaces. Dunedin's housing is warm and healthy. People have access to affordable healthcare services, and Dunedin's hospital and medical research capacity are retained.

**Community Outcome Indicators this Activity Group contributes to and monitors:**

Indicator	Target	Actual 2010/11	Data Source	Council Role
Condition of wastewater network (No. of wastewater blockages per 100km of mains)	Decrease on previous year	24.8	DCC - Wastewater internal reporting	The Council is the lead provider of wastewater services in Dunedin.

## Wastewater Services

The Council's Wastewater Services manages the collection and treatment of wastewater from domestic and commercial residents in Dunedin and some outlying communities, including 860km of pipeline, 78 pumping stations and seven treatment plants.

The Council's wastewater service consists of seven service areas, including metropolitan Dunedin and six outlying areas: Green Island, Mosgiel, Middelmarsh, Seacliff, Waikouaiti/Karitane and Warrington. The Metropolitan system takes the east and west harbour communities to Portobello and Port Chalmers respectively and discharges from Tahuna via the long ocean outfall. Green Island takes the treated Mosgiel effluent and discharges this along with wastes from Green Island, Abbotsford and coastal south Dunedin via the ocean outfall at Waldronville.

The Council operates and maintains the wastewater system from the main sewer (typically in the road) to the point where treated effluent is discharged to the environment. Wastewater service delivery is split between two departments – Wastewater Treatment and Network Management. The Network Management team internally contract the Network Maintenance team to carry out first response operations and maintenance. The Network Maintenance team is also divided operationally between reticulation and mechanical/electrical.

### *Why do we provide this service?*

To protect public health and safety by delivering effective wastewater services to every customer connected to the network with minimal impact on the environment and at an acceptable financial cost, and to secure our ability to deliver appropriate services to future generations.

### *How do we measure performance?*

Level of Service: Wastewater Services are Clean and Safe						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Wastewater discharges comply with consent conditions	Internal Reporting	97.13%	95.5%	100%	100%	

Level of Service: Wastewater services meet customer needs						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Residents' satisfaction with the city's sewerage system	ROS	75%	74%	≥70%	≥70%	
Percentage of customer emergency response times met	Internal Reporting	85.6%	87%	≥95%	≥95%	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

Operating expenditure increases due to interest costs being applied on the completed Tahuna Wastewater Treatment Plant Upgrade Stage 2. These costs are treated as capital expenditure until the project is completed.

No significant changes to capital expenditure are proposed for the 2013/14 year.

### ***Fees and Charges – Trade Waste Customers***

The unit rates charges for trade wastewater customers have been increased from 2013/14. The completion of the Gas to Energy project at the Green Island Wastewater Treatment Plant and the soon-to-be completed Tahuna Wastewater Treatment Plant Upgrade have changed the relative costs of treating wastewater flows and the load on infrastructure, with the Gas to Energy project decreasing energy costs and the improvements at the Tahuna Treatment Plant set to increase the cost of treating trade wastewater when completed. The charging model utilised for trade wastewater is designed so that the charges for each customer reflect the variable costs of treating their wastewater discharges, with all fixed costs being recovered through capital value-based rates. The model takes account of variable treatment costs only so that the benefits of any waste minimisation activity amongst customers can be passed back to the customer. For example, overall operational costs have decreased recently as a result of a major customer installing effluent pre-treatment technology. Analysis across the customer base shows the proposed changes to the city wide unit rates will result in increased charges for some customers and decreases for others. Fees and charges for compliance monitoring, inspection and consent breaches have been increased by 3%.

The schedule of fees and charges can be found in Section 4.

### ***Tahuna Wastewater Treatment Plant Stage 2 Upgrade***

This major project is almost complete, with only some minor work and project variation negotiations left to carry out. Capital expenditure of \$1,399,000 from the 2012/13 year has been carried over to the 2013/14 year for installation of fire alarm systems, final project management costs, and optimisation of the new Treatment Plant processes. Savings of \$990,000 in project costs were identified in the 2012/13 year, mainly from construction cost savings.

### ***Tahuna Wastewater Treatment Plant Stage 2 Upgrade – Bio-Solids Project***

The final phase of the Tahuna upgrade involves the treatment and disposal of the bio-solids that remain after the wastewater component is treated and discharged to the sea. This part of the upgrade project was put on hold in November 2009 to allow a more holistic approach to treatment, beneficial use and disposal of bio solids to be investigated and considered. A suitable full scale alternative technology has not eventuated and the policy of maximising use of existing assets implemented in 2009 will continue, with landfilling and incineration utilised to the greatest extent possible by:

Upgrading the Tahuna incinerator in order to run it 24 hours a day, seven days a week

- Maximising the use of the Green Island digesters to process additional sludge from Tahuna to produce heat and gas to offset energy costs
- Sending residual sludge from Tahuna directly to the Green Island landfill for methane gas production
- Piping the collected methane gas from the Green Island landfill to power the new gas electricity generator

The full capital expenditure requirement for the Tahuna bio-solids project cannot be accurately determined until the Tahuna Wastewater Treatment Plant Stage 2 upgrade is fully operational and the nature of the bio-solid residue from the process is fully understood. The Council's Discharge to Air resource consent is due to expire on 30 June 2013 and a renewal process is underway which may impact costs if stricter conditions are imposed.

The costs associated with this approach are estimated to be up to \$15.7 million in a worst case scenario. The funding programmed for the Bio-Solids Project in the Long Term Plan is \$15.9 million spread across the 2012/13 – 2014/15 years and the Council has resolved to maintain this funding profile pending analysis of the operational results for the wastewater treatment upgrade. This information will be available by mid-2013 and detailed evaluation of any required capital expenditure will be completed prior to the development of the 2014/15 Annual Plan.

## Sewerage and Sewage Group Activity: Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
Rates				
Citywide Water Rate				
Citywide Drainage Rate	22,372	23,395	25,697	27,651
Allanton Drainage Rate	20	20	20	20
Blanket Bay Rate	4	4	4	4
Curles Point Rate	3	3	3	3
External Operating Revenue	675	603	622	642
Total	23,074	24,025	26,347	28,320
<b>Expenditure by Outputs</b>				
Sewerage and Sewage	21,100	25,450	26,297	26,954
Total	21,100	25,450	26,297	26,954
<b>Net Surplus/(Deficit)</b>	<b>1,973</b>	<b>(1,425)</b>	<b>50</b>	<b>1,366</b>
<b>Expenditure by Inputs</b>				
Staff Costs	1,755	1,744	1,786	1,822
Operational Costs	8,750	8,723	9,273	9,684
Loan Interest	2,619	6,253	6,194	5,934
Depreciation	7,976	8,731	9,044	9,515
Total	21,100	25,450	26,297	26,954



## Sewerage and Sewage Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b><i>Cashflow from Operating Activities</i></b>				
Cash is provided from operating activities:				
Rates Received	22,399	23,422	25,725	27,678
Other Revenue	675	603	622	642
Cash was applied to:				
Suppliers and Employees	(10,505)	(10,467)	(11,059)	(11,506)
Interest Paid	(2,619)	(6,253)	(6,194)	(5,934)
Net Cash from Operating	9,950	7,305	9,094	10,881
<b><i>Cashflow from Investing Activities</i></b>				
Cash is provided from investing activities:				
Cash was applied to:				
Capital Expenditure	(19,474)	(11,060)	(16,232)	(10,544)
Net Cash from Investing	(19,474)	(11,060)	(16,232)	(10,544)
<b><i>Cashflow from Financing Activities</i></b>				
Cash is provided from financing activities:				
Loan Raised	11,900	4,321	10,176	4,552
Cash was applied to:				
Loan Repayment	(3,156)	(3,518)	(3,962)	(4,431)
Net Cash from Financing	8,744	802	6,214	121
<b><i>Net Increase/(Decrease) in Cash</i></b>	<b>(780)</b>	<b>(2,952)</b>	<b>(925)</b>	<b>458</b>

## Sewerage and Sewage Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties						0
Targeted Rates (other than a targeted rate for water supply)	22,399	23,422	25,725	27,678	24,612	(1,190)
Subsidies and Grants for Operating Purposes						0
Fees, Charges and Targeted rates for Water Supply	595	523	539	557	618	(95)
Internal Charges and Overheads Recovered	41	20	21	22		20
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts						0
Total Operating Funding	23,035	23,965	26,285	28,257	25,230	(1,265)
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	5,386	5,265	5,698	5,971	6,006	(741)
Finance Costs	2,619	6,253	6,194	5,934	6,436	(183)
Internal Charges and Overheads applied	5,160	5,222	5,382	5,557	5,331	(109)
Other Operating Funding Applications						0
Total Applications of Operating Funding	13,165	16,740	17,274	17,462	17,773	(1,033)
<b>Surplus/(Deficit) of Operating Funding</b>	<b>9,870</b>	<b>7,225</b>	<b>9,011</b>	<b>10,795</b>	<b>7,457</b>	<b>(232)</b>
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure						0
Development and Financial Contributions	80	80	83	85	174	(94)
Increase (Decrease) in Debt	8,744	802	6,214	121	(1,744)	2,546
Gross Proceeds from the Sale of Assets						0
Lump Sum Contributions						0
Total Sources of Capital Funding	8,824	882	6,296	207	(1,571)	2,453

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Application of Capital Funding</b>						
Capital Expenditure						
– to meet additional demand	2,589	702	2,201	972	696	6
– to improve the level of service	13,138	5,064	8,973	4,906	1,475	3,589
– to replace existing assets	3,747	5,294	5,058	4,666	4,985	309
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	(780)	(2,952)	(925)	458	(1,269)	(1,683)
Total Application of Capital Funding	18,694	8,108	15,307	11,002	5,887	2,221
<b>Surplus/(Deficit) of Capital Funding</b>	(9,870)	(7,225)	(9,011)	(10,795)	(7,457)	232
<b>Funding Balance</b>	0	0	0	0	0	0

# Stormwater

The Council's Stormwater activity group consists of the following activities:

- Stormwater Services

The Stormwater activity is supported by the following components of the Council's Three Waters structure – Network Management, Network Maintenance, Business Support, and Asset Planning functions.

This Activity group contributes to the Safe and Healthy City outcome and associated city-wide priorities.

Outcome	Vision	Priorities
A Safe and Healthy City	Dunedin is a clean, green, crime-free city where people feel safe and enjoy a healthy lifestyle.	<p>Dunedin has resilient water supply, wastewater and storm water infrastructure that meets best practice environmental standards.</p> <p>A clean city with high-quality solid waste and recycling infrastructure.</p> <p>Dunedin is a place where people are safe in their homes, work and public spaces.</p> <p>Dunedin's housing is warm and healthy.</p> <p>People have access to affordable healthcare services, and Dunedin's hospital and medical research capacity are retained.</p>

**Community Outcome Indicators this Activity Group contributes to and monitors:**

Indicator	Target	Actual 2010/11	Data Source	Council Role
Safe environmental management of stormwater: Recreational water quality number of beach closures	0	0	DCC – WWS internal Reporting	The Council is the lead provider of stormwater services in Dunedin.

## Stormwater Services

The Council's Stormwater service manages the collection and disposal of stormwater to domestic and commercial residents in Dunedin and some outlying communities.

The Council's stormwater service consists of eight service areas – metropolitan Dunedin and seven outlying areas: Brighton/Waldronville; Green Island, Mosgiel, Middelmarsh, Mosgiel, Outram, Port Chalmers and Waikouaiti/Karitane and Warrington.

In general, the Council's stormwater sewers are piped, with open channels running through private properties falling under riparian ownership. There are, however, some exceptions to this rule. Operational delivery of stormwater services is split between two departments – Network Management and Network Maintenance. The Network Management team internally contract the Network Maintenance team to carry out first response operations and maintenance. The Network Maintenance team is also divided operationally between reticulation and mechanical/electrical.

### **Why do we provide this service?**

To protect public safety by ensuring adequate stormwater provision to Dunedin residents, with minimal impact on the environment and to secure our ability to deliver appropriate services to future generations.

### **How do we measure performance?**

Level of Service: Stormwater services meet customer needs						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Residents' satisfaction with the stormwater collection service	ROS	66%	67%	≥62%	≥63%	
Percentage of customer emergency response times met	Internal Reports	86.2%	81%	≥95%	≥95%	

### **Changes to Service Levels**

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

Scheduled increases in stormwater reticulation cleaning have contributed to an overall increase in the drainage rate.

## Stormwater Group Activity: Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
Rates				
Citywide Drainage Rate	3,429	4,337	4,847	5,688
External Operating Revenue	120	120	124	128
Total	3,549	4,457	4,970	5,815
<b>Expenditure by Outputs</b>				
Stormwater Reticulation	3,702	4,145	4,243	4,400
Stormwater Pumping	249	233	240	248
Total	3,951	4,378	4,483	4,648
<b>Net Surplus/(Deficit)</b>	<b>(402)</b>	<b>78</b>	<b>487</b>	<b>1,168</b>
<b>Expenditure by Inputs</b>				
Staff Costs				
Operational Costs	1,473	1,756	1,749	1,806
Loan Interest	33	41	69	82
Depreciation	2,446	2,582	2,665	2,760
Total	3,951	4,378	4,483	4,648

## Stormwater Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Cashflow from Operating Activities</b>				
Cash is provided from operating activities:				
Rates Received	3,429	4,337	4,847	5,688
Other Revenue	120	120	124	128
Cash was applied to:				
Suppliers and Employees	(1,473)	(1,756)	(1,749)	(1,806)
Interest Paid	(33)	(41)	(69)	(82)
Net Cash from Operating	2,044	2,660	3,152	3,927
<b>Cashflow from Investing Activities</b>				
Cash is provided from investing activities:				
Cash was applied to:				
Capital Expenditure	(756)	(1,753)	(2,013)	(2,112)
Net Cash from Investing	(756)	(1,753)	(2,013)	(2,112)
<b>Cashflow from Financing Activities</b>				
Cash is provided from financing activities:				
Loan Raised		475	287	
Cash was applied to:				
Loan Repayment	(13)	(17)	(28)	(35)
Net Cash from Financing	(13)	458	259	(35)
<b>Net Increase/(Decrease) in Cash</b>	<b>1,275</b>	<b>1,366</b>	<b>1,398</b>	<b>1,780</b>

## Stormwater Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties						0
Targeted Rates (other than a targeted rate for water supply)	3,429	4,337	4,847	5,688	3,713	624
Subsidies and Grants for Operating Purposes						0
Fees, Charges and Targeted rates for Water Supply	33	33	34	35	34	(1)
Internal Charges and Overheads Recovered						0
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts						0
Total Operating Funding	3,462	4,370	4,881	5,723	3,747	622
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	1,092	1,390	1,371	1,416	1,137	253
Finance Costs	33	41	69	82	41	0
Internal Charges and Overheads applied	381	366	378	390	393	(27)
Other Operating Funding Applications						0
Total Applications of Operating Funding	1,506	1,796	1,818	1,888	1,570	226
<b>Surplus/(Deficit) of Operating Funding</b>	<b>1,957</b>	<b>2,573</b>	<b>3,062</b>	<b>3,835</b>	<b>2,177</b>	<b>396</b>
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure						0
Development and Financial Contributions	87	87	90	93		87
Increase (Decrease) in Debt	(13)	458	259	(35)	458	0
Gross Proceeds from the Sale of Assets						0
Lump Sum Contributions						0
Total Sources of Capital Funding	74	545	349	57	458	87



	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Application of Capital Funding</b>						
Capital Expenditure						
– to meet additional demand	6	67	57	16	102	(36)
– to improve the level of service	35	409	350	99	627	(218)
– to replace existing assets	716	1,278	1,606	1,997	1,327	(49)
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	1,275	1,366	1,398	1,780	580	786
Total Application of Capital Funding	2,031	3,119	3,411	3,892	2,635	483
<b>Surplus/(Deficit) of Capital Funding</b>	(1,957)	(2,573)	(3,062)	(3,835)	(2,177)	(396)
<b>Funding Balance</b>	0	0	0	0	0	0

# Solid Waste

The Council's Solid Waste activity group consists of the following activity:

- Solid Waste

This activity group contributes to the Safe and Healthy City' outcome and associated city-wide priorities.

Outcome	Vision	Priorities
A Safe and Healthy City	Dunedin is a clean, green, crime-free city where people feel safe and enjoy a healthy lifestyle.	Dunedin has resilient water supply, wastewater and storm water infrastructure that meets best practice environmental standards. A clean city with high-quality solid waste and recycling infrastructure. Dunedin is a place where people are safe in their homes, work and public spaces. Dunedin's housing is warm and healthy. People have access to affordable healthcare services, and Dunedin's hospital and medical research capacity are retained.

**Community Outcome Indicators this Activity Group contributes to and monitors:**

Indicator	Target	Actual 2010/11	Data Source	Council Role
Amount of Collected Domestic Solid Waste Recycled Annually (% and weight in tonnes)	Increase on previous year	53% (7801 tonnes)	DCC Solid Waste Internal Reporting	The Council is the lead service provider for recycling services. The Council is a joint service provider for collection and disposal of domestic and commercial refuse. The Council is the lead service provider for refuse collection on public land.

## Solid Waste

The Council's Solid Waste activity provides a collection, resource recovery and residual disposal service for domestic and some commercial residents in Dunedin. It also manages the Council's collection and recycle sorting contracts, two landfill facilities, one recover store and three recycling stations.

### Why do we provide this service?

To provide effective collection, resource recovery and residual disposal in a way that protects public health, and minimises impact on the environment.

### How do we measure performance?

Level of Service: Refuse Collection and Kerbside Recycling meet customer expectations						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Residents' satisfaction with the reliability of rubbish collection	ROS	88	89%	≥85%	≥85%	
Residents' satisfaction with kerbside recycling	ROS	81	88%	≥80%	≥80%	

Level of Service: Waste minimisation targets are met						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Increase in the quantity of saleable recyclables collected (kg/household/year)	Internal Quarterly Reports	165 kg	183 kg/ household	≥150 kg	≥190 kg	Target revised from ≥150 kg to ≥190 kg from 2013/14
Decrease in the waste sourced from within Dunedin and disposed of to DCC landfills in Dunedin* (kg/person/year)	Landfill 3000	551 kg	412 kg	≤720 kg	≤720 kg	
Decrease in the weight of organic waste per annum (from 45% to 20% of the domestic waste stream by 2010/11) (this is an outcome indicator)	Annual Survey	38%	39%	20%	20%	Measure removedMonitoring of the organic content of the domestic waste stream will be undertaken from 2013/14 in conjunction with reporting on recycling volumes

\* Council landfills in urban Dunedin only (Does not include Waikouaiti or the Otago Waste Services landfill at Fairfield)

***Changes to Service Levels***

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

The “Decrease in the weight of organic waste per annum” performance measure has been removed. Monitoring of the organic content of the domestic waste stream will be undertaken in conjunction with reporting on recycling volumes which is an outcome indicator.

***Fees and Charges***

From 1 March 2013, domestic charges were increased at the Green Island Landfill, Waikouaiti Landfill and the Middlemarch Transfer Station, and further changes to take effect in July are being considered as part of the 2013/14 Draft Annual Plan process.

A review of fees and charges undertaken by staff found that Green Island Landfill revenue has been below budget in this financial year, with a 20% shortfall between the revenue received from domestic customers and the cost of waste disposal.

The Draft Annual Plan proposed that the charge for individual rubbish bags taken to the landfill be removed from 1 July 2013, and charges be based solely on vehicle type and size.

As a result of submissions, the Council decided to reinstate the individual refuse bag charge and maintain domestic landfill charges at the scheduled March 2012/13 charges. Commercial charges will increase and the fees scheduled for the Green Island landfill will apply to all Council landfills and transfer stations. Further work will be carried out on the cost of the disposal of individual refuse bags. The revised schedule of fees and charges can be found in Section 4.

***Waikouaiti Landfill***

It is planned to convert the Waikouaiti Landfill to a transfer station, similar to the one operating in Middlemarch. Local residents would still have access to the same level of service but the waste disposed of there would be transferred to the Green Island Landfill.

Public recycling bins will be installed in Waikouaiti by the end of 2013.

## Solid Waste Group Activity: Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
<i>Rates</i>				
General Rate	260	473	485	497
Kerbside Recycling Rate	2,575	2,660	2,726	2,795
External Operating Revenue	6,274	6,187	6,519	6,699
Total	9,109	9,320	9,730	9,991
<b>Expenditure by Outputs</b>				
Landfills	4,424	4,417	4,451	4,558
Waste Strategy	346	309	317	324
Recycling	2,432	2,547	2,601	2,659
Refuse/Litter Collection	2,073	1,973	2,018	2,067
Total	9,276	9,246	9,387	9,608
<b>Net Surplus/(Deficit)</b>	<b>(167)</b>	<b>75</b>	<b>343</b>	<b>383</b>
<b>Expenditure by Inputs</b>				
Staff Costs	332	347	355	362
Operational Costs	7,936	7,956	8,153	8,359
Loan Interest	272	257	241	224
Depreciation	736	686	637	663
Total	9,276	9,246	9,387	9,608

## Solid Waste Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b><i>Cashflow from Operating Activities</i></b>				
Cash is provided from operating activities:				
Rates Received	2,835	3,133	3,211	3,292
Other Revenue	6,274	6,187	6,519	6,699
Cash was applied to:				
Suppliers and Employees	(7,926)	(8,203)	(8,409)	(8,621)
Interest Paid	(272)	(257)	(241)	(224)
Net Cash from Operating	911	860	1,080	1,146
<b><i>Cashflow from Investing Activities</i></b>				
Cash is provided from investing activities:				
Investment Received	187	194	194	194
Cash was applied to:				
Capital Expenditure	(295)	(946)	(606)	(757)
Investment	(298)	(200)	(200)	(100)
Net Cash from Investing	(405)	(952)	(612)	(663)
<b><i>Cashflow from Financing Activities</i></b>				
Cash is provided from financing activities:				
Loan Raised				
Cash was applied to:				
Loan Repayment	(204)	(219)	(236)	(253)
Net Cash from Financing	(204)	(219)	(236)	(253)
<b><i>Net Increase/(Decrease) in Cash</i></b>	<b>302</b>	<b>(311)</b>	<b>232</b>	<b>230</b>

## Solid Waste Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties	260	473	485	497	268	205
Targeted Rates (other than a targeted rate for water supply)	2,575	2,660	2,726	2,795	2,657	3
Subsidies and Grants for Operating Purposes						0
Fees, Charges and Targeted rates for Water Supply	6,274	6,187	6,519	6,699	6,568	(381)
Internal Charges and Overheads Recovered	1,123	1,161	1,190	1,220	1,296	(135)
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts						0
Total Operating Funding	10,231	10,481	10,920	11,211	10,789	(308)
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	8,839	9,313	9,547	9,787	9,202	111
Finance Costs	272	257	241	224	257	0
Internal Charges and Overheads applied	210	51	52	54	217	(166)
Other Operating Funding Applications						0
Total Applications of Operating Funding	9,321	9,621	9,840	10,065	9,676	(55)
<b>Surplus/(Deficit) of Operating Funding</b>	<b>911</b>	<b>860</b>	<b>1,080</b>	<b>1,146</b>	<b>1,113</b>	<b>(253)</b>
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure						0
Development and Financial Contributions						0
Increase (Decrease) in Debt	(204)	(219)	(236)	(253)	(219)	0
Gross Proceeds from the Sale of Assets						0
Lump Sum Contributions						0
Total Sources of Capital Funding	(204)	(219)	(236)	(253)	(219)	0

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b><i>Application of Capital Funding</i></b>						
Capital Expenditure						
– to meet additional demand						0
– to improve the level of service	180	593	495	560	406	187
– to replace existing assets	115	353	111	197	249	104
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	413	(305)	238	136	239	(544)
Total Application of Capital Funding	708	641	844	893	894	(253)
<b><i>Surplus/(Deficit) of Capital Funding</i></b>	(911)	(860)	(1,080)	(1,146)	(1,113)	253
<b><i>Funding Balance</i></b>	0	0	0	0	0	0



# City Planning

The Council's City Planning activity group consists of the following activities:

- City Development (including the "Warm Dunedin" targeted rate scheme)
- Resource Consents

The City Planning Activity contributes primarily to the following two Community Outcomes:

Outcome	Vision	Priorities
A Distinctive Built Environment	Dunedin is a compact city with a vibrant centre for people to work, live and play; complemented by thriving suburban and rural centres.	Dunedin is enhanced through quality architectural, urban and landscape design. Dunedin's built heritage is valued and heritage buildings are in active reuse. Dunedin's central city area is the vibrant focal point for urban life, supported by a hierarchy of successful suburban and rural centres. Development respects the unique character of Dunedin as a compact harbour city enclosed by hills..
A Valued and Protected Natural Environment	Dunedin is recognised as a place with outstanding natural environments and significant biodiversity. Our distinctive rural and coastal landscapes are sustainably managed and protected.	Our rural and coastal landscapes are protected and maintained. Dunedin's wildlife and natural habitats (flora and fauna) are respected and enhanced. Dunedin's people value the natural environment and are the custodians of a regenerative and flourishing natural environment. We lead by example in environmental practices and promote awareness of impacts of human activity on our local environment.

The City Planning Department is responsible for promoting the sustainable management of the natural and physical resources through its administration of the functions of the Council under the Resource Management Act. This responsibility includes:

- Developing, reviewing, and administering the District Plan and related policies (fully operative 3 July 2006)
- Processing applications for resource consents under the District Plan
- Provision of planning assistance in relation to the Building Act 2004 and Hazardous Substances and New Organisms Act 1996
- Providing planning, heritage, biodiversity, landscape architecture, and urban design advice to other parts of Council
- Providing planning, heritage, biodiversity, landscape architecture, and urban design advice and planning information to the Dunedin community and responding to complaints
- Developing, reviewing and administering policies related to spatial planning, heritage, biodiversity and urban design

**Community Outcome Indicators this Activity Group contributes to and monitors:**

Indicator	Target	Actual 2010/11	Data Source	Council Role
Total area of indigenous habitat in Dunedin protected by the District Plan, DCC reserve land and land held under QEII covenants and other statute-based protective mechanisms	Increase by 2% annually on baseline Baseline 2009/10: 30,454 ha	0.2% increase on baseline	City Development internal data analysis	The Council works with other agencies to establish the direction for management of Dunedin's built environment. The Council has a regulatory role related to building and resource management.
Number of properties and structures protected under District Plan that are demolished	0	0	City Development internal data analysis	

## City Development

### *Why do we provide this service?*

To promote and maintain the distinctive look and feel of Dunedin City by the provision of quality plans; the delivery of urban design and landscape planning services; and the monitoring of the effectiveness of the District Plan.

### *How do we measure performance?*

Level of Service: Residents are satisfied with the look and feel of the city						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of residents satisfied with the overall look and feel of the city	ROS	63%	65%	≥75%	≥75%	

Level of Service: The distinctive character of Dunedin is protected and enhanced						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of applicants satisfied with the work of the heritage fund	Customer Satisfaction Survey	New measure 2011/12	100%	≥75%	≥75%	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

### *Assistance for Owners of Heritage Buildings*

The Council has allocated additional funding of up to \$90,000 to the Central City Heritage Reuse Grants Fund for 2013/14. Grants will be available to assist building owners with the costs of physical works, such as earthquake strengthening or other building upgrades, which will lead to the economic re-use of heritage buildings in a way that is respectful to heritage values. The project builds upon a similar successful scheme that was available to building owners in the Warehouse Precinct in 2012/2013. The scheme in the Warehouse Precinct provided \$70,000 dollars in grants that are linked to more than \$5 million dollars of private investment in the re-use of buildings in this area.

Staff are to provide a report outlining possible options for addressing the sustainability of the heritage fund and other incentives for building owners to strengthen and restore heritage buildings. The report is to be completed in time for consultation as part of the 2014/15 Annual Plan.

The Rates and Funding Working Party will look into the potential of introducing a rates rebate scheme in which the rates payable on a redeveloped heritage building would be kept at the pre-development level for an agreed period of time to encourage heritage building reuse.

### *Earthquake Strengthening of Heritage Buildings Targeted Rate Scheme*

The Council introduced a new targeted rate scheme in the Long Term Plan 2012/13 – 2021/22 to assist owners of heritage buildings with earthquake strengthening work. The budgets allow new borrowing of \$450,000 per annum from the 2012/13 year. The targeted rates are introduced from 1 July each year following the provision of the service.

There are not expected to be any applications for this funding during the 2012/13 year and the 2012/13 loan funding, associated debt servicing costs and targeted rates from have been removed from budgets. On-going budgets for the scheme from the 2013/14 year remain in place.

### ***Warm Dunedin Targeted Rate Scheme***

In the Long Term Plan 2012/13- 2021/22 the Council included a 12 month trial period for a targeted rate scheme which provided an alternative way for homeowners to install insulation and/or clean heating. The trial period of 12 months for the scheme was from 1 July 2012 to 30 June 2013. Targeted rates are introduced from 1 July 2013. The Long Term Plan provided loan funding for the scheme of \$2,250,000. There has been a delay in commencing this scheme and it is estimated that \$950,000 would be committed from the \$2,250,000 allocation by 30 June 2013.

The Council has approved the continuation of the trial period into the 2013/14 financial year by approving a carry forward of \$1.3 million of loan funding.

A budget of \$30,000 has been included in the 2013/14 year to cover administration costs.

### ***Otago Peninsula Biodiversity Group***

The Council has approved an allocation of up to \$10,000 from the Biodiversity Fund in 2013/14 for continuation of possum eradication on the Otago Peninsula, specifically in the buffer zone at the city end of the peninsula. Staff are to establish the most appropriate mechanism to support and provide on-going liaison with the Otago Peninsula Biodiversity Group.

Amendment of the Dunedin City Council Remission and Postponement Policies: Policy No.6 – Remission Of Rates On Land Voluntarily Protected For Conservation Purposes

The Council consulted on revisions to the Dunedin City Council Remission and Postponement Policies: Policy No.6 – Remission of Rates on Land Voluntarily Protected for Conservation Purposes in the Draft Annual Plan 2013/14. The revisions arise from a submission to the 2009/10 Draft Annual Plan requesting the inclusion of Areas of Significant Conservation Value (as included in the Dunedin City District Plan) in this policy. The policy outlines the criteria for remission of rates and recognises a number of protection mechanisms under various legislation. Revisions are also required due to changes in legislation since the policy was developed which make certain parts of the policy redundant. The proposed revisions include a change to delegations within the Council to shift responsibility for approval of applications for rates remission from the Financial Controller to the Rates and Revenue Team Leader and other appropriate particular offices.

The policy is aligned with the vision and goals of the Biodiversity Strategy and the on-going City Development project that involves working with landowners to protect areas of indigenous flora and fauna as Areas of Significant Conservation Value (ASCV) listed on Schedule 25.4 of the Dunedin City District Plan.

The revised policy can be found on the next page with revisions shown with strikethrough text and italic.

## Extract from the Dunedin City Council Remission and Postponement Policies:

### Policy 6: Remission of Rates on Land Voluntarily Protected for Conservation Purposes

#### **Objective**

The policy is intended to link in with the Council's goal Community Outcome '*A valued and protected natural environment*' and the vision and goals of the Biodiversity Strategy.

"To promote a quality environment and sustainable management of our resources by ensuring that existing values are not compromised and by encouraging improvement."

More specifically, the intention is to encourage property owners to protect and preserve open spaces within the city for the benefit and enjoyment of present and future generations of the people of Dunedin.

This policy does not cover urban buildings, or properties which would more appropriately fall within the Council's rates remission for development policy.

#### **Conditions and Criteria**

The Council may remit rates where a rating unit meets the following criteria:

- 1 The rating unit is within the City. It may be a part of a larger property in which case the area concerned shall be separately rated; and
- 2 The rating unit must be protected by a binding covenant or agreement such as:
  - a. An open space covenant with the Queen Elizabeth the Second Trust; or
  - b. A conservation covenant with the Department of Conservation or a local government agency; or
  - c. A heritage covenant with the New Zealand Historic Places Trust; or
  - d. A protected private land agreement where an owner has an area set aside as "protected private land" under the Reserves Act 1977; or
  - e. A Maori reservation under the Maori Affairs Act; or
  - f. A Covenant similar to the above that is binding on both present and future owners; and
- 2 The rating unit is an area of land listed in Schedule 25.4 of the District Plan as an Area of Significant Conservation Value or the land owner has agreed for the land to be so listed, or a covenant similar to the above that is binding on both present and future owners; and
- 3 The conservation of the rating unit contributes to the benefit and enjoyment of citizens of Dunedin by preserving particular natural or historic or cultural features within the district. This could include, but is not limited to, the following features:
  - a. A specific area of forest or bush; or
  - b. A specific visual or scenic feature of the landscape; or
  - c. Any specific feature the conservation of which, in the view of the Council, meets the Council's goal in regard to the natural environment; and
- 4 The owner has applied for a rates remission under this policy.

5 When determining rates remission, and a particular application, the Council shall have regard to the following matters:

- The desirability of preserving particular natural or historic or cultural features within the district; and
- Whether, and to what extent, the preservation of particular natural or historic or cultural features might be prejudicially affected if rates remission is not granted in respect of the land on which they are situated; and
- Whether, and to what extent, preservation of particular natural or historic or cultural features are likely to be encouraged by the granting of rates remission; and
- The extent to which the preservation of different types of natural, historic, and cultural features should be recognised by different criteria and conditions for rates remission, and whether different levels of rates remission should apply; and
- The extent to which rates remission should be available where the preservation of natural or historic or cultural features does not restrict economic utilisation of the land; and
- Such other matters as the local authority considers relevant.

Only the person entered as the ratepayer, or their authorised agent, may make an application for rates remission on the rating unit which is the subject of the application.

The Council will consider, on a case by case basis, all applications received that meet the criteria described in the paragraphs above.

#### ***Amount of Remission***

If a remission is approved, the amount will be for all of the rates otherwise payable for a whole year, or years, or any lesser period.

#### ***Special Conditions***

The Council may impose conditions on a property owner when granting relief.

#### ***Application and Approval***

The ratepayer (or authorised agent) must make an application to the Council on the prescribed form. Copies can be obtained from the Council's customer service centres.

*Applications for rates remission under this provision shall be referred in the first instance to the Financial Controller who shall confirm that it complies with the first condition of this policy. The application shall then be referred to the Community and Recreation Services Manager who shall make a recommendation to the Finance and Strategy Committee.*

*Applications for rates remission under this provision shall be referred in the first instance to the Rates and Revenue Team leader who shall confirm that it complies with the first condition of this policy.*

## Resource Consents

### *Why do we provide this service?*

To implement the rules of the District Plan by providing the public with quality public advice, processing resource consents efficiently and monitoring consent conditions.

### *How do we measure our performance?*

Level of Service: Customer information needs are met						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of customer requests for advice at the front counter fulfilled	External Counter Survey	99%	99%	≥90%	≥90%	

Level of Service: Resource consents are processed efficiently and meet statutory timeframes						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of overall customer satisfaction with resource consent process	Mail survey and internal staff survey	96%	95%	≥90%	≥90%	
Percentage of resource consents processed within statutory timeframes	Quarterly Internal Report	99.6%	99%	100%	100%	
Resource Management complaints are resolved within 60 working days of receipt	Quarterly Internal Report	75%	65%	≥70%	≥70%	

Level of Service: Consent conditions are monitored						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of notified consents field checked	Quarterly Internal Report	59%	89%	≥85%	≥85%	
Percentage of non-notified consents field checked	Quarterly Internal Report	34%	47%	30-40%	30-40%	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 - 2021/22 Long Term Plan.

### *Fees and Charges*

Deposits that payable for certain services have been adjusted to reflect the actual cost the service provided. Some fees have increased, while other have decreased. Fees are shown in Section 4.

## City Planning Group Activity: Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
Rates				
General Funds	4,516	4,653	4,556	4,729
Heritage Earthquake Strengthening Rate			66	132
Warm Dunedin Scheme Rate		216	324	324
External Operating Revenue	940	940	963	988
Total	5,456	5,809	5,908	6,172
<b>Expenditure by Outputs</b>				
City Development	2,298	2,304	2,371	2,443
Central City Plan	70	90		
Second Generation District Plan	120	70		
Street Trees and Furniture	70	70	72	73
Biodiversity Support	60	70	61	63
Heritage Support	82	82	84	85
Heritage Rates Relief		50	51	52
Earthquake Strengthening		23	53	82
Resource Consents	2,696	2,693	2,725	2,785
Warm Dunedin Scheme	30	177	158	146
Total	5,426	5,629	5,574	5,729
<b>Net Surplus/(Deficit)</b>	<b>30</b>	<b>180</b>	<b>334</b>	<b>443</b>
<b>Expenditure by Inputs</b>				
Staff Costs	2,762	2,793	2,795	2,850
Operational Costs	2,436	2,465	2,353	2,450
Loan Interest	227	371	426	429
Depreciation				
Total	5,426	5,629	5,574	5,729

## City Planning Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b><i>Cashflow from Operating Activities</i></b>				
Cash is provided from operating activities:				
Rates Received	4,516	4,869	4,945	5,185
Other Revenue	940	940	963	988
Cash was applied to:				
Suppliers and Employees	(5,199)	(5,258)	(5,148)	(5,300)
Interest Paid	(227)	(371)	(426)	(429)
Net Cash from Operating	30	180	334	443
<b><i>Cashflow from Investing Activities</i></b>				
Cash is provided from investing activities:				
Cash was applied to:				
Capital Expenditure	(609)	(470)		(954)
Increase in Loans and Advances	(920)	(1,727)	(440)	(446)
Net Cash from Investing	(1,529)	(2,197)	(440)	(1,400)
<b><i>Cashflow from Financing Activities</i></b>				
Cash is provided from financing activities:				
Loan Raised	980	2,220	450	450
Cash was applied to:				
Loan Repayment	(130)	(203)	(345)	(402)
Net Cash from Financing	850	2,017	105	48
<b><i>Net Increase/(Decrease) in Cash</i></b>	<b>(649)</b>	<b>0</b>	<b>0</b>	<b>(909)</b>



## City Planning Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties	4,516	4,653	4,556	4,729	4,642	12
Targeted Rates (other than a targeted rate for water supply)		216	389	455	378	(162)
Subsidies and Grants for Operating Purposes						0
Fees, Charges and Targeted rates for Water Supply	940	940	963	988	970	(30)
Internal Charges and Overheads Recovered					15	(15)
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts						0
Total Operating Funding	5,456	5,809	5,908	6,172	6,004	(195)
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	4,743	4,810	4,689	4,830	3,895	915
Finance Costs	227	371	426	429	443	(72)
Internal Charges and Overheads applied	456	448	459	471	1,339	(891)
Other Operating Funding Applications						0
Total Applications of Operating Funding	5,426	5,629	5,574	5,729	5,677	(48)
<b>Surplus/(Deficit) of Operating Funding</b>	<b>30</b>	<b>180</b>	<b>334</b>	<b>443</b>	<b>327</b>	<b>(147)</b>
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure						0
Development and Financial Contributions						0
Increase (Decrease) in Debt	850	2,017	105	48	108	1,909
Gross Proceeds from the Sale of Assets						0
Lump Sum Contributions						0
Total Sources of Capital Funding	850	2,017	105	48	108	1,909

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b><i>Application of Capital Funding</i></b>						
Capital Expenditure						
- to meet additional demand	67	52		105		52
- to improve the level of service	542	418		849		418
- to replace existing assets						0
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	271	1,727	439	(463)	435	1,292
Total Application of Capital Funding	880	2,197	439	491	435	1,762
<b><i>Surplus/(Deficit) of Capital Funding</i></b>	(30)	(180)	(334)	(443)	(327)	147
<b><i>Funding Balance</i></b>	0	0	0	0	0	0

# Community Development and Support

The Council's Community Development and Support activity group consists of the following activities:

- Cemeteries and Crematorium
- Events and Community Development
- Housing
- Civic Leadership

These activities aim to contribute to the 'Supportive Community' outcome and priorities

Outcome	Vision	Priorities
A Supportive Community	Dunedin's citizens feel included and connected with their wider community and enjoy a good quality of life.	<p>A city that supports strong and connected neighbourhoods and communities.</p> <p>People have a sense of belonging and actively contribute to the wider community and volunteering is encouraged.</p> <p>People are empowered to participate in decision-making and have open access to information.</p> <p>Dunedin communities are inclusive of all people, and our relationship with Kai Tahu is strong.</p> <p>People enjoy a standard of living to enable them to have a positive quality of life and exercise genuine choices.</p>

These activities aim to this outcome in the following ways:

- The Community Development activity provides advice and support to existing community and service providers. It also provides a low level of direct community support such as the administration of grants.
- City Property owns and manages a portfolio of rental housing and complexes. This activity provides elderly and low-income people with more quality accommodation options and is managed on a break-even basis.
- The Cemeteries and Crematorium activity provides burials, cremations, chapel hire, book of remembrance, genealogical information and attractive memorial parks.
- The Civic Leadership activity supports the democratic local decision-making and action by, and on behalf of, Dunedin communities.

**Community Outcome Indicators this Activity Group contributes to and monitors:**

Indicator	Target	Actual 2010/11	Data Source	Council Role
Residents' sense of community within their local community	Does not decrease		ROS annually QoL Survey every two years	The Council is a joint service provider in community development and support offering advice, advocacy and facilitation for community groups. Funding of Community Grants programmes.
Residents' perception that Dunedin recognises and supports cultural diversity	≥ 65% or does not decrease	60%	ROS annually QoL Survey every two years	

## Cemeteries and Crematorium

The cemetery services manage 20 cemeteries to provide facilities, burial and cremation services to Dunedin residents. This includes managing six cemeteries that are closed to further burials.

### *Why do we provide this service?*

To provide an affordable, sensitive burial and crematorium service in attractive memorial parks that recognise the social and cultural heritage of the city.

### *How do we measure our performance?*

Level of Service: Cemetery and Crematorium services meet the needs of funeral directors and the bereaved						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of users satisfied with provision of services at Dunedin cemeteries	Annual Survey of Funeral Directors (FDS)	≥70%	92.9%	≥70%	≥70%	

Level of Service: The social and culture heritage of cemeteries is preserved						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of heritage assets* with a conservation plan in place * Listed in the District Plan	Internal Data Analysis	100%	100%	100%	100%	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

Fees and charges have increased by 2.5% to cover increased costs. The proposed schedule of fees and charges can be found in Section 4.

## Events and Community Development

The Events and Community Development team helps to ensure the people of Dunedin City have access to a broad range of community support functions and advice.

### *Why do we provide this service?*

To enable a strong sense of community and social inclusion through the provision of advice and support to community groups and social agencies.

### *How do we measure performance?*

Level of Service: Advice and support is provided to the community and key stakeholders						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of customers satisfied with advice, support, and assistance provided by Community Development	Annual Survey	95%	95%	≥95%	≥95%	
Number of meetings held with stakeholder (SLA) partners per year	Internal Reporting	At least two meetings held	At least two meetings with each stakeholder	≥2	≥2	

Level of Service: Grants Funding and Contract Support is appropriately administered and monitored						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of service level/grant funded groups that meet funding contract accountability requirements	Internal Reporting	97%	100%	≥95%	≥95%	

Level of Service: Council funded events meet the needs of residents						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of residents satisfied with city festivals and events	ROS	67%	68%	≥75%	≥75%	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

Changes to civic grants are described in Section 4, page 247.

## Housing

The Housing Activity supports people 55 years and older, and qualifying low-income people, through the provision of well maintained, affordable housing at no cost to the ratepayer.

### *Why do we provide this service?*

To provide, for qualifying elderly low-income citizens, affordable, good quality housing, where rental values will not exceed operating expense

### *How do we measure our performance?*

Level of Service: The housing provided meets the needs of tenants						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of tenants satisfied with the Council's rental housing	Tenant Survey	93%	94%	≥95%	≥95%	
Percentage occupancy of rental housing	Annual Review	97.1%	96.6%	≥94%	≥94%	

Level of Service: Housing rental values will not exceed operating expenses						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Revenue equals expenses	DCC Monthly financial reporting	Revenue +4.5% Expenditure +8%	Revenue +2.5% Expenditure +3.2%	+/- 5%	+/- 5%	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

There will be no increase to rental fees for tenants in the 2013/14 year. Rental charges will be maintained at the levels set for the 2012/13 year.

## Civic Leadership

Civic leadership supports Councillors by the provision of public forums and hearings. The public may take opportunities to engage in the political process with civic leadership. Civic Leadership also provides analytical and administrative services to support the elected members in carrying out their powers, duties and functions; analytical, legal and administrative services to support officers in carrying out their duties when liaising with the elected arm; liaison and support for Council with the Office of the Auditor General and the Remuneration Authority, and liaison between the Council, Council Committees and subcommittees and Corporate Management Team.

### **Why do we provide this service?**

To manage an effective democratic process that encourages participation and provides opportunities for engagement with elected members.

### **How do we measure our performance?**

Level of Service: The information required to participate in the democratic process is appropriately available						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of ordinary meeting agendas that are circulated two working days prior to the meeting	Quarterly Analysis of Exception Events	Not achieved*	100% (all agendas issued on time)	100%	100%	
Percentage of ordinary and extraordinary meetings that are advertised in accordance with the statutory requirements	Quarterly Analysis of Exception Events	100%	100%	100%	100%	
Percentage of public forums completed to schedule	Quarterly Internal Analysis	100%	100%	100%	100%	

\* Agendas published on time but some agendas had reports issued later.

### Changes to Service Levels

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

Operating expenditure has increased due to the costs associated with running the 2013 local body election. The Local Authority Elected Member Remuneration Setting 2013 document has been released since the draft Annual Plan was published and subsequently the increase is less than purposed in the draft Annual Plan.

The debt servicing costs associated with the \$1 million grant made by the Council for the establishment of the Chinese Garden have been moved to the Civic budget acknowledging that this is a cost to the city, not the garden.

## Community Development and Support Group Activity: Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
Rates				
General Funds	7,677	7,293	7,981	7,682
External Operating Revenue	7,280	7,419	7,403	7,659
Total	14,957	14,712	15,384	15,341
<b>Expenditure by Outputs</b>				
Cemeteries and Crematorium	1,736	1,693	1,725	1,811
Events and Community Development	4,624	4,164	4,437	4,324
Housing	5,674	5,532	5,652	5,790
Civic Leadership	2,849	3,498	3,609	3,286
Total	14,883	14,887	15,423	15,210
<b>Net Surplus/(Deficit)</b>	<b>74</b>	<b>(176)</b>	<b>(39)</b>	<b>131</b>
<b>Expenditure by Inputs</b>				
Staff Costs	1,249	1,317	1,308	1,336
Operational Costs	11,603	11,716	12,233	11,937
Loan Interest	7	64	54	51
Depreciation	2,024	1,791	1,828	1,885
Total	14,883	14,887	15,423	15,210



## Community Development and Support Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Cashflow from Operating Activities</b>				
Cash is provided from operating activities:				
Rates Received	7,677	7,293	7,981	7,682
Other Revenue	7,178	7,317	7,299	7,552
Grants and Subsidies for Operating	102	102	104	107
Cash was applied to:				
Suppliers and Employees	(12,852)	(13,033)	(13,541)	(13,273)
Interest Paid	(7)	(64)	(54)	(51)
Net Cash from Operating	2,098	1,615	1,789	2,016
<b>Cashflow from Investing Activities</b>				
Cash is provided from investing activities:				
Reduction in Loans and Advances	72			
Cash was applied to:				
Capital Expenditure	(1,448)	(1,800)	(1,744)	(1,519)
Net Cash from Investing	(1,376)	(1,800)	(1,744)	(1,519)
<b>Cashflow from Financing Activities</b>				
Cash is provided from financing activities:				
Loan Raised				
Cash was applied to:				
Loan Repayment	(175)	(157)	(39)	(42)
Net Cash from Financing	(175)	(157)	(39)	(42)
<b>Net Increase/(Decrease) in Cash</b>	<b>547</b>	<b>(342)</b>	<b>6</b>	<b>456</b>

## Community Development and Support Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties	7,677	7,293	7,981	7,682	8,062	(769)
Targeted Rates (other than a targeted rate for water supply)						0
Subsidies and Grants for Operating Purposes	102	102	104	107	105	(3)
Fees, Charges and Targeted rates for Water Supply	7,178	7,317	7,299	7,552	7,532	(215)
Internal Charges and Overheads Recovered	20	20	21	21	21	(1)
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts						0
Total Operating Funding	14,977	14,732	15,404	15,362	15,719	(988)
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	11,351	11,712	12,187	11,885	11,970	(258)
Finance Costs	7	64	54	51		64
Internal Charges and Overheads applied	1,521	1,341	1,374	1,409	1,577	(236)
Other Operating Funding Applications						0
Total Applications of Operating Funding	12,879	13,116	13,615	13,345	13,547	(431)
<b>Surplus/(Deficit) of Operating Funding</b>	2,098	1,615	1,789	2,016	2,172	(557)
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure						0
Development and Financial Contributions						0
Increase (Decrease) in Debt	(175)	(157)	(39)	(42)	(21)	(137)
Gross Proceeds from the Sale of Assets						0
Lump Sum Contributions						0
Total Sources of Capital Funding	(175)	(157)	(39)	(42)	(21)	(137)

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Application of Capital Funding</b>						
Capital Expenditure						
– to meet additional demand						0
– to improve the level of service				1,048		0
– to replace existing assets	1,448	1,800	1,744	471	1,492	308
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	475	(342)	6	456	660	(1,002)
Total Application of Capital Funding	1,923	1,458	1,750	1,975	2,152	(694)
<b>Surplus/(Deficit) of Capital Funding</b>	(2,098)	(1,615)	(1,789)	(2,016)	(2,172)	557
<b>Funding Balance</b>	0	0	0	0	0	0

# Museums, Art Gallery and Libraries

The Council's Museums, Art Gallery and Libraries activity group consists of the following activities:

- Dunedin Public Libraries
- Dunedin Public Art Gallery
- Toitū Otago Settlers Museum
- Dunedin Chinese Garden
- Otago Museum Levy

These activities contribute to the following community outcome:

Outcome	Vision	Priorities
A Vibrant and Creative City	Dunedin is a city known for its diverse and engaging arts and culture.	Dunedin has a diverse range of arts and cultural facilities and activities, which are accessible to all. We celebrate the unique identity, character and history of the diverse communities and cultures that make up Dunedin. We support the city's legacy of creative and artistic activity. Arts is truly valued and integrated in the design and development of the city.

They also have a strong secondary link to the following "City of Learning" outcome:

Outcome	Vision	Priorities
A City of Learning	Dunedin is a leading city of education, and its community engages in lifelong learning.	Our city provides opportunities and environments that encourage learning, accessible to all.

Feedback from the Long Term Plan consultation indicates support for the provision of these activities and endorses the Council's position that cultural, educational and leisure opportunities provided by the Museums, Garden, Libraries and the Art Gallery are important to the city.

Legal obligations in respect of trusts and bequests mean the city has responsibility for items, funds and buildings that have been gifted to the city.

## Community Outcome Indicators this Activity Group contributes\* to:

Indicator	Target	Actual 2010/11	Data Source	Council Role
Perception that Dunedin is a creative city	Not set. Trends are monitored from results. An increasing number of residents perceive Dunedin as a creative city.	64%	ROS	The Council is a joint service provider for public access to cultural heritage.

\* These activities influence perceptions but are not directly responsible for this indicator

## Dunedin Public Libraries

### Dunedin Public Libraries

Dunedin Public Libraries manages five libraries in Dunedin, Mosgiel, Blueskin Bay, Port Chalmers and Waikouaiti; and operates Bookbuses to serve the suburban and rural areas of Dunedin. Through the five libraries, two Bookbuses and home services, all residents and ratepayers in Dunedin have access to the following services: provision of a physical item and/or information to library customers; opportunities for life-long learning skills, awareness of library resources; and preservation of the Library's Heritage collections.

### Why do we provide this service?

To provide and preserve accessible collections in a wide range of hard copy and electronic formats which encourages learning, leisure and culture.

### How do we measure performance?

Level of Service: Library facilities are accessible and collections meet the needs of the community						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of residents registered as library members	Annual Statistical analysis	58.5%	62.7%	≥50%	≥50%	
Percentage of residents satisfied with materials available at the libraries	ROS	91%	90%	≥90% (+/- 3%)	≥90% (+/- 3%)	
Number of loans per capita	Monthly loan Statistics	14.13	13.14	≥14	≥14	

Level of Service: The range of Library collection materials is maintained and updated						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Number of new library materials (non-serial) acquired per 1,000 population annually	Annual Statistical Analysis	272.6	270	≥270	≥270	

Level of Service: Provision of learning opportunities						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Number of participants in lifelong learning programmes conducted by the library	Monthly statistics	41,449	46,354	≥40,000	≥40,000	

**Changes to Service Levels**

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

**Libraries – Capital Expenditure – Collection Purchases**

In 2011/12 and in line with national trends, borrowing from the Dunedin Public Libraries declined by 6% compared with the previous year. The budget allocation for new Operational Collection purchases for 2013/14 has been correspondingly reduced 5% (\$50,000) from \$963,200 (2012/13) to \$913,200 (2013/14). This is a \$100,000 reduction for 2013/14 compared to the 2012/13 Long Term Plan.

**Radio Frequency Identification (RFID) Project**

The Council is implementing this project in 2013/14, as an ‘invest to save’ project, that will deliver an on-going saving of \$180,000 from the 2014/15 year. The project will cost \$1,151,100 and was previously scheduled for implementation in 2016/17 as part of the Library Redevelopment Project. The 2016/17 budget has been reduced accordingly.

The key components of the RFID system are:

- Application of RFID tags to collection items;
- Provision of staff reader units that interface with the library computer system;
- Provision of customer self-issue kiosks with EFTPOS capability;
- Security panels at library exits;
- Collection return chutes;
- Provision of mobile handheld stock taking units at selected libraries;
- Automated sorting for the Central library.

**Fees and Charges**

Fees and charges for the hire of the Dunningham Suite meeting facilities at the City Library have been increased. The schedule of fees and charges can be found in Section 4.

**St Kilda Community Library**

As a result of submissions the Council has allocated an additional \$500 from existing Library budgets to the St Kilda Community Library.

**Library Redevelopment Project**

There are two distinct parts to this project: refurbishing the City Library and building a new South Dunedin Community Facility. The South Dunedin Library component of this project has been renamed the South Dunedin Community Facility Project, however it will still incorporate a library.

The proposed implementation is:

- 1 Construct South Dunedin Community Facility and implement RFID at this new location.
- 2 City Library refurbishment.

	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000
<b><i>Library Redevelopment Project</i></b>					
Planning	150				
Central Library Refurbishment					3,850
South Dunedin Community Facility			4,000	4,000	
<b><i>Total Budget (prior to any inflation adjustment)</i></b>	150		4,000	4,000	3,850

***South Dunedin Community Facility***

After considering submissions regarding library and community facilities in South Dunedin, the Council requested that the staff provide some initial discussion options for consideration on alternative means to progress the South Dunedin Community Complex.

## Dunedin Public Art Gallery

The Dunedin Public Art Gallery is the oldest art gallery in New Zealand, founded in 1884 by William Mathew Hodgkins, cultural activist, artist, and father of famous New Zealand painter, Frances Hodgkins. The Art Gallery has been located in the Octagon since 1996, and is recognised as one of New Zealand's best galleries, with significant holdings of historical European art, Japanese prints and decorative arts, as well as an excellent collection of New Zealand works. The collection spans a 600-year timeframe, from the mid-14th century to the present, and represents a diverse range of media, including painting, sculpture, photography and works on paper.

### Why do we provide this service?

To provide visitors and residents with opportunities to access and experience visual arts and culture by viewing art collections held in a safe and quality environment.

### How do we measure our performance?

Level of Service: The Gallery provides access to a diverse visual art experience which meets the expectations of visitors						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of users satisfied or very satisfied with their visit to the Dunedin Public Art Gallery*	User Exit Survey	92.5%	90.35%	≥90%	≥90%	
Number of visitors annually to Dunedin Public Art Gallery	Electronic Door Count	204,425	210,693	180,000 to 190,000	180,000 to 190,000	
Percentage of designated exhibition galleries that are committed to displays from the permanent collection (In order to provide access to the cities holding of nationally significant art)	Calculation based on floor areas vs. time	72.24%	72.97%	≥40%	≥40%	Measure wording revised – “exhibition galleries” changed to “exhibition spaces” from 2013/14

Level of Service: The Gallery Collection is managed according to international best practice						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of catalogued collection items housed to international best practice at the Dunedin Public Art Gallery	Assessment of housing conditions	100%	100%	100%	100%	

Note: The target for the “Number of Visitors annually to Dunedin Public Art Gallery” was changed to a range in 2012/13, in line with performance measurement standards in the art gallery sector

### Changes to Service Levels

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.



## Toitū Otago Settlers Museum

The Otago Settlers Museum was founded by the Otago Settlers Association in 1898 to mark the 50th anniversary of the planned European settlement of Otago. A purpose-built gallery was opened in 1908 and is still part of today's Museum. During the 1990s, the original Edwardian galleries were linked with the classic Art Deco buildings of Dunedin's former New Zealand Rail Road Transport building. The Museum collections relate to the City of Dunedin, its people, social history, transport and technology. The museum reopened in December 2012 following major capital redevelopment which included two new buildings: a collections store meeting international standards of collections care and a new entrance building. Te Pae o Mahutonga, the Museum's Ngai Tahu Advisory Group, offered to the Otago Settlers' Museum Board a mana whenua name, 'Toitū', which was endorsed by the Council and incorporated into the name of the redeveloped facility.

### Why do we provide this service?

To provide residents and visitors with opportunities to access our culture and heritage in a safe and quality environment.

### How do we measure our performance?

#### Level of Service: The Museum provides access to a diverse social history experience which meets the expectations of visitors

Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of visitors who rate their visit as very good, good or satisfactory	Periodic evaluation through interview	68.06%	Measure Suspended	Under Review	95%	Measure changed from "Percentage of users satisfied or very satisfied with their visit to the Otago Settlers Museum" to "percentage of visitors who rate their visit as very good, good or satisfactory" from 2013/14
Total number of visitors attracted per annum (local/regional, national and international visitors)	Electronic Door Count	50,701	Measure Suspended	Under Review	180,000	Measure changed from "Number of visitors annually to Otago Settlers Museum" to "Total number of visitors attracted per annum (local/regional, national and international visitors)"
Number of special exhibitions, public programmes and events staged per year					40	New measure from 2013/14
Number of hui convened by Te Pae o Mahutonga (Museum Maori Advisory Group)					2	New measure from 2013/14

Level of Service: The museum collection is managed according to museum best practice						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of collections that are housed to Museum standards of Best Practice	Assessment of housing conditions	99.9%	100%	Under review	90%	

#### ***Changes to Service Levels***

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

#### ***Toitū Otago Settlers Museum Redevelopment Fundraising***

As at 1 July 2012 the external fundraising total for the redevelopment project was \$12.05 million. An update on progress towards this target was given in May 2013 with \$10,730,600 raised at the time of reporting and a balance of \$1,320,000 still to be raised. However, savings in the redevelopment's construction and fixtures, fittings and exhibitions (FFE) costs of \$800,000 were made, this reduces the fundraising target to \$520,000 which is to be raised over the next two years.

#### ***Toitū Otago Settlers Museum to manage the Dunedin Chinese Garden***

Management of the Dunedin Chinese Garden transfers to Toitū Otago Settlers Museum from 1 July 2013 onwards. Further information about this operational change can be found on page 96.

## Dunedin Chinese Garden

The Dunedin Chinese Garden was gifted to the City in July 2008 by the Dunedin Chinese Garden Trust. The Trust had secured funding from a number of sources and worked directly with Shanghai, Dunedin's Sister City, in obtaining materials and artisans from Shanghai to construct the complex, which is one of very few original Chinese gardens in the world outside of China.

### *How does the Dunedin Chinese Garden contribute to Community Outcomes?*

The Dunedin Chinese Garden contributes primarily to the vibrant and creative city outcome and celebrates the unique identity, character and history of the diverse communities and cultures that make up Dunedin.

### *Why do we provide this service?*

To provide visitors and residents with opportunities for cultural experience by maintaining an authentic Chinese Garden architecture and culture.

### *How do we measure our performance?*

Level of Service: Visitors enjoy an authentic Chinese architectural and cultural experience						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of users satisfied or very satisfied with their visit to the Dunedin Chinese Garden	Visitor Satisfaction Survey from 2011/12	61% (ROS)	92%	≥90%	≥90%	
Number of visitors to the Dunedin Chinese Garden	Ticket sales	33,631	28,243	≥40,000	≥40,000	

Level of Service: Authenticity of the garden is maintained						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Maintenance of Sister Garden status with Yù Yuán Garden, Shanghai	Annual Status Analysis	100%	Achieved	100%	100%	
Percentage of adherence to approved asset maintenance programme for the Dunedin Chinese Garden	Annual Review of Maintenance Programme	Achieved	100%	Achieved	Achieved	

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

***Change to the management of the Dunedin Chinese Garden***

Change to the management of the Dunedin Chinese Garden

Management of the Dunedin Chinese Garden transfers to Toitū Otago Settlers Museum from 1 July 2013 onwards. The Dunedin Chinese Garden is located next to Toitū Otago Settlers Museum and shares some similar roles in providing a cultural attraction for visitors and residents alike. This change allows greater alignment of the two attractions, and some savings in the management costs, equal to approximately a \$50,000 reduction in the staffing costs for the Chinese Gardens. Under this arrangement, the budget for the Chinese Garden would remain as a discrete budget item within the Toitū Otago Settlers Museum budget, so that ratepayers would continue to have a clear summary of the cost of running the garden.

In January 2013, after considering a report on proposed changes the Council asked that staff investigate a revised operating model for the Chinese Garden. This was to involve investigation of the following items and be reported back before the Annual Plan was finalised:

- Free admission for at least local residents
- Full time in-house gardening staff with a wider brief to provide a gardener/guide model
- What remaining staff would then be required and the cost of those options
- Relocation of the loan and interest associated with the “gifted” \$1million contribution made by the Council towards construction of the Garden to a more appropriate civic budget. The loan and interest costs for this contribution are currently part of the running costs for the Garden.
- Consideration of the feasibility of additional commercial revenue (and its impact on the primary purpose of the Garden) accompanied by a business case
- Consideration of the current deed of agreement with the Trust and any appropriate changes
- And noting that the intention to develop a transition plan to move day-to-day management to Toitū management.

A report on the outcome of investigation of these items was presented during the deliberations on the final Annual Plan in May 2013. The Manager of the Dunedin Chinese Garden stated that visitor numbers had been increasing under the current operating model, with gains from May 2012 onwards and have continued to increase since the Toitū Otago Settlers Museum had re-opened. The Council noted that:

- The feasibility of charging non-ratepayers for access to Dunedin City Council’s cultural facilities, including waiving the Chinese Garden’s entry fee for ratepayers, is currently under investigation and will be reported back to Council in the 2013/14 year for discussion as part of the development of the 2014/15 Annual Plan.
- A transition plan has been worked through with both the Dunedin Chinese Gardens Trust executive and the Toitū Otago Settlers Museum board. A revision of the Deed of Agreement with the Dunedin Chinese Gardens Trust has begun and will be completed after the management transition is fully completed.
- Commercial options were still being researched by the Council’s property department
- The debt servicing costs associated with the \$1 million grant made by the Council for the establishment of the Chinese Garden have been moved to the Civic Budget acknowledging that this is a cost to the city not the garden.

## Otago Museum Levy

The Otago Museum contributes to the culture and learning city outcome by providing world class collections, exhibitions, culture, nature and heritage, and as such, the Council provides funding towards these activities.

The Council maintains a keen interest in the management of the Otago Museum through four appointments with the Board of Directors. This provides a transparent way of reporting the Council's contribution to this institution.

### ***How do we measure our performance?***

The Otago Museum produces its own Annual Plan and Annual Report each year. These documents contain performance measures and results for the Otago Museum.

These documents are available on the Otago Museum website: <http://www.otagomuseum.govt.nz> (on the "About Us" menu tab).

## Museums, Art Gallery and Libraries Group Activity: Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
Rates				
General Funds	22,433	23,626	23,828	24,569
External Operating Revenue	1,822	1,815	1,867	1,913
External Capital Revenue	938	30	31	32
Total	25,193	25,471	25,726	26,514
<b>Expenditure by Outputs</b>				
Dunedin Public Libraries	10,500	10,312	10,409	10,625
Dunedin Public Art Gallery	4,006	4,003	4,184	4,371
Toitu Otago Settlers Museum	4,483	6,510	6,587	6,657
Chinese Gardens	845	701	714	727
Otago Museum Levy	3,768	3,768	3,861	3,958
Total	23,602	25,295	25,757	26,339
<b>Net Surplus/(Deficit)</b>	<b>1,591</b>	<b>177</b>	<b>(31)</b>	<b>175</b>
<b>Expenditure by Inputs</b>				
Staff Costs	8,254	8,268	8,263	8,427
Operational Costs	12,994	13,126	13,545	13,988
Loan Interest	46	1,801	1,785	1,738
Depreciation	2,308	2,100	2,164	2,187
Total	23,602	25,295	25,757	26,339

## Museums, Art Gallery and Libraries Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Cashflow from Operating Activities</b>				
Cash is provided from operating activities:				
Rates Received	22,433	23,626	23,828	24,569
Other Revenue	2,475	1,568	1,613	1,654
Grants and Subsidies for Operating	130	130	133	136
Fuel Tax, Infringement Fees and Fines	156	148	151	155
Cash was applied to:				
Suppliers and Employees	(21,248)	(21,394)	(21,808)	(22,414)
Interest Paid	(46)	(1,801)	(1,785)	(1,738)
Net Cash from Operating	3,899	2,276	2,133	2,362
<b>Cashflow from Investing Activities</b>				
Cash is provided from investing activities:				
Reduction in Investments	1,400			
Cash was applied to:				
Capital Expenditure	(12,164)	(3,274)	(1,485)	(1,817)
Net Cash from Investing	(10,764)	(3,274)	(1,485)	(1,817)
<b>Cashflow from Financing Activities</b>				
Cash is provided from financing activities:				
Loan Raised	6,790	595		
Cash was applied to:				
Loan Repayment	(24)	(329)	(657)	(705)
Net Cash from Financing	6,766	266	(657)	(705)
<b>Net Increase/(Decrease) in Cash</b>	<b>(99)</b>	<b>(732)</b>	<b>(10)</b>	<b>(160)</b>

## Museums, Art Gallery and Libraries Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties	22,433	23,626	23,828	24,569	23,906	(280)
Targeted Rates (other than a targeted rate for water supply)						0
Subsidies and Grants for Operating Purposes	130	130	133	136	127	3
Fees, Charges and Targeted rates for Water Supply	1,537	1,538	1,583	1,622	1,616	(78)
Internal Charges and Overheads Recovered	333	129	132	135	134	(5)
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts	156	148	151	155	161	(14)
Total Operating Funding	24,588	25,570	25,827	26,618	25,943	(373)
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	16,448	16,238	16,524	16,998	16,932	(694)
Finance Costs	46	1,801	1,785	1,738	1,878	(77)
Internal Charges and Overheads applied	5,133	5,285	5,416	5,552	5,297	(12)
Other Operating Funding Applications						0
Total Applications of Operating Funding	21,627	23,324	23,725	24,288	24,106	(782)
<b>Surplus/(Deficit) of Operating Funding</b>	<b>2,961</b>	<b>2,246</b>	<b>2,102</b>	<b>2,330</b>	<b>1,837</b>	<b>409</b>
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure	938	30	31	32	31	(1)
Development and Financial Contributions						0
Increase (Decrease) in Debt	6,766	266	(657)	(705)	(338)	604
Gross Proceeds from the Sale of Assets						0
Lump Sum Contributions						0
Total Sources of Capital Funding	7,704	296	(627)	(673)	(307)	603



	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Application of Capital Funding</b>						
Capital Expenditure						
– to meet additional demand	2,140	245	69	76	56	190
– to improve the level of service	8,843	1,835	185	343	149	1,686
– to replace existing assets	1,181	1,194	1,232	1,398	1,335	(141)
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	(1,499)	(732)	(10)	(160)	(10)	(722)
Total Application of Capital Funding	10,665	2,542	1,475	1,657	1,529	1,013
<b>Surplus/(Deficit) of Capital Funding</b>	(2,961)	(2,246)	(2,102)	(2,330)	(1,837)	(409)
<b>Funding Balance</b>	0	0	0	0	0	0

# Sport, Recreation and Leisure

The Council's Sport Recreation and Leisure activity Group consists of the following activities:

- Aquatic Services
- Botanic Garden
- Parks and Reserves (including Parks and Reserves planning and administration).

These activities contribute to the Active City Outcome:

Outcome	Vision	Priorities
An Active City	Dunedin's people lead active, healthy and enjoyable lifestyles.	A city with a range of recreational, sporting and leisure facilities and opportunities, which are accessible to all. Our city has environments that encourage physical activity and recreation. We promote and encourage sporting and recreational events and opportunities.

These activities provide Dunedin residents and visitors with leisure opportunities that range from relaxing outdoors and appreciating the quality of Dunedin's landscape, to attending events, through to more 'active' pursuits like play, exercise, and casual and organised sport. The Council also has responsibilities to manage specific reserves as set aside under the Reserves Act 1977. The Council encourages these activities to improve health and mental well-being. Consultation with Dunedin residents indicates continued support for the Council to be involved in these activities. Community Outcome Indicators this Activity Group contributes to and monitors:

Indicator	Target	Actual 2010/11	Data Source	Council Role
Ratio of sportsfields to population (hectares per 1,000 population)	0.8 ha per 1,000 population Not to decrease	1.44 ha per 1,000 population	DCC – Parks and Reserves Yardstick Statistic	The Council is the lead service provider of public access to aquatic services. The Council is the lead service provider of public access to a botanic garden of international significance. The Council is a lead and joint service provider of urban green space, recreation and leisure opportunities.
% population with a children play space within 800 metres of their home	Not to decrease	88%	DCC – CARS	
Council supported hard court indoor recreation space (sqm/capita)	Not to decrease	7.2 (sqm/capita) (2007)	DCC – CARS	
Council aquatic indoor recreation space (sqm/capita)	Not to decrease	0.02 (sqm/capita) (2007)	DCC – Aquatic Services	
Participation at Council-owned pools (total attendances)	≥715,500 Not to decrease	749,952	DCC – Aquatic Services	

## Aquatic Services

### Aquatic Services

Aquatic Services manages Moana Pool, Mosgiel Community Pool, Port Chalmers Community Pool, and St Clair Hot Saltwater Pool. Through the four pools, all residents and visitors in Dunedin have access to well maintained, inviting, and supervised swimming facilities. Aquatic Services also provide professional swimming coaching, and facilitate the learn-to-swim programme for more than 1,700 students every term. Moana Pool is open all year, with additional services including: crèche; waterslide; gymnasium; physiotherapy; massage; and a shop. Mosgiel Community Pool is open seven months of the year and Port Chalmers Community Pool and St Clair Hot Saltwater Pool are open for six months of the year. In addition, Council provides grants for the community pool at Middelmarsh, Moana Gow Pool and six school pools.

### Why do we provide this service?

To provide residents with safe, affordable, accessible and quality water space and related services for leisure, fitness and competition for Dunedin and outlying communities, thereby contributing to the Active City outcome.

### How do we measure performance?

#### Level of Service: Aquatic facilities are accessible to everyone

Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Number of Annual Attendances at Council swimming pools:						
Moana Pool	Internal data	649,112	618,876	≥630,000	≥630,000	
St Clair Hot Saltwater Pool	Internal data	41,103	36,254	≥36,000	≥36,000	
Mosgiel Pool	Internal data	46,989	40,198	≥35,000	≥35,000	
Port Chalmers Pool	Internal data	12,838	17,458	≥14,500	≥14,500	
Number of Annual Gym memberships	Internal data	1,994	2,001	≥1,800	≥1,800	

#### Level of Service: Aquatic facilities are well maintained and meet the needs of users

Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
% of users satisfied with all swimming pools	Analysis of Swimsation Data	91%	82%	≥85%	≥85%	
Council-operated swimming pools achieve the New Zealand Water Pool Quality Standards	Internal Data	100%	100%	100%	100%	

### Changes to Service Levels

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

***Fees and Charges***

A more consistent fees and charges structure has been established for the city's aquatic facilities to address several anomalies in the way discounts are structured for memberships, concessions and children's rates. At the moment there is no clear formula or consistency in the way concession rates<sup>1</sup> and child rates<sup>2</sup> are set in relation to the normal adult entry fee.

The changes see children charged 50% of the adult rate for everything from a standard one swim entry to multi-visit passes and memberships. Concession rates would be set at 60% of the adult rate. A formula has also been developed to give a more consistent membership discount, so that the longer the membership, the greater the discount given.

Fees have been increased at Moana Pool for the first time in three years (adult casual swim fee and swim related products, adult casual gym fee and child swim fees have been adjusted).

- Adult Swim increased to \$6.00
- Child Swim increased to \$3.00

The proposed schedule of fees and charges can be found in Section 4.

Parts of schedule of fees and charges for Aquatic Services differ from that published in the Draft Annual Plan as errors identified after the publication of the Draft Annual Plan have been corrected.

Notes: 1 A child is defined as anyone who has not left secondary school.

2 Concessions apply to holders of a current Community Services card or SuperGold card.

***Aquatic Facilities***

The option of providing more pool space at Mosgiel and Moana Pools will be investigated further.

The Council has re-established the Aquatic Facilities Working Party to work through the issues. Staff have looked at the cost of options to provide more swimming space at the two pools and this information will be presented to the Working Party, along with submissions to the draft Annual Plan requesting an aquatic facility in Mosgiel and new pool at St Clair.

The Working Party's membership and terms of reference were determined by the Council's Community Development Committee in March 2013.

## Botanic Garden

The Botanic Garden has 19 themed-garden collections and an aviary for Dunedin residents and visitors to enjoy within an attractive natural and built environment. The Dunedin Botanic Garden is graded as a Garden of International Significance by the NZ Gardens Trust.

### *Why do we provide this service?*

To encourage and support learning and leisure by providing an accessible and quality botanic garden for residents and visitors.

### *How do we measure our performance?*

Level of Service: The Botanic Garden and its facilities are well maintained and meet the needs of users						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of users satisfied or very satisfied with the Botanic Garden overall	ROS	80%	95%	≥80	≥80	
The Botanic Garden maintains a grading of “International” Significance from the New Zealand Gardens Trust	NZ Gardens Trust Surveyed every second year	Achieved	Achieved	Maintain grading	Maintain grading	

Level of Service: The Botanic Garden contributes to learning opportunities for residents						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
No. of Youth training and work experience placements provided and maintained at the Garden* (14 Youth training placements annually)	Internal Training Data	New Measure 2012/13	New Measure 2012/13	100%	14	

\*This measure was updated to measure the cumulative number of placements, rather than the percentage of the placements achieved, from 2013/14 onwards

### *Changes to Service Levels*

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

***Botanic Garden redevelopment - replacement of plant nursery and propagation facilities***

Progress on the redevelopment plan for the Botanic Garden is subject to obtaining notified resource consent to relocate the plant nursery and propagation facilities to the Eastern side of Lovelock Avenue. It is planned to demolish the existing glasshouses, which are located close to the Aviary and are at the end of their usable life. These changes will provide long-term development opportunities at the site of the existing glasshouses and ultimately improve the visitor experience to the upper garden. The new facilities will also improve the layout and workflow for garden staff. The project has a total budget of \$6 million spread across 2012/13 and 2013/14. \$2.1m has been carried forward to 2013/14 from 2012/13. The original redevelopment plan has had to be cut back to fit within this budget, which means that the proposed new administration and workshop buildings is not be part of the current project.

***Clive Lister Bequest***

The Clive Lister Garden was established from a generous bequest from Professor Clive Lister, who died in August 1995. An informal garden was designed to reflect the spirit of his bequest and opened in 1998. The Council has agreed to commit the remaining funds from this bequest towards expansion of the garden and to incorporate a sculptural artwork commemorating the 150th Anniversary of the Botanic Garden into the project. The remainder of the Clive Lister Bequest has been held in a reserve fund to date and this project will now be a separate line item in the Capital Expenditure programme.

## Parks and Reserves

Dunedin City has a wide range of open spaces providing parks and recreation facilities, for both organised and casual use throughout the year. These open spaces make the city a green and pleasant environment for the community. They include playgrounds, sports grounds and parks and reserves containing a variety of assets that provide quality recreational opportunities. The Parks and Reserves team are responsible for the management of assets, contract management, project management of works, formal and informal lease/use arrangements, and the development and implementation of policies and plans relating to parks and reserves, recreation and leisure.

### Why do we provide this service?

To provide and maintain a wide range of accessible, quality playgrounds, sports grounds, parks and reserves for residents and visitors.

### How do we measure our performance?

Level of Service: Parks and Reserves facilities are accessible to everyone						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of respondents that agree sites and facilities are satisfactorily accessible	ROS	80%	81%	≥80	≥80	
Number of hectares of open park space per 1000 population	Yardstick Statistic	28.4 ha (Yardstick 10)	26.59 ha	≥25 ha	≥25 ha	
Number of hectares of sportsfields provided per 1000 population	Yardstick Statistic	1.44 ha (Yardstick 10)	0.81ha	≥0.8 ha	≥0.8 ha	

Level of Service: Parks and Reserves facilities are well maintained and meet the needs of users						
Performance Measure	Data Source	Actual 2010/11	Actual 2011/12	Target 2012/13	Target 2013/14	Variations from the 2012/13 Long Term Plan
Percentage of users satisfied with DCC Playgrounds	ROS	71%	74%	≥70%	≥70%	
Percentage of users satisfied with DCC Summer Sportsfields	ROS	70% (User survey)	89%	≥70%	≥70%	To be measured in the Residents Opinion Survey from 2013/14
Percentage of users satisfied with DCC Winter Sportsfields	ROS	70% (User survey)	85%	≥70%	≥70%	To be measured in the Residents Opinion Survey from 2013/14
Percentage of users satisfied with DCC Tracks	ROS	77%	78%	≥78%	≥78%	
Percentage of users satisfied with DCC scenic, bush and coastal reserves	ROS	83%	83%	≥80%	≥80%	

***Changes to Service Levels***

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

Fees and charges have been increased by 2.5%. The schedule of fees and charges can be found in Section 4.

***Gymnastics Facilities***

Staff will continue looking into options for gymnastics facilities with a view to making recommendations for a future Annual Plan. Submissions made on the draft Annual Plan 2013/14 are informing this work.

***Te Rauone Breakwater project***

During the 2012/13 draft Long Term Plan consultation the Council receive a number of submissions relating to erosion at Te Rauone. The proposal to build a rock breakwater structure (rock groyne) to minimise wave energy from northerly swells to slow the erosion of the beach, the Council owned public reserve and private land at Te Rauone near Otakou on the Otago harbour was considered by Council.

In the draft Annual Plan, Councillors proposed a contribution of up to \$50,000 in the 2013/14 year to the \$160,000 – \$180,000 project provided it received a favourable review of the proposal from its own experts. One of the concerns was that the groyne would only provide short-term relief from erosion issues but would not provide a medium-term solution against the inundation anticipated as a result of sea level rise. The report from staff was to identify an ownership structure that meets concerns around future liability, on-going maintenance, the effects of sea level rise on the groyne, the land owners involved, funding models identified and any other risks of Council involvement. Councillors also required confirmation that responsibilities and costs for on-going sand renourishment requirements do not belong with Council.

Following consideration of the report from staff on 15 May 2013, the Council has confirmed that \$50,000 is included in the 2013/14 Annual Plan as Council's contribution to the Rock Breakwater Project at Te Rauone. The project includes:

- 1 The installation of a rock breakwater structure; and
- 2 The establishment and re-nourishment of a sand beach that extended from the breakwater structure to the southern end of Te Rauone Reserve and its maintenance by on-going sand re-nourishment by Port Otago.

This is subject to the following conditions:

- Consultation with Te Rauone Incorporated and Port Otago to confirm best value from the total project including the implications of sand accretion.
- Investigation of synergies and mutual effects between breakwater and road widening projects.
- Legal confirmation of Port Otago's commitment to on-going sand re-nourishment.

***Sustainability of Food Supply***

Parks and Reserve staff are, in the context of the development of the Parks and Reserves Strategy, to explore approaches to the establishment and maintenance of living assets which better address the issues pertaining the biodiversity, productivity, community development and operational efficiencies.

***Sycamore Trees***

The Council has noted the submissions received on this issue and supports work to identify the implications of registering the sycamore tree as a noxious plant. The Council also supports in principal, initiatives to control and eradicate Sycamore trees on public land.

***Sportsfield Revenue***

Revenue has been reduced by \$17,800 per annum to more accurately reflect actual revenue levels.



**Sport, Recreation and Leisure Group Activity:  
Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016**

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
<i>Rates</i>				
General Funds	9,229	10,073	10,846	11,007
Community Services Rate	10,186	10,309	10,580	10,839
External Operating Revenue	4,620	4,525	4,629	4,744
External Capital Revenue	330			
Total	24,365	24,907	26,054	26,590
<b>Expenditure by Outputs</b>				
Parks and Recreation Services Planning	753	3,057	3,105	3,180
Parks and Reserves	14,583	11,795	12,076	12,294
Parks and Recreation Services Administration		1,442	1,480	1,509
Aquatic Services	7,831	7,607	7,720	7,877
Botanic Garden	2,595	2,660	3,075	3,107
Total	25,762	26,561	27,455	27,967
<b>Net Surplus/(Deficit)</b>	<b>(1,396)</b>	<b>(1,654)</b>	<b>(1,402)</b>	<b>(1,378)</b>
<b>Expenditure by Inputs</b>				
Staff Costs	4,986	5,156	5,259	5,363
Operational Costs	16,120	17,298	17,748	18,093
Loan Interest	1,005	1,044	1,183	1,123
Depreciation	3,650	3,062	3,266	3,389
Total	25,761	26,561	27,455	27,967

## Sport, Recreation and Leisure Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b><i>Cashflow from Operating Activities</i></b>				
Cash is provided from operating activities:				
Rates Received	19,415	20,382	21,425	21,846
Other Revenue	4,950	4,525	4,629	4,744
Cash was applied to:				
Suppliers and Employees	(21,106)	(22,454)	(23,007)	(23,456)
Interest Paid	(1,005)	(1,044)	(1,183)	(1,123)
Net Cash from Operating	2,254	1,408	1,864	2,011
<b><i>Cashflow from Investing Activities</i></b>				
Cash is provided from investing activities:				
Reduction in Loans and Advances		72	72	72
Cash was applied to:				
Capital Expenditure	(2,080)	(6,248)	(1,213)	(911)
Net Cash from Investing	(2,080)	(6,175)	(1,140)	(839)
<b><i>Cashflow from Financing Activities</i></b>				
Cash is provided from financing activities:				
Loan Raised	114	3,649		
Cash was applied to:				
Loan Repayment	(706)	(707)	(826)	(887)
Net Cash from Financing	(592)	2,941	(826)	(887)
<b><i>Net Increase/(Decrease) in Cash</i></b>	<b>(418)</b>	<b>(1,826)</b>	<b>(102)</b>	<b>286</b>

## Sport, Recreation and Leisure Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties	9,229	10,073	10,846	11,007	9,837	236
Targeted Rates (other than a targeted rate for water supply)	10,186	10,309	10,580	10,839	10,518	(209)
Subsidies and Grants for Operating Purposes						0
Fees, Charges and Targeted rates for Water Supply	4,395	4,299	4,398	4,508	4,720	(421)
Internal Charges and Overheads Recovered	354	195	200	205	365	(170)
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts						0
Total Operating Funding	24,164	24,876	26,023	26,559	25,440	(564)
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	19,175	19,912	20,402	20,785	20,195	(283)
Finance Costs	1,005	1,044	1,183	1,123	1,406	(361)
Internal Charges and Overheads applied	2,286	2,737	2,805	2,876	2,359	379
Other Operating Funding Applications						0
Total Applications of Operating Funding	22,465	23,694	24,390	24,783	23,959	(266)
<b>Surplus/(Deficit) of Operating Funding</b>	<b>1,699</b>	<b>1,183</b>	<b>1,633</b>	<b>1,775</b>	<b>1,480</b>	<b>(298)</b>
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure	330					0
Development and Financial Contributions	226	226	231	236	232	(7)
Increase (Decrease) in Debt	(592)	2,941	(826)	(887)	1,507	1,435
Gross Proceeds from the Sale of Assets						0
Lump Sum Contributions						0
Total Sources of Capital Funding	(37)	3,167	(595)	(651)	1,739	1,428

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b><i>Application of Capital Funding</i></b>						
Capital Expenditure						
– to meet additional demand	451	620	7	16	387	234
– to improve the level of service	802	5,018	55	305	3,127	1,891
– to replace existing assets	827	609	1,151	590	627	(18)
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	(418)	(1,898)	(174)	213	(922)	(977)
Total Application of Capital Funding	1,662	4,349	1,038	1,124	3,219	1,130
<b><i>Surplus/(Deficit) of Capital Funding</i></b>	<b>(1,699)</b>	<b>(1,183)</b>	<b>(1,633)</b>	<b>(1,775)</b>	<b>(1,480)</b>	<b>298</b>
<b><i>Funding Balance</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Corporate Support

The Council has a number of Corporate Support activities. These activities provide technical and administrative support for the key delivery activities of the Council (as described in the earlier pages of this Section). In some instances, the support activities also provide an external service (i.e. the provision of the Council's website). The support activities are largely funded by an internal charge to the activities identified earlier in this section. The charge is based on an allocation method that endeavours to reflect the true cost to the key delivering activities.

The Corporate Support activities are listed below:

**Administration Services** – This department provides administrative support to all Council activities, such as secretarial services and photocopying.

**Business Improvement** – The Business Improvement Unit, which includes the Customer Advocate, focuses on assisting departments to improve their customer information processes, so that they can better meet customer needs.

**Citifleet** – Citifleet owns and runs the Council's vehicle fleet.

**Corporate Leadership** – This activity provides the following services to the council: monitoring and managing the performance of the organisation, directing human resource requirements, oversight of asset management and energy utilisation, financial planning and aligning the organisation with the Council's legislative and customer requirements.

**Corporate Policy Team** – Provides a strategic overview to the organisation offering policy advice and services to the Council. The budget for this team was previously in the Corporate Leadership budget and is now separately identified.

**Customer Services Agency** – The Customer Services Agency is the first point of contact for most callers to the Council. The Customer Services Agency enables the majority of customer calls to be dealt with at the first point of contact.

**Finance** – The principal services include rates billing and collection, cash receipting, accounts payable, payroll, maintaining integrity of financial systems, financial reporting, financial advice, internal audit/internal controls, corporate furniture management, tender process management and insurance management.

**Human Resources** – The Human Resources Department provides strategic advice, expertise and support on employment relations, recruitment, remuneration, training, health and safety, staff welfare, performance development and change management issues.

**Business Information Services** – Business Information Services provides Dunedin City Council with Information and Communications Technology (ICT) services and comprises three departments:

- Business Solutions supports the Council's current and future ICT solutions. The services provided include application support and development, business intelligence services, ICT project management and website and intranet content and development.
- Information Solutions provides information and data management support for core Council functions. Services include document and records management, archives management, land and property information management along with GIS, aerial photography and mapping services.
- Network Services plans and develops the Dunedin City Council ICT infrastructure, is responsible for ICT security and change management and co-ordinates ICT training. Network Services also provides the service support desk and is therefore the first point of contact for all ICT service requests.

## Changes to Service Levels

There are no proposed changes to service levels from those shown in the 2012/13 – 2021/22 Long Term Plan.

Operating expenditure has been reduced in this group due to reduced staff costs and operational savings.

An increase of \$50,000 per annum has been made to the budget for legal and consultants fees to support initiatives undertaken by the Executive Management Team.

### **Revision of the Council's Strategic Framework**

The 2012/13 Long Term Plan signalled that the draft strategic framework contained in the plan was a work in progress and further revision and refinement would be undertaken during 2012/13 for consultation in the 2013/14 Annual Plan. The revised framework agreed by Council is illustrated in the diagram on the right.

The revised framework articulates the vision and agreed strategic priorities for the city. It identifies eight key strategies which, along with the Long Term Plan and Financial Strategy, define the strategic direction for Dunedin city. The framework also shows the links between Community Outcomes, Council strategies and plans, and Council activities, and is to be used ultimately to guide the Council's work programme and budget processes.

### **Overall City Vision**

"Dunedin is one of the world's great small cities" – has been confirmed as the overall vision for the city. The vision builds on Dunedin's competitive strengths: a strong knowledge base; creative talent and cultural richness, its heritage setting and stunning natural environment; the active lifestyles of its citizens; and that it is a compact and accessible city.

### **Key strategies**

Eight key strategies, along with the Long Term Plan and Financial strategy, are identified. These strategies are high level and visionary and take a long term view of what the city will look like. Each of the strategies has a set of strategic priorities. Alongside the key strategies, the Council will apply these principles across all Council activities:

- Engagement with Māori/Treaty of Waitangi
- Partnership
- Leadership
- Affordability
- Sustainability

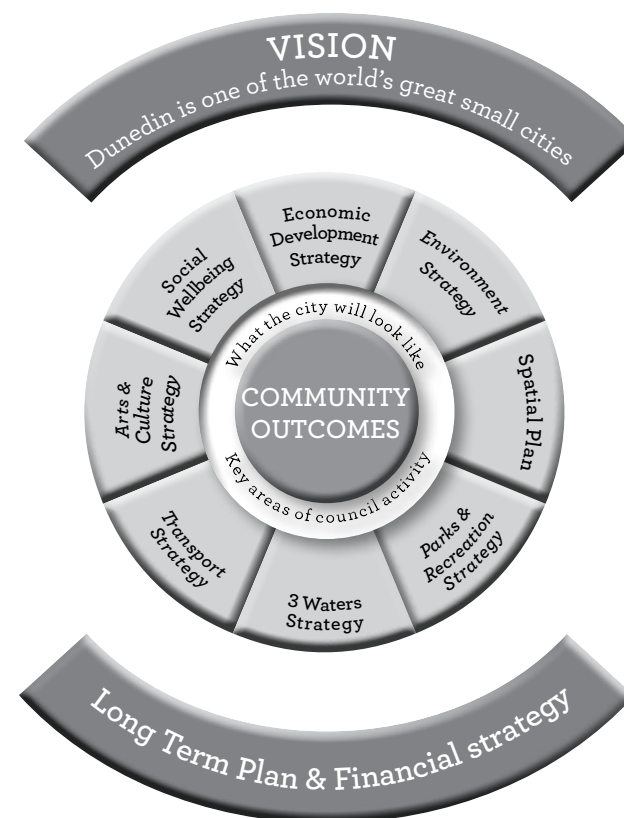
### **Implementation**

The strategic framework is to be implemented via a number of targeted plans. These include action plans specifically focussed on delivering the strategic priorities as well as Activity Management Plans relating to each Council activity.

### **Focus of attention for 2013/14**

The focus for the coming twelve months will be on completing and developing the set of key strategies. This will include completing the Transport Strategy, developing the Parks and Recreation and Environment strategies and working with the stakeholder group developing the Arts and Culture strategy. The Council will also be concentrating on implementation of the key strategies, beginning with the recently approved Economic Development and Social Wellbeing strategies, and the Spatial Plan. This will include reviewing activity plans to ensure they align with the Council's strategic direction. There are two key plans to be developed over the coming year, namely the Second Generation District Plan and the Energy Plan.

## Strategic Framework for DCC Activities



## ACTION PLANS & ACTIVITY PLANS

\*Italics – Under Development/Review

## Corporate Support Group Activity: Estimated Income Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b>Revenue</b>				
Rates				
General Funds	108	225	339	200
External Operating Revenue	(28)	(69)	(70)	(72)
Total	80	156	269	128
<b>Expenditure by Outputs</b>				
Administration Services	17	12	12	8
Business Improvement		(1)	(1)	(1)
Citifleet	(254)	(342)	(419)	(438)
Corporate Support	(154)	155	158	154
Customer Services Agency	80	49	22	15
Finance	237	139	140	152
Human Resources	10	19	19	16
Business Information Services	(195)	(24)	(292)	72
Policy Analyst Team	151	(2)	150	(12)
Total	(108)	4	(212)	(33)
<b>Net Surplus/(Deficit)</b>	<b>188</b>	<b>152</b>	<b>481</b>	<b>161</b>
<b>Expenditure by Inputs</b>				
Staff Costs	9,774	9,742	9,952	10,149
Operational Costs	(12,129)	(11,760)	(11,986)	(12,250)
Loan Interest	157	137	119	100
Depreciation	2,090	1,884	1,704	1,968
Total	(108)	4	(212)	(34)

## Corporate Support Group Activity: Estimated Cashflows for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000
<b><i>Cashflow from Operating Activities</i></b>				
Cash is provided from operating activities:				
Rates Received	108	225	339	200
Other Revenue	(28)	(69)	(70)	(72)
Cash was applied to:				
Suppliers and Employees	2,355	2,017	2,034	2,101
Interest Paid	(157)	(137)	(119)	(100)
Net Cash from Operating	2,278	2,037	2,184	2,129
<b><i>Cashflow from Investing Activities</i></b>				
Cash is provided from investing activities:				
Sale of Assets	55	55	56	58
Cash was applied to:				
Capital Expenditure	(2,180)	(1,821)	(1,719)	(1,862)
Net Cash from Investing	(2,125)	(1,766)	(1,662)	(1,804)
<b><i>Cashflow from Financing Activities</i></b>				
Cash is provided from financing activities:				
Loan Raised				
Cash was applied to:				
Loan Repayment	(304)	(263)	(261)	(280)
Net Cash from Financing	(304)	(263)	(261)	(280)
<b><i>Net Increase/(Decrease) in Cash</i></b>	<b>(151)</b>	<b>7</b>	<b>261</b>	<b>46</b>



## Corporate Support Group Activity: Funding Impact Statement for the Years Ending 30 June 2013 to 30 June 2016

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b>Sources of Operating Funding</b>						
General Rates, Uniform Annual General Charges, Rates Penalties	108	225	339	200	77	148
Targeted Rates (other than a targeted rate for water supply)						0
Subsidies and Grants for Operating Purposes						0
Fees, Charges and Targeted rates for Water Supply	(28)	(69)	(70)	(72)	(31)	(38)
Internal Charges and Overheads Recovered	26,335	25,698	26,337	26,998	27,735	(2,037)
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts						0
Total Operating Funding	26,415	25,855	26,605	27,126	27,781	(1,927)
<b>Applications of Operating Funding</b>						
Payments to Staff and Suppliers	18,690	18,573	19,067	19,530	19,542	(970)
Finance Costs	157	137	119	100	137	0
Internal Charges and Overheads applied	5,290	5,109	5,235	5,367	5,460	(351)
Other Operating Funding Applications						0
Total Applications of Operating Funding	24,137	23,818	24,421	24,997	25,139	(1,321)
<b>Surplus/(Deficit) of Operating Funding</b>	<b>2,278</b>	<b>2,037</b>	<b>2,184</b>	<b>2,129</b>	<b>2,642</b>	<b>(606)</b>
<b>Sources of Capital Funding</b>						
Subsidies and Grants for Capital Expenditure						0
Development and Financial Contributions						0
Increase (Decrease) in Debt	(304)	(263)	(261)	(280)	(263)	0
Gross Proceeds from the Sale of Assets	55	55	56	58	57	(2)
Lump Sum Contributions						0
Total Sources of Capital Funding	(249)	(208)	(204)	(222)	(207)	(2)

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2013/14 Budget specified in LTP \$'000	2013/14 Variance to LTP \$'000
<b><i>Application of Capital Funding</i></b>						
Capital Expenditure						
– to meet additional demand						0
– to improve the level of service						0
– to replace existing assets	2,180	1,821	1,718	1,862	1,870	(49)
Increase (Decrease) in Reserves						0
Increase (Decrease) of Investments	(151)	7	261	46	566	(559)
Total Application of Capital Funding	2,028	1,828	1,980	1,907	2,436	(608)
<b><i>Surplus/(Deficit) of Capital Funding</i></b>	<b>(2,278)</b>	<b>(2,037)</b>	<b>(2,184)</b>	<b>(2,129)</b>	<b>(2,642)</b>	<b>606</b>
<b><i>Funding Balance</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



## **Section 2: Financial Statements**

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# Forecast Financial Statements

Inflation Adjusted Income Statement for the Years Ending 30 June 2013 to 30 June 2023

	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Revenue</b>											
Rates Revenue	116,629	121,514	128,290	133,301	137,332	142,962	148,378	155,689	162,950	169,884	174,884
External Revenue	71,892	77,553	75,438	80,019	82,840	83,776	88,599	91,275	93,969	102,180	102,505
DCHL Dividend and Interest	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450
Waipori Fund Revenue	3,211	3,561	3,561	3,561	3,561	3,561	3,561	3,561	3,561	3,561	3,561
Interest Revenue	995	865	865	865	865	865	865	865	865	865	865
Unrealised Investment Property Gains	2,400	2,460	2,522	2,585	2,650	2,716	2,784	2,853	2,925	2,998	2,998
Total Revenue	205,578	216,403	221,126	230,780	237,698	244,330	254,637	264,693	274,720	289,938	295,263
<b>Expenditure</b>											
Staff Costs	45,993	45,936	46,662	47,600	48,887	49,913	51,072	52,317	53,608	55,302	57,085
Operational Costs	91,705	92,877	95,529	97,771	100,296	103,580	107,281	110,549	114,087	118,308	122,714
Loan Interest	10,356	18,587	18,537	17,805	17,887	17,163	16,504	15,700	15,496	14,402	13,282
Depreciation	53,847	53,411	55,182	57,118	59,199	60,200	62,526	64,414	66,821	69,171	71,576
Total Expenditure	201,902	210,810	215,910	220,293	226,268	230,856	237,382	242,981	250,012	257,183	264,656
<b>Net Income</b>	3,677	5,593	5,216	10,487	11,430	13,474	17,255	21,712	24,708	32,756	30,607

### Inflation Adjusted Estimate of Comprehensive Income for the Years Ending 30 June 2013 to 30 June 2023

	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Rates Revenue	116,629	121,514	128,290	133,301	137,332	142,962	148,378	155,689	162,950	169,884	174,884
Development Contributions Revenue	797	797	821	846	873	967	1,016	1,053	1,093	1,135	1,179
Subsidies and Grants Revenue	16,244	20,832	17,735	20,770	21,857	20,996	23,793	24,150	24,832	30,628	28,258
Total Income from Sources Listed	133,670	143,143	146,846	154,916	160,062	164,925	173,187	180,892	188,874	201,647	204,321
Asset Revaluation	66,537	68,898	70,713	72,463	74,151	75,826	77,741	79,738	81,802	83,840	86,241
Net Income from Operations Excluding Income Sources Listed Above	(129,993)	(137,550)	(141,629)	(144,429)	(148,632)	(151,451)	(155,932)	(159,179)	(164,166)	(168,892)	(173,714)
<b>Total Recognised Revenue and Expenses</b>	<b>70,214</b>	<b>74,491</b>	<b>75,929</b>	<b>82,950</b>	<b>85,581</b>	<b>89,300</b>	<b>94,996</b>	<b>101,450</b>	<b>106,510</b>	<b>116,596</b>	<b>116,848</b>

### Inflation Adjusted Estimate of Movement in Equity for the Years Ending 30 June 2013 to 30 June 2023

	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Opening Equity	2,762,907	2,833,121	2,907,612	2,983,542	3,066,492	3,152,073	3,241,373	3,336,369	3,437,820	3,544,330	3,660,926
Total Comprehensive Income	70,214	74,491	75,929	82,950	85,581	89,300	94,996	101,450	106,510	116,596	116,848
<b>Closing Equity</b>	<b>2,833,121</b>	<b>2,907,612</b>	<b>2,983,542</b>	<b>3,066,492</b>	<b>3,152,073</b>	<b>3,241,373</b>	<b>3,336,369</b>	<b>3,437,820</b>	<b>3,544,330</b>	<b>3,660,926</b>	<b>3,777,774</b>

Public Equity for the Years Ending 30 June 2013 to 30 June 2023

	2012/13 Draft Budget \$'000	2013/14 Draft Budget \$'000	2014/15 Draft Budget \$'000	2015/16 Draft Budget \$'000	2016/17 Draft Budget \$'000	2017/18 Draft Budget \$'000	2018/19 Draft Budget \$'000	2019/20 Draft Budget \$'000	2020/21 Draft Budget \$'000	2021/22 Draft Budget \$'000	2022/23 Draft Budget \$'000
<b>Equity</b>											
Accumulated Funds	1,678,275	1,683,598	1,688,300	1,697,876	1,708,729	1,721,723	1,738,919	1,759,685	1,783,445	1,815,771	1,845,427
Restricted Reserves	6,454	6,725	7,239	8,150	8,727	9,207	9,266	10,213	11,160	11,591	12,541
Revaluation Reserves	1,172,996	1,241,894	1,312,607	1,385,070	1,459,221	1,535,047	1,612,788	1,692,526	1,774,328	1,858,168	1,944,409
Cashflow Hedge Reserves	(24,604)	(24,604)	(24,604)	(24,604)	(24,604)	(24,604)	(24,604)	(24,604)	(24,604)	(24,604)	(24,604)
<b>Total</b>	<b>2,833,121</b>	<b>2,907,612</b>	<b>2,983,542</b>	<b>3,066,492</b>	<b>3,152,073</b>	<b>3,241,373</b>	<b>3,336,369</b>	<b>3,437,820</b>	<b>3,544,330</b>	<b>3,660,926</b>	<b>3,777,774</b>

# Inflation Adjusted Balance Sheet for the Years Ending 30 June 2013 to 30 June 2023

	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Current Assets</b>											
Cash at Bank	28,846	22,987	26,749	29,632	31,633	34,792	37,645	41,888	46,186	49,129	54,840
Deposits											
Investments	18,015	18,015	18,015	18,015	18,015	18,015	18,015	18,015	18,015	18,015	18,015
Accounts Receivable	12,549	12,863	13,185	13,515	13,853	14,199	14,554	14,918	15,291	15,673	16,065
Inventories	500	500	500	500	500	500	500	500	500	500	500
Prepayments	159	159	159	159	159	159	159	159	159	159	159
Derivative Financial Instruments											
Non-current assets held for sale											
	60,069	54,524	58,608	61,821	64,160	67,665	70,873	75,480	80,151	83,476	89,579
<b>Non-current Assets</b>											
Investments	52,120	52,126	52,132	52,038	51,944	51,849	51,754	51,658	51,562	51,477	51,328
Investments in Council Controlled Organisations	195,080	197,805	200,530	203,255	205,980	207,980	209,980	211,980	213,980	215,980	217,980
Loans and Advances	4,101	5,526	5,258	3,197	3,574	3,952	4,348	4,798	5,248	5,698	6,148
Other Intangible Assets	1,673	1,673	1,673	1,673	1,673	1,673	1,673	1,673	1,673	1,673	1,673
Property Plant and Equipment	2,854,316	2,929,395	3,001,899	3,072,041	3,141,685	3,221,000	3,303,671	3,389,066	3,473,494	3,569,566	3,661,278
	3,107,290	3,186,525	3,261,492	3,332,204	3,404,856	3,486,454	3,571,426	3,659,174	3,745,957	3,844,394	3,938,407
<b>Total Assets</b>	<b>3,167,358</b>	<b>3,241,049</b>	<b>3,320,100</b>	<b>3,394,025</b>	<b>3,469,016</b>	<b>3,554,119</b>	<b>3,642,298</b>	<b>3,734,654</b>	<b>3,826,107</b>	<b>3,927,869</b>	<b>4,027,986</b>
<b>Current Liabilities</b>											
Short Term Loans											
Accounts Payable	19,387	19,658	19,937	20,224	20,518	20,820	21,130	21,449	21,776	22,112	22,457
Employee Entitlements	6,538	6,538	6,538	6,538	6,538	6,538	6,538	6,538	6,538	6,538	6,538
Accrued Expenditure	4,251	4,294	4,337	4,380	4,424	4,468	4,513	4,558	4,604	4,650	4,697
Derivative Financial Instruments	24,900	24,900	24,900	24,900	24,900	24,900	24,900	24,900	24,900	24,900	24,900
Current Portion of Term Loans	14,079	12,486	15,417	13,680	13,477	14,415	15,273	15,979	16,566	17,573	17,453
	69,155	67,875	71,129	69,722	69,857	71,140	72,354	73,424	74,384	75,773	76,045
<b>Non-current Liabilities</b>											
Term Loans	256,211	256,590	256,358	248,641	237,815	232,234	224,104	213,839	197,723	181,400	164,397
Other Non-current Liabilities	8,871	8,971	9,071	9,171	9,271	9,371	9,471	9,571	9,671	9,771	9,771
	265,082	265,561	265,430	257,812	247,087	241,605	233,575	223,410	207,394	191,171	174,168
<b>Equity</b>	<b>2,833,121</b>	<b>2,907,612</b>	<b>2,983,542</b>	<b>3,066,492</b>	<b>3,152,073</b>	<b>3,241,373</b>	<b>3,336,369</b>	<b>3,437,820</b>	<b>3,544,330</b>	<b>3,660,926</b>	<b>3,777,774</b>
<b>Total Liabilities and Equity</b>	<b>3,167,358</b>	<b>3,241,049</b>	<b>3,320,100</b>	<b>3,394,025</b>	<b>3,469,016</b>	<b>3,554,119</b>	<b>3,642,298</b>	<b>3,734,654</b>	<b>3,826,107</b>	<b>3,927,869</b>	<b>4,027,986</b>

## Inflation Adjusted Cashflow Statement for the Years Ending 30 June 2013 to 30 June 2023

	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Cashflow from Operating Activities</b>											
Cash is provided from:											
Rates Revenue	116,629	121,514	128,290	133,301	137,332	142,962	148,378	155,689	162,950	169,884	174,884
Other Revenue	71,892	77,553	75,438	80,019	82,840	83,776	88,599	91,275	93,969	102,180	102,505
DCHL Dividend	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450
Waipori Fund Revenue	3,211	3,561	3,561	3,561	3,561	3,561	3,561	3,561	3,561	3,561	3,561
Interest Revenue	995	865	865	865	865	865	865	865	865	865	865
	203,178	213,943	218,604	228,195	235,048	241,614	251,853	261,840	271,795	286,940	292,265
Cash was applied to:											
Suppliers and Employees	(137,356)	(138,713)	(142,091)	(145,271)	(149,082)	(153,393)	(158,253)	(162,766)	(167,595)	(173,510)	(179,799)
Interest Paid	(10,356)	(18,587)	(18,537)	(17,805)	(17,887)	(17,163)	(16,504)	(15,700)	(15,496)	(14,402)	(13,282)
Total Expenditure	(147,712)	(157,300)	(160,628)	(163,075)	(166,969)	(170,556)	(174,756)	(178,467)	(183,091)	(187,912)	(193,080)
<b>Net Cash from Operating</b>	<b>55,466</b>	<b>56,644</b>	<b>57,977</b>	<b>65,120</b>	<b>68,079</b>	<b>71,058</b>	<b>77,097</b>	<b>83,374</b>	<b>88,704</b>	<b>99,029</b>	<b>99,185</b>
<b>Cashflow from Investing Activities</b>											
Cash is provided from:											
Sale of Assets	6,450	3,375	56	58	59	61	63	65	67	69	72
Reduction in Loans and Advances	1,642	402	707	2,507	72	72	54				
Reduction in Investments	1,587	194	194	194	195	195	195	196	196	185	249
	9,678	3,971	958	2,759	326	328	313	261	263	255	321
Cash was applied to:											
Capital Expenditure	(90,773)	(60,507)	(54,508)	(52,270)	(52,101)	(61,034)	(64,735)	(67,283)	(66,590)	(78,475)	(74,120)
Increase in Loans and Advances	(4,220)	(1,827)	(440)	(446)	(450)	(450)	(450)	(450)	(450)	(450)	(450)
Increase in Investments	(1,298)	(2,925)	(2,925)	(2,825)	(2,825)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)
	(96,290)	(65,258)	(57,873)	(55,541)	(55,376)	(63,584)	(67,285)	(69,833)	(69,140)	(81,025)	(76,670)
<b>Net Cash from Investing</b>	<b>(86,612)</b>	<b>(61,288)</b>	<b>(56,915)</b>	<b>(52,782)</b>	<b>(55,050)</b>	<b>(63,256)</b>	<b>(66,973)</b>	<b>(69,572)</b>	<b>(68,877)</b>	<b>(80,770)</b>	<b>(76,350)</b>



	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>Cashflow from Financing Activities</b>											
Cash is provided from:											
Loans Raised	45,814	12,865	15,186	5,962	2,652	8,834	7,143	5,714	450	1,250	450
Cash was applied to:											
Loan Repayments	(12,415)	(14,079)	(12,486)	(15,417)	(13,680)	(13,477)	(14,415)	(15,273)	(15,979)	(16,566)	(17,573)
<b>Net Cash from Financing</b>	<b>33,399</b>	<b>(1,215)</b>	<b>2,700</b>	<b>(9,455)</b>	<b>(11,028)</b>	<b>(4,644)</b>	<b>(7,272)</b>	<b>(9,559)</b>	<b>(15,529)</b>	<b>(15,316)</b>	<b>(17,123)</b>
<b>Net Increase/(Decrease) in Cash</b>	<b>2,253</b>	<b>(5,858)</b>	<b>3,761</b>	<b>2,883</b>	<b>2,001</b>	<b>3,159</b>	<b>2,853</b>	<b>4,243</b>	<b>4,298</b>	<b>2,943</b>	<b>5,712</b>
Opening Cash Balance	26,593	28,846	22,987	26,749	29,632	31,633	34,792	37,645	41,888	46,186	49,129
Closing Cash Balance	28,846	22,987	26,749	29,632	31,633	34,792	37,645	41,888	46,186	49,129	54,840

Forecast Financial Statements Notes for the Years Ending 30 June 2013 to 30 June 2023

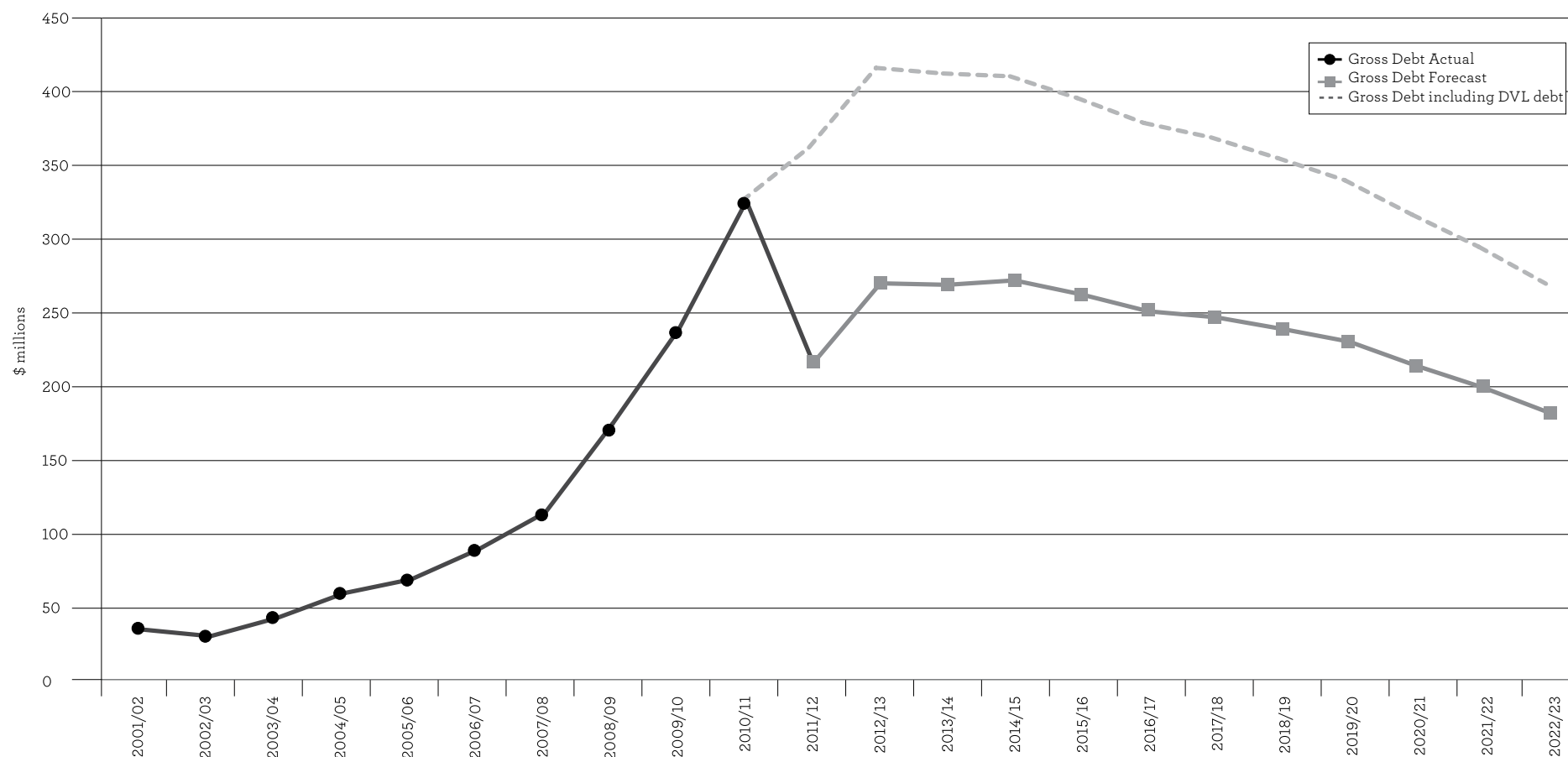
	2012/13 \$'000	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
<b>1 Reconciliation of Operating Profit to Net Cashflows from Operating Activities</b>											
Operating Surplus	3,677	5,593	5,216	10,487	11,430	13,474	17,255	21,712	24,708	32,756	30,607
Add/(less) Non-cash Adjustment											
Depreciation	53,847	53,411	55,182	57,118	59,199	60,200	62,526	64,414	66,821	69,171	71,576
Landfill Aftercare	342	100	100	100	100	100	100	100	100	100	
Unrealised Investment Property Gains	(2,400)	(2,460)	(2,522)	(2,585)	(2,650)	(2,716)	(2,784)	(2,853)	(2,925)	(2,998)	(2,998)
Net Cashflow from Operating Activities	55,466	56,644	57,977	65,120	68,079	71,058	77,097	83,374	88,704	99,029	99,185
<b>2 Change in Gross Debt</b>	33,399	(1,215)	2,700	(9,455)	(11,028)	(4,644)	(7,272)	(9,559)	(15,529)	(15,316)	(17,123)
<b>3 Ratios</b>											
Interest as a % of Rates (less than 20%)	14.9%	15.3%	14.7%	14.0%	13.0%	12.1%	11.4%	10.5%	9.5%	8.5%	7.6%
Interest as a % of Total Revenue (less than 8%)	8.4%	8.6%	8.5%	8.1%	7.5%	7.1%	6.6%	6.2%	5.6%	5.0%	4.5%
Cashflow from operations exceeds interest by 2.5 times	3.2	3.0	3.1	3.5	3.8	4.1	4.6	5.1	5.7	6.9	7.5
Interest and Loan Repayment as % of Rates	25.5%	26.9%	24.5%	25.6%	23.0%	21.5%	21.1%	20.3%	19.3%	18.2%	17.6%
Interest and Loan Repayment as % of Total Revenue	14.5%	15.1%	14.2%	14.8%	13.3%	12.6%	12.3%	11.9%	11.5%	10.7%	10.4%
<b>4 Ratio of Interest Expense to Term Debt</b>	7.1%	6.9%	7.0%	7.0%	7.0%	6.9%	6.9%	6.9%	7.0%	7.0%	7.0%
<b>5 Net Debt</b>	241,444	246,088	245,027	232,688	219,659	211,856	201,732	187,930	168,103	149,844	127,009
<b>6 Gross Debt</b>	270,290	269,076	271,776	262,321	251,292	246,649	239,377	229,818	214,289	198,973	181,850
<b>7 Waipori Loans Consolidated Out</b>											
Loan Interest	160	140	118	95	70	43	14				
Loan Repayment	280	300	321	344	369	396	413				
Balance of Borrowing from Waipori Fund	2,143	1,843	1,522	1,177	808	413					
<b>8 Interest Expense Capitalised</b>	6,976	4	356	845		70	342	582			
<b>9 Net Cash Received from DCHL</b>	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450

# Gross Debt Chart

Gross Debt declined in the 2011/12 year due to the sale of the Forsyth Barr Stadium to a Council Owned Company, Dunedin Venues Limited (DVL). However, the dotted line shows what the Council Gross Debt would be if the stadium wasn't transferred to DVL. Council Gross Debt declines from the 2015/16 year and in the year 2021/22 it reaches the \$200m Long Term Plan financial strategy debt limit.

It should be noted that if the Stadium debt remained within the Council, so would the revenue to repay the debt. This would include the ratepayer contribution of \$5.25 million per annum by way of reduced DCHL income, the \$2 million per annum purchase of DVL shares, and the income from the sale of seats, suites and naming rights among others.

Please note that in the Long Term Plan this chart reflected 'Net Debt', ie, gross debt less cash on hand. It now excludes cash to show just the gross debt position.



# Statement of Accounting Policies

## 1. Reporting Entity

The financial statements presented are for the reporting entity Dunedin City Council (the Council).

The Council is a Territorial Local Authority governed by the Local Government Act 2002 and these statements are produced under section 98, 99 and 111 of the Local Government Act 2002.

The registered address of the Council is 50 The Octagon, Dunedin.

The financial statements have been prepared in accordance with the requirements of the Local Government Act 2002, the Companies Act 1993 and the Financial Reporting Act 1993.

These financial statements are presented in New Zealand dollars because that is the currency of the primary economic environment in which the Council and group operates.

## 2. Significant Accounting Policies

### **Basis of Accounting**

The financial statements have been prepared in accordance with NZ GAAP. They comply with FRS 42, and other applicable Financial Reporting Standards, as appropriate for Public Benefit Entities and GAAP as it relates to prospective financial statements.

Public Benefit Entities are reporting entities whose primary objective is to provide goods or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for a financial return. Accounting policy in a shaded area is relevant and has been applied to Public Benefit Entities.

The financial statements have been prepared on the historical cost basis, except for the revaluation of certain property, plant and equipment, investment properties, biological assets, derivative financial instruments, financial instruments classified as available for sale, and financial instruments held for trading.

### **Non-current assets held for sale**

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell. Depreciation on such assets will cease once classified as held for sale.

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset (or disposal group) is available for immediate sale in its present condition. Management must be committed to the sale which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

### **Revenue Recognition**

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts and GST.

Revenue from services rendered is recognised when it is probable that the economic benefits associated with the transaction will flow to the entity. The stage of completion at balance date is assessed based on the value of services performed to date as a percentage of the total services to be performed.

Sales of goods are recognised when significant risks and rewards of owning the goods are transferred to the buyer, when the revenue can be measured reliably and when management effectively ceases involvement or control.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount.

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established.

Rates are set annually by resolution from Council and relate to a financial year. All ratepayers are invoiced within the financial year to which the rates have been set. Rates revenue is recognised when payable.

Revenue from water rates by meter is recognised on an accrual basis. Unbilled usage, as a result of unread meters at year-end, is accrued on an average usage basis.

### **Leasing**

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

### **Borrowing Costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

Where total debt funding for a capital project is greater than or equal to \$5 million and spans more than one financial year, the interest costs are treated as capital expenditure.

All other borrowing costs are recognised in the surplus and deficit in the period in which they are incurred.

### **Government Loans**

Forestry term liabilities include Ministry of Forestry Suspensory Loans and Ministry of Forestry Repayable Loans. Interest is calculated annually on the suspensory loans. However, the interest and principle may be forgiven when the loan conditions are met. Interest is also calculated annually on the repayable loans. The interest and principal is not repayable on repayable loans until harvesting of the trees, planted with the loan monies, occurs.

### **Employee Entitlements**

Entitlements to salary and wages and annual leave are recognised when they accrue to employees. This includes the estimated liability for salaries and wages and annual leave as a result of services rendered by employees up to balance date at current rates of pay.

Entitlements to long service leave and retirement gratuities are calculated on an actuarial basis and are based on the reasonable likelihood that they will be earned by employees and paid by the group.

The Council recognises a liability for sick leave to the extent that absences in the coming year are expected to be greater than the sick leave entitlements earned in the coming year. The calculation is based on the value of excess sick leave taken within the previous twelve months.

### **Good and Service Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except for receivables and payables which are recognised inclusive of GST.

### **Property, Plant and Equipment**

Property plant and equipment are those assets held by the Council for the purpose of carrying on its business activities on an ongoing basis:

#### **Operational Assets**

These include land, buildings, improvements, library books, plant and equipment, and motor vehicles.

#### **Restricted Assets**

Restricted assets are parks and reserves owned by the Council which cannot be disposed of because of legal or other restrictions, and provide a benefit or service to the community.

#### **Infrastructure Assets**

Infrastructure assets are the fixed utility systems owned by the Council. Each asset type includes all items that are required for the network to function; for example, sewer reticulation includes reticulation piping and sewer pump stations.

### **Heritage Assets**

These include, but are not limited to, assets held by the Council subject to deeds of agreement, terms and conditions of bequests, donations, trusts or other restrictive legal covenants. The Council's control of these assets is restricted to a management/custodial role.

#### **Operational Assets**

##### **Land and Buildings**

Land and buildings are stated at revalued amounts being fair value at date of valuation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. The revaluations are performed by an independent valuer on a three-yearly cycle.

##### **Fixed Plant and Equipment**

Fixed plant and equipment is stated at cost, less any subsequent accumulated depreciation and any accumulated impairment losses.

##### **Motor Vehicles**

Motor vehicles and other mobile plant and equipment are stated at cost less any subsequent accumulated depreciation and any accumulated impairment losses.

##### **Office Equipment and Fittings**

Office Equipment and Fittings are stated at cost less any subsequent accumulated depreciation less any accumulated impairment losses.

##### **Library Collection**

Library collections are stated at cost less any subsequent accumulated depreciation and any impairment losses.

#### **Infrastructure Assets**

##### **Land**

Land is stated at revalued amounts being fair value at date of valuation less any subsequent accumulated impairment losses. The revaluations are performed by an independent valuer on a three-yearly cycle.

### **Landfill assets**

Landfill assets being earthworks, plant and machinery and the estimate of site restoration, are stated at cost less any accumulated depreciation and any accumulated impairment losses. The useful life of the landfill is considered to be the period of time to the expiring of the resource consent in 2023.

#### **Buildings and structures**

Buildings and structures are valued on a yearly cycle by an independent valuer. Additions are recorded at cost and depreciated.

#### **Roadways and bridges**

Roadways and bridges have been stated at their revalued amounts being fair value based on depreciated replacement cost as at the date of valuation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Roadways and bridges are valued annually by an independent valuer.

#### **Fixed plant**

Fixed plant has been stated at their revalued amounts being fair value based on depreciated replacement cost as at the date of valuation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Fixed plant is valued on a yearly cycle by an independent valuer. Additions are recorded at cost and depreciated.

#### **Reticulation assets**

Reticulation assets, being the reticulation system and networks of water and drainage, have been stated at their revalued amounts being fair value based on depreciated replacement cost as at the date of valuation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. The reticulation assets are valued by a Council staff member sufficiently experienced to conduct the valuation. These valuations are subject to review by an independent valuer. Reticulation assets are valued annually.

### ***Vested Assets***

Vested Assets are Fixed Assets given to the Council by a third party and could typically include water, drainage and roading assets created in the event of a subdivision. Vested assets also occur in the event of the donation of heritage or art assets by third parties. The value of assets vested are the cost price to the third party to create or purchase that asset and equates to its fair value at the date of acquisition. Vested assets, other than those pertaining to collections, are subsequently depreciated.

### ***Restricted Assets***

#### ***Land, buildings and structures***

Land, buildings and structures are stated at revalued amounts being fair value at date of valuation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. The revaluations are performed by an independent valuer on a three-yearly cycle.

#### ***Hard surfaces and reticulation systems***

Hard surfaces and reticulation systems are stated at revalued amounts being fair value at date of valuation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. The revaluations are performed by an independent valuer on a three-yearly cycle.

#### ***Road reserve land***

Road reserve land is stated at revalued amounts being fair value at date of valuation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are performed by an independent valuer on a three-yearly cycle.

#### ***Playground and soft-fall areas***

Playground and soft-fall areas are stated at revalued amounts being fair value at date of valuation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are performed by an independent valuer on a four-yearly cycle.

### ***Fixed plant and equipment***

Fixed plant and equipment has been stated at their deemed cost being fair value at the date of valuation based on depreciated replacement cost less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Additions are recorded at cost and depreciated.

### ***Heritage Assets***

Heritage assets included are the Art Gallery Collection at the Dunedin Public Art Gallery, the Theomin Collection at Olveston, the Early Settlers Museum and the monuments, statues and outdoor art.

All heritage assets are stated at cost less any subsequent accumulated depreciation and accumulated impairment losses.

### ***Revaluations***

Revaluations are performed with sufficient regularity such that the carrying amount does not differ materially from that which would be determined using fair values at the balance sheet date.

### ***Public Benefit Entity Revaluations***

Revaluation increases and decreases relating to individual assets within a class of assets are offset. Revaluation increases and decreases in respect of assets in different classes are not offset.

Where the carrying amount of a class of assets is increased as a result of a revaluation, the net revaluation increase is credited to the revaluation reserve. The net revaluation increase shall be recognised in the surplus or deficit to the extent that it reverses a net revaluation decrease of the same class of assets previously recognised in the surplus or deficit. A net revaluation decrease for a class of assets is recognised in the surplus or deficit, except to the extent it reverses a revaluation increase previously recognised in the revaluation reserve to the extent of any credit balance existing in the revaluation reserve in respect of the same class of asset.

### ***Depreciation***

Depreciation has been charged so as to write off the cost or valuation of assets, other than land, properties under construction and capital work in progress, on the straight line basis (SL). Rates used have been calculated to allocate the asset's cost or valuation less estimated residual value over their estimated remaining useful lives.

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment.

Depreciation commences when the assets are ready for their intended use.

Depreciation on revalued assets, excluding land, is charged to the Statement of Comprehensive Income. On the subsequent sale or retirement of a revalued asset, the attributable revaluation surplus remaining in the appropriate property revaluation reserve is transferred directly to retained earnings.

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets, or where shorter, over the term of the relevant lease.

Depreciation rates and methods used are as follows:

	Rate	Method
<b>Council Operational Assets</b>		
Buildings	1% to 4%	SL
Fixed plant and equipment	10% to 15%	SL
Motor vehicles	20%	SL
Office equipment and fittings	7.5% to 20%	SL
Library collections	10% to 50%	SL
<b>Infrastructure Assets</b>		
Buildings	1% to 4%	SL
Roadways and bridges	0.5% to 10%	SL
Life cycle used:		

- Kerb and Channel	80 years	
- Shape Corrections	80 years	
- Reseals	11 years	
Footpaths	13.5 years	
Fixed plant and equipment	10% to 15%	SL
Reticulation	0.50% to 3%	SL
Landfill	15 years	
Heritage assets	0.2%	
<b>Restricted Assets</b>		
Buildings	1% to 4%	SL
Fixed plant and equipment	10% to 15%	SL
Hard Surfaces	0.5% to 10%	SL
Playground and soft-fall areas	2% to 10%	SL

### **Derecognition**

Items of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset.

Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the surplus or deficit in the year the item is derecognised.

### **Investment Property**

Investment property, which is property held to earn rentals and/or for capital appreciation. All investment properties are stated at fair value, as determined annually by independent valuers at the balance sheet date.

Gains or losses arising from changes in the fair value of investment properties are recognised in the surplus or deficit for the period in which the gain or loss arises.

### **Intangible Assets**

Software is recognised at cost and amortised to the surplus or deficit on a straight line basis over the estimated useful life – which is a maximum period of five years.

### **Research and Development Expenditure**

Expenditure on research activities is recognised as an expense in the period in which it is incurred.

### **Patents and Trademarks**

Patents and trademarks are measured initially at purchase cost and are amortised on a straight line basis over their estimated useful lives.

### **Impairment of assets excluding goodwill**

At each balance sheet date, the Council reviews the carrying amounts of its assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately in the surplus or deficit, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease to the extent of any previous revaluation increase for that asset (or cash generating unit) that remains in the revaluation reserve. Any additional impairment is immediately transferred to the surplus or deficit.

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is

increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior years. A reversal of an impairment loss is recognised as income immediately in the surplus or deficit.

### **Inventories**

Inventories are stated at the lower of cost and net realisable value. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. Cost is calculated using the weighted average method. Net realisable value represents the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

### **Cash and cash equivalents**

Cash and cash equivalents comprise of cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdraft. Bank overdrafts are shown within borrowings in current liabilities in the balance sheet.

### **Financial Instruments**

Financial assets and financial liabilities are recognised on the Council's balance sheet when the Council becomes a party to the contractual provisions of the instrument.

### **Trade and other receivables**

Trade and other receivables are stated at cost less any allowances for estimated irrecoverable amounts.

### **Loans and other receivables**

Loans and other receivables are financial instruments that are measured at amortised cost using the effective interest method. This type of financial instrument includes deposits, term deposits, inter-company loans, community loans and mortgages.



### **Investments**

Investments are recognised and derecognised on a trade date where a purchase or sale of an investment is under a contract whose terms require delivery of the investment within the timeframe established by the market concerned, and are initially measured at cost, including transaction costs.

### **Investments in debt and equity securities**

Investments in debt and equity securities are financial instruments classified as held for trading and are measured at fair value in the surplus or deficit at balance date. Any resultant gains or losses are recognised in the surplus or deficit for the period.

### **Trade and other payable**

Trade and other payable are stated at cost.

### **Borrowings**

Borrowings are initially recorded net of directly attributable transaction costs and are measured at subsequent reporting dates at amortised cost. Finance charges, premiums payable on settlement or redemption and direct costs are accounted for on an accrual basis to the surplus or deficit using the effective interest method and are added to the carrying amount of the instrument to the extent that they are not settled in the period in which they arise.

### **Financial Liability and Equity**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

### **Derivative financial instruments and hedge accounting**

The Council's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates. The Council uses foreign exchange forward contracts, foreign exchange options and interest rate swap contracts to hedge these exposures.

The group does not use derivative financial instruments for speculative purposes. However, derivatives that do not qualify for hedge accounting, under the specific IFRS rules, are accounted for as trading instruments with fair value gains/losses being taken directly to the surplus or deficit.

The use of financial derivatives in each entity within the group is governed by that entity's policy approved by the governing body. The policies provide written principles on the use of financial derivatives.

Derivative financial instruments are recognised initially at fair value. Subsequent to initial recognition derivative financial instruments are re-measured at fair value.

Changes in the fair value of derivative financial instruments that are designated and effective as hedges of future cash flows are recognised directly in equity and the ineffective portion is recognised immediately in the surplus or deficit. If the cash flow hedge of a firm commitment or forecasted transaction results in the recognition of an asset or a liability, then, at the time the asset or liability is recognised, the associated gains or losses on the derivative that had previously been recognised in equity are included in the initial measurement of the asset or liability. For hedges that do not result in the recognition of an asset or a liability, amounts deferred in equity are recognised in the surplus or deficit in the same period in which the hedged item affects net surplus or deficit.

For an effective hedge of an exposure to changes in the fair value, the hedged item is adjusted for changes in fair value attributable to the risk being hedged with the corresponding entry in the surplus or deficit. Gains or losses from re-measuring the derivative, or for non-derivatives the foreign currency component of its carrying amount, are recognised in the surplus or deficit.

Changes in the fair value of derivative financial instruments that do not qualify for hedge accounting are recognised in the surplus or deficit as they arise. Derivatives not designated into an effective hedge relationship are classified as current assets or liabilities.

Hedge accounting is discontinued when the hedging instrument expires or is sold, terminated, or exercised, or no longer qualifies for hedge accounting. At that time, any cumulative gain or loss on the hedging instrument recognised in equity is retained in equity until the forecasted transaction occurs. If a hedged transaction is no longer expected to occur, the net cumulative gain or loss recognised in equity is transferred to the surplus or deficit for the period.

Derivatives embedded in other financial instruments or other host contracts are treated as separate derivatives when their risks and characteristics are not closely related to those of host contracts and the host contracts are not carried at fair value with unrealised gains or losses reported in the surplus or deficit.

### **Provisions**

A provision is recognised in the balance sheet when the Council has a present legal or constructive obligation as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation.

Provisions for restructuring costs are recognised when the Council has a detailed formal plan for the restructuring that has been communicated to affected parties.

### **Changes in Accounting Policy**

There has been one accounting policy change during this financial year. The Restricted Fixed Plant and Equipment policy has been changed from a four-yearly revalued value to a deemed cost. The impact of this change is not significant as most of the assets in this category have been re-classified as either Hard Surfaces and Reticulation Systems or Playground and Soft-fall Areas.

### **Prospective Financial Statements**

The forecast financial statements have been prepared in accordance with FRS 42. They have been prepared using the best information available at the time they were prepared.



### ***Standards Issued but not yet Effective***

The Council is a public benefit entity (PBE) and Accounting Standards for PBEs have been frozen while a new set of Accounting Standards based on International Public Sector Accounting Standards are formulated.

A number of accounting standards have been issued but as they are not yet compulsory they have not been applied to these forecast financial statements. The standard to be applied to future financial statements is NZ IFRS 9. NZ IAS 39 is being replaced by NZ IFRS 9 through three phases: phase 1 classification and measurement, phase 2 impairment methodology and phase 3 hedge accounting. The new standard is required to be adopted for the year beginning January 2015.

Amendments to NZ IFRS 7 expand the disclosures required in respect of fair value measurements and liquidity risk. The Council has elected not to provide comparative information for these expanded disclosures in accordance with the transitional reliefs offered in these amendments.

FRS 44 – New Zealand Additional Disclosures. The Council has elected not to apply this standard.

### ***Basis of preparation of the forecast information***

In September 2011, the External Reporting Board issued a position paper and consultation papers proposing a new external reporting framework for public benefit entities (PBEs). The papers proposed that accounting standards for PBEs would be based on International Public Sector Accounting Standards, modified as necessary. The proposals in these papers do not provide certainty about any specific requirements of future accounting standards. Therefore, the accounting policies on which the forecast information for 2012 – 23 has been prepared are based on the current New Zealand equivalents to International Financial Reporting Standards.

# Additional Information

## 1. Separately Disclosed Revenue

### Reconciliation of Rates Income – Group Activities to Financial Statements for the Years Ending 30 June 2013 to 30 June 2023

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>General Funds</b>											
Economic Development and City Promotion	(6,970)	(4,254)	(4,546)	(4,493)	(4,390)	(5,657)	(5,624)	(5,563)	(5,488)	(5,408)	(5,299)
Transport Network	18,781	17,220	17,859	18,497	19,440	20,784	21,003	22,412	23,110	24,369	24,944
Personal Safety	3,957	3,806	3,872	3,978	4,047	4,196	4,207	4,332	4,396	4,569	4,671
Solid Waste	(758)	(820)	(681)	(698)	(717)	(740)	(764)	(787)	(813)	(839)	(866)
City Development	4,516	4,653	4,556	4,729	4,829	4,986	5,180	5,272	5,438	5,629	5,827
Community Development and Support	7,677	7,293	7,981	7,682	8,147	8,113	8,352	8,920	8,877	9,172	9,771
Museums, Libraries and Art Gallery	22,433	23,626	23,828	24,569	24,680	25,757	26,971	28,056	28,321	29,115	29,896
Sport, Recreation and Leisure	9,229	10,073	10,846	11,007	11,215	11,575	12,110	12,478	12,844	13,280	13,664
Corporate Support Activities	(282)	(208)	(105)	(256)	(198)	(110)	(172)	(292)	(161)	(333)	(344)
<b>Total General Rates</b>	<b>58,583</b>	<b>61,388</b>	<b>63,609</b>	<b>65,016</b>	<b>67,055</b>	<b>68,904</b>	<b>71,265</b>	<b>74,828</b>	<b>76,523</b>	<b>79,554</b>	<b>82,262</b>
<b>Community Services Rate</b>											
Sport, Recreation and Leisure	10,186	10,309	10,580	10,839	11,041	11,321	11,630	11,956	12,303	12,690	13,086
<b>Kerbside Recycling Rate</b>											
Solid Waste	2,575	2,660	2,726	2,795	2,871	2,962	3,056	3,150	3,251	3,358	3,467
<b>Citywide Water Rate</b>											
Water Supply	18,898	18,663	19,882	20,284	20,400	21,439	22,940	25,833	28,542	29,811	30,710
<b>Citywide Drainage Rate</b>											
Sewerage and Sewage	22,372	23,395	25,697	27,651	28,900	30,113	31,076	30,612	32,432	33,964	34,222
Stormwater	3,429	4,337	4,847	5,688	5,957	7,030	7,134	7,948	8,452	8,973	9,516
<b>Rocklands/Pukerangi Water Scheme Rate</b>											
Water Supply	40										
<b>Allanton Drainage Rate</b>											
Sewerage and Sewage	20	20	20	20	20	20	20	20	20	20	20

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Blanket Bay Drainage Rate</b>											
Sewerage and Sewage	4	4	4	4	4	4	4	4	4	4	4
<b>Curles Point Drainage Rate</b>											
Sewerage and Sewage	3	3	3	3	3	3	3	3	3	3	3
<b>Heritage Earthquake Strengthening Rate</b>											
City Planning			66	132	197	263	329	395	461	526	592
<b>Warm Dunedin Rate</b>											
City Planning		216	324	324	324	324	324	324	324	324	324
<b>Private Street Lighting Rate</b>											
Transport Network	19	19	20	21	21	22	23	24	25	26	27
<b>Economic Development/Tourism Non-residential</b>											
Economic Development and City Promotion	500	500	512	525	540	557	574	592	611	631	652
<b>Total Rates per Financial Statements</b>	116,629	121,514	128,290	133,301	137,332	142,962	148,378	155,689	162,950	169,884	174,884
<b>% Increase</b>											
Total Rates	4.9%	4.2%	5.6%	3.9%	3.0%	4.1%	3.8%	4.9%	4.7%	4.3%	2.9%
Total Rates excluding voluntary rates		4.0%	5.4%	3.9%	3.0%	4.1%	3.8%	4.9%	4.6%	4.2%	2.9%

*Note: Voluntary rates include Heritage Earthquake Strengthening rates and Warm Dunedin Rates*

**Analysis of Revenue**

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Revenue</b>											
Rates	116,629	121,514	128,290	133,301	137,332	142,962	148,378	155,689	162,950	169,884	174,884
Other Revenue	46,845	46,053	46,864	48,153	49,607	50,691	53,337	54,326	55,951	58,488	60,202
Regulatory Services	3,669	3,813	3,805	3,901	4,007	4,134	4,265	4,396	4,538	4,686	4,839
DCHL Dividend and Interest	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450
New Zealand Transport Authority	13,099	19,344	16,331	19,322	20,361	19,849	21,636	22,916	23,551	28,753	26,880
City Property Investment	8,280	8,344	8,439	8,644	8,865	9,101	9,362	9,638	9,929	10,253	10,584
Waipori Fund	3,211	3,561	3,561	3,561	3,561	3,561	3,561	3,561	3,561	3,561	3,561
Other Interest	995	865	865	865	865	865	865	865	865	865	865
Unrealised Investment Property Gains	2,400	2,460	2,522	2,585	2,650	2,716	2,784	2,853	2,925	2,998	2,998
<b>Total</b>	<b>205,578</b>	<b>216,403</b>	<b>221,126</b>	<b>230,780</b>	<b>237,698</b>	<b>244,330</b>	<b>254,637</b>	<b>264,693</b>	<b>274,720</b>	<b>289,938</b>	<b>295,263</b>

**2. Separately Disclosed Expenditure**

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Expenditure by Inputs</b>											
Staff Costs	45,993	45,936	46,662	47,600	48,887	49,913	51,072	52,317	53,608	55,302	57,085
Operational Costs	91,705	92,877	95,529	97,771	100,296	103,580	107,281	110,549	114,087	118,308	122,714
Loan Interest	10,356	18,587	18,537	17,805	17,887	17,163	16,504	15,700	15,496	14,402	13,282
Depreciation	53,847	53,411	55,182	57,118	59,199	60,200	62,526	64,414	66,821	69,171	71,576
<b>Total</b>	<b>201,902</b>	<b>210,810</b>	<b>215,910</b>	<b>220,293</b>	<b>226,268</b>	<b>230,856</b>	<b>237,382</b>	<b>242,981</b>	<b>250,012</b>	<b>257,183</b>	<b>264,656</b>

### 3. Reconciliation of Summary of Cost of Service Statements with Core Council Income Statement

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b><i>Expenditure by Outputs</i></b>											
Economic Development and City Promotion	18,949	19,695	19,611	19,716	19,778	20,036	20,262	20,505	20,748	21,053	21,391
Roading and Footpaths	43,430	43,354	44,389	45,810	47,380	48,870	50,810	52,714	54,568	56,572	58,845
Personal Safety	9,687	9,664	9,768	10,035	10,270	10,581	10,839	11,171	11,460	11,868	12,212
Water Supply	25,943	26,647	27,979	28,311	28,646	28,939	29,738	30,620	31,377	32,220	33,367
Sewage and Sewerage	21,100	25,450	26,297	26,954	28,230	28,576	29,217	28,783	29,126	29,776	30,075
Stormwater	3,951	4,378	4,483	4,648	4,806	5,003	5,171	5,359	5,526	5,752	5,987
Solid Waste	9,276	9,246	9,387	9,608	9,855	10,013	10,311	10,601	10,887	11,222	10,990
City Planning and Urban Design	5,426	5,629	5,574	5,729	5,851	6,013	6,201	6,291	6,451	6,631	6,811
Community Development and Support	14,883	14,887	15,423	15,210	16,183	16,117	16,655	17,744	17,797	18,439	19,631
Museums, Libraries and Art Gallery	23,602	25,295	25,757	26,339	26,825	27,431	27,905	28,513	30,590	31,429	32,197
Sport, Recreation and Leisure	25,762	26,561	27,455	27,967	28,585	29,370	30,444	31,182	31,974	32,996	33,881
Corporate Support Activities	(108)	4	(212)	(33)	(141)	(92)	(171)	(503)	(492)	(776)	(730)
<b>Total</b>	<b>201,902</b>	<b>210,810</b>	<b>215,910</b>	<b>220,293</b>	<b>226,268</b>	<b>230,856</b>	<b>237,382</b>	<b>242,981</b>	<b>250,012</b>	<b>257,182</b>	<b>264,656</b>

#### ***Internal Expenditure and Revenue***

Each group activity in Section Two is stated at gross of internal costs and revenues. These activity statements reflect the total external operations reflected in the Council Income Statement.

The Council is required by the Local Government Act 2002 to include a Funding Impact Statement (FIS) for each group of activities. The content of this statement is prescribed by the Act.

The Council has also disclosed an Income Statement and a Cashflow Statement for each group which discloses the same financial information as the FIS but complies with Generally Accepted Accounting Practice.

#### 4. Depreciation

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Depreciation</b>											
Economic Development and City Promotion	4,346	3,474	3,573	3,660	3,753	3,855	4,005	4,123	4,228	4,368	4,509
Transport Network	19,297	19,585	20,292	21,076	21,935	22,619	23,689	24,801	25,974	27,149	28,364
Personal Safety	35	36	37	55	58	63	69	75	81	88	97
Water Supply	8,939	9,480	9,974	9,961	10,293	10,141	10,506	10,915	11,088	11,371	11,834
Sewage and Sewerage	7,976	8,731	9,044	9,515	9,957	10,121	10,493	10,265	10,315	10,624	11,065
Stormwater	2,446	2,582	2,665	2,760	2,856	2,961	3,013	3,129	3,218	3,361	3,508
Solid Waste	736	686	637	663	693	589	619	642	640	670	256
City Planning and Urban Design											
Community Development and Support	2,024	1,791	1,828	1,885	1,923	1,964	2,022	2,089	2,152	2,223	2,295
Museums, Libraries and Art Gallery	2,308	2,100	2,164	2,187	2,297	2,327	2,151	2,142	2,786	2,866	2,925
Sport, Recreation and Leisure	3,650	3,062	3,266	3,389	3,522	3,685	3,917	4,204	4,322	4,427	4,654
Corporate Support Activities	2,090	1,884	1,704	1,968	1,913	1,874	2,042	2,029	2,016	2,026	2,071
<b>Total Depreciation Expense</b>	<b>53,847</b>	<b>53,411</b>	<b>55,182</b>	<b>57,118</b>	<b>59,199</b>	<b>60,200</b>	<b>62,526</b>	<b>64,414</b>	<b>66,821</b>	<b>69,171</b>	<b>71,576</b>

#### 5. Trade and Other Receivables

The Dunedin City Council does not provide for any impairment on rates receivable as it has various powers under the Local Government (Rating) Act 2002 to recover any outstanding debts. These powers allow Council to commence legal proceedings to recover any rates that remain unpaid four months after the due date for payment.

The carrying value of trade and other receivables approximates their fair value.

Normally no interest is charged on the accounts receivable although in specific instances interest may be charged. An allowance has been made for estimated irrecoverable amounts determined by reference to past default experience.

#### 6. Inventories

The Council inventories are not pledged as security for liabilities.

#### 7. Other Financial Assets

##### a) Other Current Financial Assets

Other current financial assets are classified as fair value through profit and loss. Fair value is determined by reference to the appropriate market. These investments are of short-term duration being between an on-call position and twelve months.

**b) Other Non-Current Financial Assets**

The Dunedin City Holdings Limited and the Dunedin Venue Management Limited advance loans, advances and other community loans are all classified as loans and receivables and are measured at amortised cost. With the exception of shares in Dunedin City Holdings Limited and Dunedin Venues Management Limited, all other non-current financial assets are classified as fair value through profit and loss and are measured at fair value with any changes in value going to the profit and loss account. These investments are of greater duration than twelve months.

On incorporation, Dunedin City Holdings Limited issued 100,000,000 ordinary shares of \$1 in favour of Dunedin City Council. Only \$100,000 was called and paid up. Since incorporation Dunedin City Holdings Limited has issued additional shares of \$1 each in favour of the Dunedin City Council. The shares carry equal voting rights and are uncalled. The amounts and dates of issue are:

Incorporation	100,000,000
May 1996	75,000,000
March 1999	100,000,000
June 2002	75,000,000
September 2008	250,000,000
November 2010	250,000,000
Total number of Shares	850,000,000

The advance from the Dunedin City Council to the group is subordinated and unsecured. The terms of the advance agreement between the Dunedin City Council and the group are such that there is no obligation on Dunedin City Holdings Limited to transfer economic benefit at any specific time.

The Waipori Fund equity investments have been valued at market value at 30 June 2012. The ongoing assumption in the forecast financial statements is that the value of the equities will not change for the next ten years.

## 8. Non-Current Liabilities

Core Council term loans are secured by rates revenue. The term loans of the Council are raised through Dunedin City Treasury Limited, a subsidiary of Dunedin City Holdings Limited.

## 9. Provisions

### **Landfill**

There are five landfill aftercare provisions dealing with the closed North Taieri landfill, the Green Island landfill and three other provisions dealing with the remaining smaller landfills. The estimated aftercare costs have had an annual inflation rate of 2% applied to them and the aftercare has been estimated to continue until 2043.

### **Accrued Long Service Leave**

The non-current portion of accrued long service leave has been calculated on an actuarial basis and is based on the reasonable likelihood that it will be earned by employees and paid by the group.

## 10. Property, Plant and Equipment

### **Land and Buildings**

Land and buildings are valued at fair value as at 30 June 2012. They have been inflation adjusted annually by 2.5%.

### **Infrastructure Assets**

Water infrastructure buildings and structures have been valued at depreciated replacement cost as at 30 June 2012. They have been inflation adjusted annually by 2.5%.

Waste Services infrastructure buildings and structures have been valued on a depreciated replacement cost as at 30 June 2012. They have been inflation adjusted annually by 2.5%.

Infrastructure assets comprising roads and bridges, traffic signals and signs have been valued at depreciated replacement cost as at 30 June 2012. They have been inflation adjusted annually by 2.5%.

The water reticulation system was revalued as at 30 June 2012 by Council staff. It has been inflation adjusted annually by 2.5%.

The drainage reticulation system was revalued as at 30 June 2012 by Council staff. It has been inflation adjusted annually by 2.5%.

#### ***Landfill Assets***

Landfill assets have been revalued as at 30 June 2012 by Council staff. They have been inflation adjusted annually by 2.5%.

#### ***Restricted Assets***

##### ***Land and Buildings***

Land and road reserves have been valued as at 30 June 2012. They have been inflation adjusted annually by 2.5%.

Buildings have been valued as at 30 June 2012. They have been inflation valued adjusted annually by 2.5%.

##### ***Hard Surfaces and Reticulation Systems***

Hard surfaces and reticulation systems have been valued as at 30 June 2011. They have been inflation adjusted annually by 2.5%.

##### ***Playground and Soft-Fall Areas***

Playground and soft-fall areas have been valued as at 30 June 2012. They have been inflation adjusted annually by 2.5%.

#### ***Heritage Assets***

Heritage assets include the Art Gallery Collection at the Dunedin Public Art Gallery, the Theomin Collection at Olveston, Toitū Otago Settlers Museum and the monuments, statues and outdoor art.

The Art Gallery Collection has been valued as a heritage collection at estimated current values as at 30 June 1993. This is at deemed cost.

The Theomin Collection has also been valued as a heritage asset. The collection was valued at estimated current values as at 30 June 1993. This is at deemed cost.

The Toitū Otago Settlers Museum Collection has been valued at its estimated insurance value. Individual heritage assets have not been valued.

Monuments, statues and outdoor art have been valued at depreciation replacement value as at 30 June 2012.

The Otago Settlers Association has vested land, buildings and the collection in the Dunedin City Council. The land and buildings are valued as at 30 June 2012.

Heritage collections not valued include the Public Library Rare Book Collection.

## **11. Investment Property**

### ***Investment Properties and Properties Intended for Sale***

Investment properties are revalued annually as at 30 June by independent registered valuers, on a net current value basis. Properties intended for resale are valued at the lower of cost and net realisable value. They have been inflation adjusted annually by 2.5%.



## 12. Financial Instruments

The Council's corporate treasury function provides services to the business, co-ordinates access to domestic financial markets and manages the financial risks relating to the operations of the Council.

The Council does not enter into or trade financial instruments, including derivative financial instruments, for speculative purposes. The use of financial derivatives is governed by the policies approved by the Council, which provides written principles on their use.

### ***Credit Risk***

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Council. The Council has adopted a policy of only dealing with creditworthy counterparties that are rated the equivalent of investment grade and above. This information is supplied by credit rating agencies. The Council's exposure and credit ratings of its counterparties are continually monitored and the aggregate value of transactions undertaken is spread amongst the approved counterparties. In terms of the ratepayer base, the Rating Powers Act provides significant legal remedy to recover amounts owing to the Council.

Financial instruments which potentially subject the Council to credit risk principally consist of bank balances, accounts receivable, short-term investments and various other financial instruments.

Trade receivables consist of a large number of customers spread across diverse industries and geographical areas. The Council does not have any significant credit risk exposure to any single counterparty or group of counterparties having similar characteristics.

The Council is not exposed to any concentration of credit risk. The carrying amounts of the Council's financial assets and financial liabilities are equivalent to their fair value, except with regard to forestry suspensory loans and the term bonds which carry an interest liability below the current market rate. The fair value of the financial instruments is based on quoted market prices for these instruments at balance date.

Policy and practice for the Council is detailed and recorded in the Liability Management Policy and the Investment Policy.

### ***Effectiveness of cash flow hedges***

The matched terms method is the method used in applying hedges across the group. In all cases the critical terms of both the hedges instrument and the underlying transaction are matched.

### ***Interest Rate Risk***

Each entity with material debt within the Dunedin City Council group has its own interest rate risk management policy approved by its own governing body. This policy determines for economic reasons the proportion of projected debt that is fixed by the issue of fixed debt or by interest rate swap. The treasury company monitors on a monthly basis the level of fixed interest rates for the next ten years and compares this against anticipated debt levels.

The Council uses interest rate swaps to manage its exposure to interest rate movements on its multi-option note facility borrowings by swapping a proportion of those borrowings from floating rates to fixed rates. The treasury policy of Council recommends that the level of the fixed interest hedge should be limited to a series of ranges within set debt time periods.

### ***Currency Risk***

Certain capital expenditure projects involve expenditure in foreign currency. Where this is identified, the Council puts in place appropriate currency risk management strategies.

## 13. Capital Management Strategy

The Council manages its capital to ensure that all entities under its control will be able to continue as going concerns. Capital includes Accumulated Funds, Revaluation Reserves, Restricted Reserves, Cash Flow Hedge Reserves and Forestry Revaluation Reserves. It is the nature of a Local Authority Balance Sheet to have the capital structure de-emphasised as a significant measure owing to the fact the local authorities rarely seeks an economic return from infrastructure assets. The value of the long-term fixed assets in relation to the public debt is not as significant as the impact of the interest component on the potential rate charge. The measures contained in the Borrowing and Investment Policy provide an indication of the meeting or otherwise of the objectives.

## 14. Internal Borrowing

The Sewage and Sewerage group of activities includes internal borrowing from the Waipori Fund as follows:

	2012/13 Draft Budget \$'000	2013/14 Draft Budget \$'000	2014/15 Draft Budget \$'000	2015/16 Draft Budget \$'000	2016/17 Draft Budget \$'000	2017/18 Draft Budget \$'000	2018/19 Draft Budget \$'000	2019/20 Draft Budget \$'000	2020/21 Draft Budget \$'000	2021/22 Draft Budget \$'000	2022/23 Draft Budget \$'000
Loan Interest	160	140	118	94	70	43	14				
Loan Repayment	280	300	321	344	369	396	413				
Balance of Borrowing from Waipori Fund	2,143	1,843	1,522	1,178	809	413					

# Ten Year Capital Expenditure Programme

*indicates projects with full or partial external funding sources	2012/13 Budget per Long Term Plan \$'000	2012/13 Carry Forwards August \$'000	2012/13 Revised Budgets \$'000	2012/13 Proposed Carry Forwards \$'000	2012/13 Revised Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Economic Development and City Promotion</b>															
<b>Council Communications and Marketing Activity</b>															
<i>New Capital</i>															
Web Communications Equipment	8				8	8			9	9	9	10	10	10	10
Total	8	0	0	0	8	8	0	0	9	9	9	10	10	10	10
<i>Renewals</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>Dunedin Centre</b>															
<i>New Capital</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Renewals</i>															
General Equipment Upgrade	200	(200)			0										
Total	200	(200)	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>200</b>	<b>(200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Visitor Centre</b>															
<i>New Capital</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Renewals</i>															
IBIS Replacement					0	110									
Total	0	0	0	0	0	110	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Property – Investment</b>															
<i>New Capital</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

<b>*indicates projects with full or partial external funding sources</b>	2012/13 Budget per Long Term Plan \$'000	2012/13 Carry Forwards August \$'000	2012/13 Revised Budgets \$'000	2012/13 Proposed Carry Forwards \$'000	2012/13 Revised Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<i>Renewals</i>															
Investment Renewals	50	65			115	50	51	52	54	77	79	82	84	87	90
Total	50	65	0	0	115	50	51	52	54	77	79	82	84	87	90
<b>Total</b>	<b>50</b>	<b>65</b>	<b>0</b>	<b>0</b>	<b>115</b>	<b>50</b>	<b>51</b>	<b>52</b>	<b>54</b>	<b>77</b>	<b>79</b>	<b>82</b>	<b>84</b>	<b>87</b>	<b>90</b>
<b>Property – Management</b>															
<i>New Capital</i>															
Property Management System	105			(80)	25	80				55					
Total	105	0	0	(80)	25	80	0	0	0	55	0	0	0	0	0
<i>Renewals</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>105</b>	<b>0</b>	<b>0</b>	<b>(80)</b>	<b>25</b>	<b>80</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Property – Miscellaneous</b>															
<i>New Capital</i>															
Fortune Theatre Upgrade		19			19		51			55			60		
High Performance Sport	4,913				4,913										
Logan Park Redevelopment			3,153		3,153										
Total	4,913	19	3,153	0	8,085	0	51	0	0	55	0	0	60	0	0
<i>Renewals</i>															
Capital Renewal	50				50	50	51	52	54	77	79	82	84	87	90
CCTV Octagon										221			241		
Total	50	0	0	0	50	50	51	52	54	298	79	82	325	87	90
<b>Total</b>	<b>4,963</b>	<b>19</b>	<b>3,153</b>	<b>0</b>	<b>8,135</b>	<b>50</b>	<b>102</b>	<b>52</b>	<b>54</b>	<b>353</b>	<b>79</b>	<b>82</b>	<b>385</b>	<b>87</b>	<b>90</b>

<b>*indicates projects with full or partial external funding sources</b>	2012/13 Budget per Long Term Plan \$'000	2012/13 Carry Forwards August \$'000	2012/13 Revised Budgets \$'000	2012/13 Proposed Carry Forwards \$'000	2012/13 Revised Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Property – Operational</b>															
<i>New Capital</i>															
Toilets					0			143	146	150	154	159	164	169	175
Dunedin Centre Re-development	24,507	(5,928)			18,579	1,099									
Dunedin Centre Borrowing Costs	1,735				1,735										
*Civic Centre and Library Lighting Upgrade					0	500									
<b>Total</b>	<b>26,242</b>	<b>(5,928)</b>	<b>0</b>	<b>0</b>	<b>20,314</b>	<b>1,599</b>	<b>0</b>	<b>143</b>	<b>146</b>	<b>150</b>	<b>154</b>	<b>159</b>	<b>164</b>	<b>169</b>	<b>175</b>
<i>Renewals</i>															
Renewal/Replacement of Building Services	365			(100)	265	430	338	367	376	386	397	526	542	559	577
Public Toilet Renewals	200	150		(25)	325	225	102	105	107	166	170	175	180	187	192
Public Hall Renewals	20				20	20	20	21	22	22	23	23	24	25	26
Municipal Chambers Clock Rebuild					0					33					
Dunedin Centre Chairs	650				650										
Dunedin Centre Piano Replacement					0					289					
<b>Total</b>	<b>1,235</b>	<b>150</b>	<b>0</b>	<b>(125)</b>	<b>1,260</b>	<b>675</b>	<b>460</b>	<b>493</b>	<b>505</b>	<b>896</b>	<b>590</b>	<b>724</b>	<b>746</b>	<b>771</b>	<b>795</b>
<b>Total</b>	<b>27,477</b>	<b>(5,778)</b>	<b>0</b>	<b>(125)</b>	<b>21,574</b>	<b>2,274</b>	<b>460</b>	<b>635</b>	<b>651</b>	<b>1,046</b>	<b>744</b>	<b>883</b>	<b>910</b>	<b>940</b>	<b>970</b>

<b>*indicates projects with full or partial external funding sources</b>	2012/13 Budget per Long Term Plan \$'000	2012/13 Carry Forwards August \$'000	2012/13 Revised Budgets \$'000	2012/13 Proposed Carry Forwards \$'000	2012/13 Revised Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Transport Network</b>															
<b>Transportation Operations</b>															
<i>New Capital</i>															
<b>Enhancing the Network</b>					0										
* Mosgiel/Taieri Arterial Carncross					0									4,389	
Mosgiel/Taieri Arterial Riccarton Road	50			(50)	0	250	155								
Roading Miscellaneous Works	50			(50)	0	50	124	128	133	138	143	148	154	161	167
Seal Extension Programme	791			(155)	636										
Subdivision Property Purchase					0			33	34	35	37	38	40	41	43
* Shape Correction: Pavement Smoothing	300			(102)	198		310	641	664	688	714	742	772	803	835
* Mosgiel East	100				100				664			742			
* Mosgiel West B					0				1,073	2,226					
SH88 Realignment – non NZTA subsidised		140		(140)	0										
St Clair Sea Wall, Ramp and Stairs	130	110		(240)	0	240									
* Caversham Tunnel		141		(141)	0	141									
* Traffic Services					0			1,602	1,659		1,786	1,855			
<b>Safety Improvements</b>															
* Portobello and Harington Point Road Improvements					0	3,200		2,350	2,765	2,866	2,976	3,091	3,215	3,344	3,478
* Minor Improvements	1,400				1,400	1,210	1,250	1,292	1,338	1,387	1,440	1,496	1,556	1,619	1,683
Street Lighting Improvements	30				30	30	31	32	33	34	36	37	39	40	42

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* Strategic Cycle Network	1,500			(1,400)	100	2,500	1,963	1,100	1,138	1,180	1,225	1,273	1,324	1,377	1,432
Wickliffe Cycle/Walkway Connection						447									
<b>Total</b>	<b>4,351</b>	<b>391</b>	<b>0</b>	<b>(2,278)</b>	<b>2,464</b>	<b>8,068</b>	<b>3,833</b>	<b>7,178</b>	<b>9,499</b>	<b>8,554</b>	<b>8,357</b>	<b>9,422</b>	<b>7,100</b>	<b>11,773</b>	<b>7,679</b>
<b>Renewals</b>															
* Bridge Renewals					0			534	553	573	595	618	643	2,675	2,782
* Carriageway Resurfacing	3,948				3,948	4,101	4,237	4,380	4,535	4,701	4,882	5,071	5,274	5,486	5,704
Footpath Resurfacing	2,256		(490)		1,766	2,256	2,330	2,409	2,494	2,586	2,685	2,789	2,901	3,017	3,137
Footpath Resurfacing Central Activity Area	154			(154)	0	308	159	164	170	176	183	190	198	206	214
* Gravel Road Re-metalling	906				906	846	874	904	935	970	1,007	1,046	1,088	1,131	1,177
* Major Drainage Control	1,197				1,197	1,220	1,260	1,944	2,012	2,086	2,167	2,250	3,112	3,237	3,366
* Traffic Services Renewal	617				617	630	651	673	697	722	750	779	810	843	876
* Shape Correction: Pavement Rehabilitation	2,706			(1,160)	1,546	3,909	2,840	2,936	3,040	3,151	3,272	3,399	5,362	5,576	5,799
* Structure Component Replacement	1,525	583		(600)	1,508	2,152	1,604	1,658	1,717	1,780	1,848	1,920	1,997	2,077	2,160
Council Funded Renewals					0		99	111	115	106	124	128	144	150	156
<b>Total</b>	<b>13,309</b>	<b>583</b>	<b>(490)</b>	<b>(1,914)</b>	<b>11,488</b>	<b>15,421</b>	<b>14,054</b>	<b>15,713</b>	<b>16,268</b>	<b>16,851</b>	<b>17,513</b>	<b>18,190</b>	<b>21,529</b>	<b>24,398</b>	<b>25,371</b>
<b>Total</b>	<b>17,660</b>	<b>974</b>	<b>(490)</b>	<b>(4,192)</b>	<b>13,952</b>	<b>23,490</b>	<b>17,877</b>	<b>22,891</b>	<b>25,767</b>	<b>25,404</b>	<b>25,870</b>	<b>27,612</b>	<b>28,629</b>	<b>36,171</b>	<b>33,050</b>
<b>Citipark</b>															
<b>New Capital</b>															
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Renewals</b>															
Pay and Display Machines	200				200	300	307	316	626	646	666	687	367	378	391
Skidata Software Upgrade					0			26			29			32	
Skidata Carpark Equipment					0					18					
Great King Street Pay Stations					0		62								

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Wall St Carpark Pay Stations					0					133					
<b>Total</b>	200	0	0	0	200	300	369	342	626	797	695	687	367	410	391
<b>Total</b>	200	0	0	0	200	300	369	342	626	797	695	687	367	410	391
<b>Parking Enforcement</b>															
<i>New Capital</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Renewals</i>															
Electronic Ticket Writers					0		123					142			
Total	0	0	0	0	0	0	123	0	0	0	0	142	0	0	0
<b>Total</b>	0	0	0	0	0	0	123	0	0	0	0	142	0	0	0
<b>Personal Safety</b>															
<b>Regulatory Services</b>															
<i>New Capital</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Renewals</i>															
Noise Meters					0					39					
Total	0	0	0	0	0	0	0	0	0	39	0	0	0	0	0
<b>Total</b>	0	0	0	0	0	0	0	0	0	39	0	0	0	0	0
<b>Civil Defence and Rural Fires</b>															
<i>New Capital</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Renewals</i>															
Emergency Equipment Replacement Programme	48				48	48	181	50	52	53	55	57	58	60	62
Total	48	0	0	0	48	48	181	50	52	53	55	57	58	60	62
<b>Total</b>	48	0	0	0	48	48	181	50	52	53	55	57	58	60	62



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<b>Public Health</b>															
<b>Water Production</b>															
<i>New Capital</i>															
Metro Development – Water Facilities	633	227		(500)	360	746	390	225	208	182	183	190	197	205	208
Security of Supply	1,345			(1,180)	165	507	4,408				59	1,597	51	1,065	
West Taieri Rural Water Scheme Upgrade									94	97					
<b>Total</b>	<b>1,978</b>	<b>227</b>	<b>0</b>	<b>(1,680)</b>	<b>525</b>	<b>1,253</b>	<b>4,798</b>	<b>225</b>	<b>302</b>	<b>279</b>	<b>242</b>	<b>1,787</b>	<b>248</b>	<b>1,270</b>	<b>208</b>
<i>Renewals</i>															
Metro Renewals – Water Facilities	1,609			(836)	773	2,426	1,645	1,724	1,955	2,169	2,396	2,765	3,100	3,261	2,911
<b>Total</b>	<b>1,609</b>	<b>0</b>	<b>0</b>	<b>(836)</b>	<b>773</b>	<b>2,426</b>	<b>1,645</b>	<b>1,724</b>	<b>1,955</b>	<b>2,169</b>	<b>2,396</b>	<b>2,765</b>	<b>3,100</b>	<b>3,261</b>	<b>2,911</b>
<b>Total</b>	<b>3,587</b>	<b>227</b>	<b>0</b>	<b>2,516</b>	<b>1,298</b>	<b>3,679</b>	<b>6,443</b>	<b>1,949</b>	<b>2,257</b>	<b>2,448</b>	<b>2,638</b>	<b>4,552</b>	<b>3,348</b>	<b>4,531</b>	<b>3,119</b>
<b>Asset Planning</b>															
<i>New Capital</i>															
Asset Management Information System	720	157		(752)	125	1,400									
<b>Total</b>	<b>720</b>	<b>157</b>	<b>0</b>	<b>(752)</b>	<b>125</b>	<b>1,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Renewals</i>															
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>720</b>	<b>157</b>	<b>0</b>	<b>(752)</b>	<b>125</b>	<b>1,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>Network Maintenance Operations</b>															
<i>New Capital</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Renewals</i>															
Plant Replacement	25				25	25	26	27	28	29	30	31	32	33	35
Total	25	0	0	0	25	25	26	27	28	29	30	31	32	33	35
<b>Total</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25</b>	<b>25</b>	<b>26</b>	<b>27</b>	<b>28</b>	<b>29</b>	<b>30</b>	<b>31</b>	<b>32</b>	<b>33</b>	<b>35</b>
<b>Network Management</b>															
<i>New Capital</i>															
<b>Water</b>															
Metro Development – Pipe Network	128				128		133	137	141	147	152	158	164	171	180
Reticulation Development – Zone Metering	72				72	59	74	76	79	82	85	88	92	96	100
* Mosgiel East C and West B Watermain	763		(228)		535						786				
Formalising Out of Zone Connections	350				350	350	361	373	386						
<b>Wastewater</b>															
Metropolitan Reticulation	273				273	42	178	184	190	197	205	213	221	230	235
* Reticulation Facilities for Variation 9B					0		311								
* Gladstone Rd North Pump Station					0		167								
* Burns St PS Upgrade Variation 15					0						612				

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<b>Stormwater</b>															
Stormwater Reticulation Upgrades	40				40				220	1,533			289	301	319
Metro Quality Improvement					0	475	407	115	119	123	127	132	138	143	139
<b>Total</b>	<b>1,626</b>	<b>0</b>	<b>(228)</b>	<b>0</b>	<b>1,398</b>	<b>926</b>	<b>1,631</b>	<b>885</b>	<b>1,135</b>	<b>2,082</b>	<b>1,967</b>	<b>591</b>	<b>904</b>	<b>941</b>	<b>973</b>
<b>Renewals</b>															
<b>Water</b>															
Water Network Pipe Renewals	2,300	400			2,700	2,614	3,286	5,211	5,527	6,309	7,392	9,375	11,115	10,880	10,395
<b>Wastewater</b>															
Pump Stations	166				166	207	213	224	294	305	255	265	276	292	393
Foul Sewer Renewals (Reticulation and Trunk Mains)	2,768			(497)	2,271	3,551	3,182	3,234	4,193	4,736	4,851	5,038	6,390	7,321	7,900
<b>Stormwater</b>															
Pump Stations	65				65	55	67	80	97	106	110	114	118	216	250
Stormwater Trunk Mains	651				651	1,223	1,539	1,917	2,127	2,590	3,052	3,781	3,932	4,205	5,267
<b>Total</b>	<b>5,949</b>	<b>400</b>	<b>0</b>	<b>(497)</b>	<b>5,852</b>	<b>7,649</b>	<b>8,287</b>	<b>10,666</b>	<b>12,237</b>	<b>14,046</b>	<b>15,660</b>	<b>18,573</b>	<b>21,831</b>	<b>22,914</b>	<b>24,205</b>
<b>Total</b>	<b>7,575</b>	<b>400</b>	<b>(228)</b>	<b>(497)</b>	<b>7,250</b>	<b>8,576</b>	<b>9,918</b>	<b>11,551</b>	<b>13,373</b>	<b>16,128</b>	<b>17,627</b>	<b>19,164</b>	<b>22,735</b>	<b>23,855</b>	<b>25,178</b>
<b>Wastewater Treatment</b>															
<b>New Capital</b>															
Tahuna Upgrade Stage 2 – Treatment	12,244	1,745	(990)	(1,399)	11,600	2,729									
Tahuna – Gas to Energy Project	1,150	441		(1,391)	200	1,391									
Tahuna Biosolids Project					0	200	10,128	4,849							
Treatment Borrowing Costs	3,529				3,529	4	356	845							
Wastewater Treatment							32								
<b>Total</b>	<b>16,923</b>	<b>2,186</b>	<b>(990)</b>	<b>(2,790)</b>	<b>15,329</b>	<b>4,324</b>	<b>10,517</b>	<b>5,694</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<i>Renewals</i>															
Treatment Plants	785	525			1,310	1,536	1,663	1,208	1,101	1,141	1,183	1,229	1,917	2,662	2,911
Total	785	525	0	0	1,310	1,536	1,663	1,208	1,101	1,141	1,183	1,229	1,917	2,662	2,911
<b>Total</b>	<b>17,708</b>	<b>2,711</b>	<b>(990)</b>	<b>(2,790)</b>	<b>16,639</b>	<b>5,860</b>	<b>12,180</b>	<b>6,902</b>	<b>1,101</b>	<b>1,141</b>	<b>1,183</b>	<b>1,229</b>	<b>1,917</b>	<b>2,662</b>	<b>2,911</b>
<i>Solid Waste</i>															
<i>New Capital</i>															
Compost for Final Cap					0		33	34	35		37	39		41	43
Green Island (GI) LF Gas Collection System	380			(200)	180	200	313		410		436		281		196
GILF Litter Fences for New Bunds					0		13				15				
Landscaping for Final Cap					0		33	34		36	38		40	41	
Waikouaiti Landfill Transfer Station					0			158							
Waikouaiti Landfill Decommissioning					0				108	56			12	13	13
GILF Improvements to Final Cap					0	183	103	193	108	204	115	217	122	231	130
GILF Leachate System					0	210		141		234		248		265	
Total	380	0	0	(200)	180	593	495	560	661	530	641	504	455	591	382
<i>Renewals</i>															
Landfills Green Island	217			(111)	106	328	111	171	351	362	374	386	398	411	424
Renewal of Litter Bins		9			9	25		26		28		29		31	
Total	217	9	0	(111)	115	353	111	197	351	390	374	415	398	442	424
<b>Total</b>	<b>597</b>	<b>9</b>	<b>0</b>	<b>(311)</b>	<b>295</b>	<b>946</b>	<b>606</b>	<b>757</b>	<b>1,012</b>	<b>920</b>	<b>1,015</b>	<b>919</b>	<b>853</b>	<b>1,033</b>	<b>806</b>

<b>*indicates projects with full or partial external funding sources</b>	2012/13 Budget per Long Term Plan \$'000	2012/13 Carry Forwards August \$'000	2012/13 Revised Budgets \$'000	2012/13 Proposed Carry Forwards \$'000	2012/13 Revised Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
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## City Planning

### City Development

#### New Capital

Citywide Amenity Upgrades	579				579			954	701	724	747	770	794	820	847
Central City Plan	500			(470)	609	470									
<b>Total</b>	<b>1,079</b>	<b>0</b>	<b>0</b>	<b>(470)</b>	<b>30</b>	<b>470</b>	<b>0</b>	<b>954</b>	<b>701</b>	<b>724</b>	<b>747</b>	<b>770</b>	<b>794</b>	<b>820</b>	<b>847</b>

#### Renewals

<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>1,079</b>	<b>0</b>	<b>0</b>	<b>(470)</b>	<b>609</b>	<b>0</b>	<b>0</b>	<b>954</b>	<b>701</b>	<b>724</b>	<b>747</b>	<b>770</b>	<b>794</b>	<b>820</b>	<b>847</b>

## Community Development and Support

### Events and Community Development

#### New Capital

* Octagon Christmas Tree					0						92				
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#### Renewals

<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Housing

#### New Capital

New Housing Units					0			1,048	1,074	1,103	1,135	1,168	1,203	1,243	1,283
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,048</b>	<b>1,074</b>	<b>1,103</b>	<b>1,135</b>	<b>1,168</b>	<b>1,203</b>	<b>1,243</b>	<b>1,283</b>

#### Renewals

Existing Housing	1,450			(350)	1,100	1,800	1,483	471	484	497	511	526	542	559	577
<b>Total</b>	<b>1,450</b>	<b>0</b>	<b>0</b>	<b>(350)</b>	<b>1,100</b>	<b>1,800</b>	<b>1,483</b>	<b>471</b>	<b>484</b>	<b>497</b>	<b>511</b>	<b>526</b>	<b>542</b>	<b>559</b>	<b>577</b>
<b>Total</b>	<b>1,450</b>	<b>0</b>	<b>0</b>	<b>(350)</b>	<b>1,100</b>	<b>1,800</b>	<b>1,483</b>	<b>1,519</b>	<b>1,558</b>	<b>1,600</b>	<b>1,646</b>	<b>1,694</b>	<b>1,745</b>	<b>1,802</b>	<b>1,860</b>

<b>*indicates projects with full or partial external funding sources</b>	2012/13 Budget per Long Term Plan \$'000	2012/13 Carry Forwards August \$'000	2012/13 Revised Budgets \$'000	2012/13 Proposed Carry Forwards \$'000	2012/13 Revised Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
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### Cemeteries and Crematorium

#### New Capital

Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
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#### Renewals

Chapel Heating					0				31						
Paving	258	90			348		261								
Total	258	90	0	0	348	0	261	0	31	0	0	0	0	0	0
<b>Total</b>	<b>258</b>	<b>90</b>	<b>0</b>	<b>0</b>	<b>348</b>	<b>0</b>	<b>261</b>	<b>0</b>	<b>31</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### Museums, Libraries and Art Gallery

#### Dunedin Public Libraries

#### New Capital

* Blueskin Bay Library Expansion	745				745										
Heritage Collection Purchases	68				68	68	70	72	73	76	78	81	83	86	89
Heritage Collection Purchases – Trust Funds	10				10	10	10	10	11	11	11	12	12	13	13
Library Redevelopment					0			158		4,454	4,595	4,558			
Library Redevelopment Borrowing Costs					0					70	342	582			
Radio Frequency Identification (RFID)					0	1,151									
Total	823	0	0	0	823	1,229	80	240	84	4,611	5,026	5,233	95	99	102

#### Renewals

Minor Capital Equipment Purchases	55				55	55	56	57	59	61	63	65	67	69	71
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<b>*indicates projects with full or partial external funding sources</b>	2012/13 Budget per Long Term Plan \$'000	2012/13 Carry Forwards August \$'000	2012/13 Revised Budgets \$'000	2012/13 Proposed Carry Forwards \$'000	2012/13 Revised Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
Operational Collections Purchases	963				963	913	936	959	986	1,016	1,049	1,080	1,116	1,152	1,190
Total	1,018	0	0	0	1,018	968	992	1,016	1,045	1,077	1,112	1,145	1,183	1,221	1,261
<b>Total</b>	<b>1,841</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,841</b>	<b>2,197</b>	<b>1,072</b>	<b>1,256</b>	<b>1,129</b>	<b>5,688</b>	<b>6,138</b>	<b>6,378</b>	<b>1,278</b>	<b>1,320</b>	<b>1,363</b>
<b>Dunedin Public Art Gallery</b>															
<i>New Capital</i>															
DCC Funded Acquisitions	50				50	136	51	52	54	56	57	59	61	63	65
* DPAG Society Funded Acquisitions	30				30	30	31	32	32	34	34	36	37	38	39
DPAG Minor Capital Works	20				20	20	20	21	22	22	23	24	25	25	26
Total	100	0	0	0	100	186	102	105	108	112	114	119	123	126	130
<i>Renewals</i>															
DPAG HVAC	93				93	156	168	298	6		23	14	21		
Exhibition Lighting	70				70	70	72	74	75						
Security Cameras								10	11	11	12				
Total	163	0	0	0	163	226	240	382	92	11	35	14	21	0	0
<b>Total</b>	<b>263</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>263</b>	<b>412</b>	<b>342</b>	<b>487</b>	<b>200</b>	<b>123</b>	<b>149</b>	<b>133</b>	<b>144</b>	<b>126</b>	<b>130</b>
<b>Toitū Otago Settlers Museum</b>															
<i>New Capital</i>															
* OSM Redevelopment	9,635	202	(800)	(595)	8,442	595									
OSM Redevelopment Borrowing Costs	1,548				1,548										
OSM Minor Capital Works	20				20	20	21	21	22	22	23	24	25	25	26
OSM Acquisitions			50		50	50	51	53	54	56	57	59	61	63	65
Total	11,203	202	(750)	(595)	10,060	665	72	74	76	78	80	83	86	88	91
<i>Renewals</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>11,203</b>	<b>202</b>	<b>(750)</b>	<b>(595)</b>	<b>10,060</b>	<b>665</b>	<b>72</b>	<b>74</b>	<b>76</b>	<b>78</b>	<b>80</b>	<b>83</b>	<b>86</b>	<b>88</b>	<b>91</b>

<b>*indicates projects with full or partial external funding sources</b>	2012/13 Budget per Long Term Plan \$'000	2012/13 Carry Forwards August \$'000	2012/13 Revised Budgets \$'000	2012/13 Proposed Carry Forwards \$'000	2012/13 Revised Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Sport, Recreation and Leisure</b>															
<b>Aquatic Services</b>															
<i>New Capital</i>															
Mosgiel Pool					0				432						
Community Pool Heat Pumps		114			114										
Total	0	114	0	0	114	0	0	0	432	0	0	0	0	0	0
<i>Renewals</i>															
Moana Pool Double Glazing Replacement					0		58	60	61	63					
Moana Pool Replacement of Filters					0						69	71	73		
Mosgiel Pool Filter					0		55								
Mosgiel Pool	11				11	28	9	54	20	21	21	22	23	23	24
Port Chalmers	19				19	6		54	20	21	21	22	23	23	24
St Clair Hot Salt Water Pool	15				15	13	22	24	25	25	26	27	28	29	30
Moana Pool	16				16	16	16	16	17	17	18	18	19	20	20
Gym Equipment Replacement	21				21	21	21	22	22	23	24	25	25	26	27
Total	82	0	0	0	82	84	181	230	165	170	179	185	191	121	125
<b>Total</b>	<b>82</b>	<b>114</b>	<b>0</b>	<b>0</b>	<b>196</b>	<b>84</b>	<b>181</b>	<b>230</b>	<b>597</b>	<b>170</b>	<b>179</b>	<b>185</b>	<b>191</b>	<b>121</b>	<b>125</b>
<b>Botanic Garden</b>															
<i>New Capital</i>															
Winter Garden					0		61								
Botanic Garden Redevelopment	2,284	342		(2,070)	556	5,435									
Lister Garden Development					0	204									
Total	2,284	342	0	(2,070)	556	5,639	61	0	0	0	0	0	0	0	0



<b>*indicates projects with full or partial external funding sources</b>	2012/13 Budget per Long Term Plan \$'000	2012/13 Carry Forwards August \$'000	2012/13 Revised Budgets \$'000	2012/13 Proposed Carry Forwards \$'000	2012/13 Revised Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<i>Renewals</i>															
Entranceway Sculpture					0	90									
Total	0	0	0	0	0	90	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>2,284</b>	<b>342</b>	<b>0</b>	<b>(2,070)</b>	<b>556</b>	<b>5,729</b>	<b>61</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Parks and Reserves</b>															
<i>New Capital</i>															
<b>Recreation Services</b>															
Playground Improvement					0			321	329	338	348	358	369	381	393
Logan Park Redevelopment	3,572	(419)	(3,153)		0					1,523	1,929				
Logan Park Redevelopment	164				164										
Borrowing Costs															
<b>Conservation Services</b>															
Art in Public Places	89		(89)		0				112				125		
Taiaroa Head Viewing Area Upgrade	50				50										
<b>Developer Contributions</b>															
* Reserve Development Mosgiel East	369				369						1,062				
* Reserve Development Mosgiel West					0									1,191	
Total	4,244	(419)	(3,242)	0	583	0	0	321	441	1,861	3,339	358	494	1,572	393
<i>Renewals</i>															
Parks and Reserves Asset Renewal	575	170			745	435	970	360	403	302	397	291	554	690	493
Total	575	170	0	0	745	435	970	360	403	302	397	291	554	690	493
<b>Total</b>	<b>4,819</b>	<b>(249)</b>	<b>(3,242)</b>	<b>0</b>	<b>1,328</b>	<b>435</b>	<b>970</b>	<b>681</b>	<b>844</b>	<b>2,163</b>	<b>3,736</b>	<b>649</b>	<b>1,048</b>	<b>2,262</b>	<b>886</b>

<b>*indicates projects with full or partial external funding sources</b>	2012/13 Budget per Long Term Plan \$'000	2012/13 Carry Forwards August \$'000	2012/13 Revised Budgets \$'000	2012/13 Proposed Carry Forwards \$'000	2012/13 Revised Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Corporate Support Activities</b>															
<b>Citifleet</b>															
<i>New Capital</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Renewals</i>															
Vehicle Fleet Replacement	379				379	379	388	398	408	422	435	448	463	478	493
Truck Deck Replacement	20				20	20	20	21	22	22	23	24	24	25	26
Total	399	0	0	0	399	399	408	419	430	444	458	472	487	503	519
<b>Total</b>	<b>399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>399</b>	<b>399</b>	<b>408</b>	<b>419</b>	<b>430</b>	<b>444</b>	<b>458</b>	<b>472</b>	<b>487</b>	<b>503</b>	<b>519</b>
<b>Customer Services Agency</b>															
<i>New Capital</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Renewals</i>															
Contact Centre Applications					0			158							
Total	0	0	0	0	0	0	0	158	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>158</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Finance</b>															
<i>New Capital</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Renewals</i>															
Corporate Furniture	50				50	40	41	42	43	45	46	47	49	51	52
AP-EAS									54						
Total	50	0	0	0	50	40	41	42	97	45	46	47	49	51	52
<b>Total</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>40</b>	<b>41</b>	<b>42</b>	<b>97</b>	<b>45</b>	<b>46</b>	<b>47</b>	<b>49</b>	<b>51</b>	<b>52</b>

<b>*indicates projects with full or partial external funding sources</b>	2012/13 Budget per Long Term Plan \$'000	2012/13 Carry Forwards August \$'000	2012/13 Revised Budgets \$'000	2012/13 Proposed Carry Forwards \$'000	2012/13 Revised Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Business Information Services</b>															
<i>New Capital</i>															
Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>Renewals</i>															
Business Continuity Plan	100				100	100	72	73	75	78	81	83	86	88	91
Data Communications Network	100				100	50	26	26	54	56	115	59	31	31	32
Office Automation Equipment	250				250	250	256	263	270	279	287	296	306	316	326
Desktop Equipment	349				349	349	357	366	376	388	400	412	426	440	454
Systems Operations	65				65	65	67	68	70	72	75	77	80	82	85
Voice Communications Infrastructure	25				25	25	26	26	27	28	29	30	31	32	33
Scanners and Plotters	20				20	20	31	26	22	22	23	24	24	38	26
Records Management System	50				50	50	51	53	54	56	57	59	61	63	65
Storage Equipment	20				20	20	20	21	21	22	23	24	24	25	26
Land Information System	340				340	380	307	263	270	278	287	296	306	316	326
Other Core Council Applications	177	4			181	55	56	58	216	223	63	65	67	69	72
Integrated Monitoring	250			(19)	231	19									
Total	1,746	4	0	(19)	1,731	1,383	1,269	1,243	1,455	1,502	1,440	1,425	1,440	1,500	1,536
<b>Total</b>	<b>1,746</b>	<b>4</b>	<b>0</b>	<b>(19)</b>	<b>1,731</b>	<b>1,383</b>	<b>1,269</b>	<b>1,243</b>	<b>1,455</b>	<b>1,502</b>	<b>1,440</b>	<b>1,425</b>	<b>1,440</b>	<b>1,500</b>	<b>1,536</b>
<b>Grand Total</b>	<b>106,395</b>	<b>(912)</b>	<b>(2,547)</b>	<b>(14,767)</b>	<b>88,169</b>	<b>60,507</b>	<b>54,508</b>	<b>52,270</b>	<b>52,101</b>	<b>61,035</b>	<b>64,735</b>	<b>67,283</b>	<b>66,589</b>	<b>78,475</b>	<b>74,121</b>

# Capital Expenditure Programme – Changes from 2012/13 Long Term Plan

## **Carry Forwards**

The projects that had work not completed by 30 June 2012, and have been carried forward to the 2012/13 year, are listed in the Ten Year Capital Expenditure Programme (page 143) under the column titled 2012/13 Carry Forwards August. Projects that had work completed ahead of schedule (hence in the 2011/12 year) are also shown in this carry forward column as a negative amount. In addition, projects that have been signalled to not have work completed by 30 June 2013, and will be carried forward to the 2013/14 year, are listed in the column titled Proposed Carry Forwards.

## **Berl Inflation Adjustors**

The Berl Inflation Adjustors have been updated for the ten years resulting in variations to the 2012/13 Long Term Plan. In additional, all budget activities, except Transportation Operations, have absorbed inflation for the 2013/14 year.

## **Changes to Capital Expenditure (non-inflation adjusted)**

These are the combined changes for the period 2013/14 to 2012/22.

	\$ Million
<b>Dunedin Centre</b>	
General Equipment Upgrade project was ahead of budget at 30 June 2012, hence \$200k spent in 2011/12. From 2012/13 the budget shifted to DVML's operational budget (\$100k pa).	(1.1)
<b>Property Miscellaneous</b>	
Logan Park Redevelopment budget shifted from Parks and Reserves budget.	3.2
<b>Property Operational</b>	
Dunedin Centre Redevelopment was ahead of budget at 30 June 2012, hence \$5.9m spent in 2011/12.	(5.9)
Civic Centre and Library upgrade of lighting.	0.5
<b>Transport Operations</b>	
Shape Correction Pavement Smoothing reduced \$300k in 2013/14 due to the 2012/13 budget being carried forward to 2013/14.	(0.3)
Traffic Services \$6m capital budget shifted from Renewals due to installation of LED lights.	6.0
Minor Improvements reduced to align with NZTA subsidy allocations.	(1.7)
Bridge Renewals reduced due to 2020/21 budget being deferred to 2022/23.	(1.5)
Carriageway Resurfacing Renewals increased \$1.3m to align with and maximise NZTA subsidy allocations. Please note, the inflation adjustor was 6% pa in the 2012/13 Long Term Plan but is now inflated by Berl predictions resulting in an overall decrease in the budget.	1.3
Gravel Road Re-metalling budget reduced to align with NZTA subsidy allocations.	(0.5)
Major Drainage Control increased 2013/14 and 2014/15 and then decreased for the following years to align with NZTA subsidy allocations.	(0.2)
Traffic Services \$6m Renewal budget shifted to New Capital due to installation of LED lights.	(6.0)
Shape Correction Pavement Rehabilitation increased to align with and maximise NZTA subsidy allocations.	0.3

	\$ Million
Structure Component Replacement increased to align with and maximise NZTA subsidy allocations.	0.3
Council Funded Renewals is a new line from 2014/15 onwards and is the DCC share of the budgets not subsidised by NZTA. In the 2012/13 Long Term Plan this budget was spread across other renewal budgets, but it has now been separated out for increased simplification.	0.8
Wickliffe Street cycle/walk connection - aggregation of four budget surpluses into a new budget line.	0.4
Strategic cycle network retiming from 2013/14 to 2014/15.	(0.2)
<b>Water and Waste Services – Water</b>	
Asset Management Information Systems (AMIS) budget shifted to Asset Planning budget.	(0.2)
Retiming of the security of supply budget from 2013/14 to 2015/16.	(0.2)
<b>Water and Waste Services – Asset Planning</b>	
AMIS budget shifted from Water and Network Management.	0.6
<b>Water and Waste Services – Network Management</b>	
Water Metro Development \$128k AMIS budget shifted to Asset Planning budget.	(0.1)
Water Reticulation Development \$12.5k AMIS budget shifted to Asset Planning budget.	0.0
Wastewater – Metropolitan Reticulation \$130k AMIS budget shifted to Asset Planning budget.	(0.1)
Stormwater – Reticulation Upgrade \$226k 2013/14 AMIS budget shifted to Asset Planning budget. In addition, the Mason Street trunk main project has been retimed to the 2017/18 year, with no effect on overall budget.	(0.2)
Water – Water Network Pipe Renewals budget shifted to Foul Sewer (\$3.8m) and wastewater treatment plant renewals (\$1.2m).	(5.0)
Wastewater – Foul Sewer budget shifted from Pipe Renewals.	3.8
Stormwater – Trunk Mains reduced in 2015/16 as project will be run over two years between 2016/17 and 2017/18.	(0.2)
Mosgiel East C and West B Watermain Savings	(0.3)
<b>Water and Waste Services – Wastewater</b>	
Tahuna Upgrade Stage 2 project savings (\$990k).	(1)
Treatment Plants Renewals budget moved from water network pipe renewals.	1.2
<b>Water and Waste Services – Solid Waste</b>	
Green Island Gas Collection deferred from 2020/21 to 2022/23.	(0.2)
<b>Dunedin Public Libraries</b>	
Operational Collection Purchases have been decreased in line with national borrowing trends, which have declined 6%. In addition, the scheduled increases have been removed and the budget is now maintained at the same amount pa for the ten-year period.	(0.9)
Radio Frequency Identification (RFID) Project brought forward from 2016/17 to 2013/14 and funded from savings identified during the consultation period of the 2013/14 draft Annual Plan.	1.2

	\$ Million
<b>Toitū Otago Settlers Museum</b>	
OSM Acquisitions previously included in operational budget and now recorded as New Capital (\$500k)	(0.5)
OSM Redevelopment savings	(0.8)
<b>Parks and Reserves</b>	
Logan Park Redevelopment Project was ahead of budget at 30 June 2012, hence \$419.4k spent in 2011/12. In addition, the budget has now shifted to Property Miscellaneous budget.	(3.6)
Lister Garden Development added for Botanic Garden 150th celebrations (\$204k)	0.2
<b>Finance</b>	
Corporate Furniture decreased due to maintenance savings (\$100k)	(0.1)

# Prospective Information

The Council has not presented group prospective financial statements because the Council believes that the parent prospective financial statements are more relevant to users.

The main purpose of prospective financial statements in the Annual Plan is to provide users with information about the core services that the Council intends to provide ratepayers, the expected cost of those services and, as a consequence, how much the Council requires by way of rates to fund the intended levels of service. The level of rates funding required is not affected by subsidiaries except to the extent that the Council obtains distributions from, or further invests in, those subsidiaries. Such effects are included in the prospective financial statements of the Council.

The forecast financial statements have been prepared in accordance with the Local Government Act 2002.

The Local Government Act 2002 requires a council to prepare and adopt an annual plan for each financial year. An annual plan must include forecast financial statements.

Under Section 95 of the Local Government Act 2002, the purpose of an Annual Plan is to:

- (a) contain the proposed annual budget and funding impact statement for the year to which the annual plan relates; and
- (b) identify any variation from the financial statements and funding impact statement included in the local authority's long-term plan in respect of the year; and
- (c) support the long-term plan in providing integrated decision-making and co-ordination of the resources of the local authority; and
- (d) contribute to the accountability of the local authority to the community; and
- (e) extend opportunities for participation by the public in decision-making processes relating to the costs and funding of activities to be undertaken by the local authority.

The Council will adopt the Annual Plan in June 2013.

The Council is responsible for the forecast financial statements including the appropriateness of the underlying assumptions and other disclosures.

## Nature of Prospective Information

The forecast financial statements are prepared in accordance with Financial Reporting Standard 42. They are prepared on the basis of best-estimate assumptions as to future events, which the Council expects to take place as of June 2013.

## Cautionary Note

The forecast financial statements are prospective financial information. Actual results are likely to vary from the information presented, and the variations may be material.

The following assumptions, which have a level of uncertainty of medium-high, could lead to a material difference to the prospective financial statements.

- NZTA Subsidies – capital expenditure projects which are excluded from the New Zealand Land Transport Programme won't be eligible for NZTA subsidies. If this eventuates, the Council will need to decide whether or not to fund 100% of these projects or not do the projects at all.
- Solid Waste Governance and Management – a change to governance and management of the Solid Waste activity could result in a change in the nature and composition of assets and liabilities in the forecast financial statements.

## Extent to which Prospective Information Incorporates Actual Results

The period covered by the Annual Plan contains no actual operating results, but the forecast balance sheet is extrapolated from the audited Statement of Financial Position included in the Dunedin City Council Annual Report as at 30 June 2012.

## Basis of Underlying Assumptions

The Annual Plan brings together summary information from several vastly detailed and comprehensive strategic planning processes. There are a number of Council strategies, plans and policies that guide the Council's decision-making and influence the content of this plan. Some of the main strategies are listed in the Community Outcomes of the 2012/13 Long Term Plan.

All Council departments or activities have prepared ten-year Activity Management Plans. These plans have been prepared using standard templates and business assumptions. The most significant business assumption is the provision of the same level of service, which implies there will be no termination of service for any activity.

# Significant Forecasting Assumptions

In order to prepare the Long Term Plan 2012/13 – 2021/22 the Council made a number of assumptions about the future. These assumptions are predictions that the Council believes to be true and are used as a basis for planning, budgeting and decision-making across the ten years of the plan.

Schedule 10 s.17 of the Local Government Act 2002 requires that councils disclose significant forecasting assumptions in their plan documents and comment on:

- the risk to the Council if the assumption is incorrect or does not eventuate as stated
- the level of any uncertainty associated with assumptions
- the potential impact on the ten-year plan if the assumption proves to be invalid

These assumptions have been reviewed as part of the development of the 2013/14 Annual Plan.

The council's assumptions are presented in two tables:

- Council wide/corporate level assumptions which are applicable across all activities
- Activity level assumptions which are specific to individual activities or groups of activity

These assumptions, risks and uncertainties have been prepared in accordance with the Council's legislative requirements, and in reference to the Council's Annual Plan guidelines, and Activity Management Plans. Significant assumptions are defined as assumptions that would result in a material change to the financial forecasts in the plan.

*Note: no specific assumption has been made in regard to potential macro economic change. At the time this plan was prepared the economies of Otago and Southland, which focus on primary industries, education and health, remain sound with lower unemployment rates than the rest of New Zealand. The eventual impact of increasing central government debt servicing does however raise uncertainties about the future.*

**Table 1: Corporate Assumptions**

	Assumption	Risk	Level of Uncertainty	Reasons and Effect of Uncertainty
<b>Demographics</b>				
Population Growth Projections	Dunedin's usually resident population was 122,300 in the last census (SNZ, Census 2006). Total population growth over the ten year period from 2011 is projected to be 2.6%. (An average increase of 0.25% per annum). These growth projections were developed for DCC using SNZ medium term projections from the 2006 Census. Based on these projections, population growth and any related economic growth are not assumed to be significant factors for the 2012/13 – 2021/22 Long Term Plan (LTP).	That population growth occurs at a faster or slower rate than projected.	Low	Slower or faster population growth may impact on service levels, infrastructure expansion renewal programmes and costs resulting in increased or decreased rates requirements.



	Assumption	Risk	Level of Uncertainty	Reasons and Effect of Uncertainty
Population Profile	<p>The population profile for Dunedin to 2026 shown below is based on SNZ medium term projections from the 2006 Census:</p> <p>The population profile for Dunedin remains relatively static across the ten years of the plan to 2021. The exception is the 65+ age cohorts which increase by 3.3 percentage points or 33% in this time.</p> <p>The key changes arising from the growth in this age cohort is a decline in the size of the working population, which does not start to impact significantly until the following decade, and a related decline in the average size of households in Dunedin, which is also impacted by social trends and lifestyle choices in other age cohorts.</p> <p>No significant provisions have been made in this plan for this, other than to restart the programmed building of new social housing units from 2015/16. It is assumed that the aging population will not impact existing services and infrastructure in this decade and forward planning regarding city amenity and any housing densification will occur via the Spatial Plan and the revision of the District Plan.</p>	<p>That changes to city amenity and district planning are required sooner than projected</p> <p>That the workforce decreases faster than projected.</p>	Low	<p>Significant delays to amenity programming may make Dunedin a less attractive city for an aging population.</p> <p>Economic growth and economic development initiatives may be negatively impacted by declining workforce numbers.</p>
<b>Organisation</b>				
Service Priorities and Range of Services Provided	<p>It is assumed that the community will continue to endorse the current range of services that the Council provides to the community. The 2010 "Your City Our Future" community consultation indicated that there is ongoing support for the range of services and little desire for reduced service levels.</p> <p>The Council assumes that any service issues not provided for, or not fully provided for in the Plan, will be considered by the Council in the future, consistent with the requirements of the Local Government Act. It is assumed that the capacity of the Council to fund these services will be assessed against the financial strategy stated in this plan.</p>	That the community seeks additional service provision via an Annual Plan Consultation.	Low	The LGA provides means of altering service provision via an amendment to the LTP. Changes to the stated service provision may result in new operational and/or capital expenditure costs which may be offset by fees and charges or require an increase in rates requirement.

	Assumption	Risk	Level of Uncertainty	Reasons and Effect of Uncertainty
Levels of Service	It is assumed levels of service will be maintained unless otherwise stated for the duration of the 2012/13 LTP.	Service levels may require adjustment in response to service issues identified by the community, changes to legislation or an external factor.	Low	Changes to the stated service levels may result in new operational and/or capital expenditure costs which may be offset by fees and charges or require an increase in rates requirement.
<b>External Factors</b>				
Climate Change	<p>The Council adopted revised Climate Changes Projections on 6 September 2011. Council activities are required to factor these projections into decision-making, forward planning and adaptation activities. A climate change vulnerability assessment is required for all new capital expenditure projects. Climate change projections are based on a Council-commissioned report from the University of Otago (Fitzharris, 2010).</p> <p>Drought: Incidence will be largely the same over large areas of the city, slight increase for urban area of Dunedin city and expected to increase for coastal areas north of Waitati</p> <p>Waves and storm surge: Storm surge level likely to rise at least in line with sea-level and to be greater when combined with ENSO* events and increased storm intensity</p> <p>Average wind: Increased annual mean westerly component</p> <p>Strong wind: Increased possibility of severe winds</p> <p>Snow: Snow level rising with decreased annual mean snowfall</p> <p>* ENSO: El Nino Southern Oscillation</p> <p>As of 29 November 2012, Minimum Floor Levels (MFL) for new builds and extensions were increased in the following coastal communities and added to the Land Information Memorandums (LIM) for affected properties:</p>	<p>That climate change projections are not taken into account in Council planning and the development of capital expenditure projects.</p> <p>That the projections do not match reality.</p>	<p>Low</p> <p>Medium/ Unknown</p>	<p>Steps are in place to ensure that climate change is considered. If not followed remedial action could potentially be required and additional capital expenditure costs incurred.</p> <p>Climate change adaptation and/or mitigation works are required earlier or later than programmed and impact budget and rating requirements.</p>

	Assumption	Risk	Level of Uncertainty	Reasons and Effect of Uncertainty
Oil Price Volatility	Oil price fluctuations may impact on operational and capital expenditure estimates with fluctuations in fuel pricing and movements in the Construction Cost Index (CCI). Impacts may be positive or negative but in the longer term are expected to be negative. No specific allowance has been made in budgets to accommodate oil price volatility.	That contract pricing is significantly impacted by oil price increases.	Medium	Increased CCI and fuel costs may impact the Council's ability to complete programmed work within budget. Work programmes may need to be changed to fit funding.
Natural Disasters	The funding provision assumes there will be no major natural disaster of a type that causes widespread and significant damage to Dunedin's infrastructure.	That a significant natural disaster occurs.	Unknown	The nature and scale of the disaster will ultimately determine the impact on the Council's resources and service delivery.
Legislative Change	There will be no unexpected changes to legislation, national standards, or other external factors, which significantly alter the nature or extent of services provided by the Council.	Changes to legislation or new legislation require changes to existing services and/or levels of service.	Medium	Costs associated with new legislation may need to be offset by increased or new fees and charges or increased rates funding requirements.
Borrowing Costs	Interest on existing and new debt is calculated at 7% per annum.	Interest rates will vary from those projected.	Low	A large proportion of existing and forecast debt is hedged. There is uncertainty on the floating rate debt but the expectation is that interest rates will stay relatively low for a considerable period.
Inflation	Inflation adjustors are applied as per the schedule on page 175.	That inflation levels and prices vary from those projected.	Medium	Unexpected increases in costs may impact the Council's ability to provide services without increasing rating requirements.
Emissions Trading Scheme	The New Zealand Emissions Trading Scheme (ETS) became law on 25 September 2008, with amendments made in December 2009. Subsequent amendments to the Climate Change (Unique Emission Factors) Regulations in 2010 extended coverage to the waste sector. Estimates have been prepared on the basis that the scheme will continue in its current form. Budget estimates for the Solid Waste activity make provision for required participation in ETS and these compliance costs are reflected in fees and charges at landfills.	That the government will alter its position on ETS and the scheme will impact other Council activities.	Medium	Increased compliance costs may require an increase in the overall rates requirement to fund them.
Interest Rate	Interest revenue relating to Shareholder Advances is calculated at 4% per annum.	Interest rates will vary from those projected.	Low	No impact.

	Assumption	Risk	Level of Uncertainty	Reasons and Effect of Uncertainty
Industry Capacity for Infrastructure Asset Construction	It is assumed that sufficient design, engineering, and construction capacity, including availability of construction materials, will exist in the construction industry to undertake the physical works programme within projected timeframes.	That the construction industry demands of the Christchurch rebuild may impact the Council's ability to engage consultants and contractors for components of capital expenditure projects.	Low	Issues with availability of contractors may cause delays and/or cost escalations in competitive tendering which will impact project budgets and timelines.
<b>Significant Assets</b>				
Policies for Significant Assets Note re review	The Council will maintain its current policies for the ownership and management of the significant assets as listed in the Significance Policy. This policy was reviewed in January 2013 to reflect the change to the purpose of local government as amended in the Local Government Act 2002 (5 December 2013 amendment).	Policy changes are triggered by external factors or events.	Low	Policy changes may fundamentally change the way.
Asset Renewal and Funding	The level of asset renewal shown in the capital expenditure programme will occur as projected, utilising the funding sources for asset replacement shown in the Revenue and Financing policy.	Asset renewal does not proceed as programmed or the amount and source of funding varies significantly from forecasts.	Low	Variation to the timing, cost or funding the renewals programme may result in a requirement to reprioritise renewals programmes and /or increased rates requirements.
Forsyth Barr Stadium – Debt Servicing Plan	That the debt servicing plan in place can be met.	That loan repayments are not able to be met	Low	An increase in interest rates or negative impact in the ability of the DCHL group to make annual subvention payments could result in increased rate requirements or an extension to the term of the loans.
Forsyth Barr Stadium – DVML Operating Results	That the operational results of DVML are sufficient to meet the annual rental payment to DVL.	That the rental payments are not able to be met and the private sector loan repayments are not able to be made	Low	In the event of projected results not being achieved, additional rates may be required.

	Assumption	Risk	Level of Uncertainty	Reasons and Effect of Uncertainty
<b>Funding Sources</b>				
New Zealand Transport Agency and other Subsidies	<p>It is assumed NZTA and other ongoing subsidies will continue to be available. The 2012 – 2015 Land Transport Programme will be confirmed in September 2012. It assumed that all Council projects put forward for subsidy under this programme will be accepted.</p> <p>The Council's NZTA subsidy rates are as follows:            NZTA Construction Financial Assistance Rate increased from 65% to 66%.            NZTA Financial Assistance Rate increases from 55% to 56% on 1 July 2012.            A further review of the Financial Assistance Rate will take place in 2015 for the 2015 – 2018 Land Transport Programme. No provision has been made for any changes that may arise from this.</p>	<p>That the subsidy level is reduced in outward years.</p> <p>Projects are excluded from the Land Transport Programme.</p>	<p>Medium</p> <p>Medium – High</p>	Changes to subsidy levels or projects subject to subsidy may result in increased borrowing costs and rates requirements.
Returns from DCHL, Waipori Fund and Investment Property	Revenues from these investment assets will be returned as projected.	That projected returns are not realised.	Low	In the event of projected returns not being achieved, or not being sustainable, funding from other sources will be required, potentially increasing rating requirements.

**Table 2: Activity Level Assumptions**

	Assumption	Risk	Level of Uncertainty	Reasons and Effect of Uncertainty
<b>Assumptions applicable to all significant asset owning activities</b>				
Useful lives of Significant Assets	The useful lives of significant assets shown in accounting policies and Activity Management Plans have been assessed appropriately.	Assets require replacement earlier or later in their life cycle.	Low	Asset management planning is a priority for the Council. An unexpected failure of an asset would be managed by reprioritisation of capital expenditure programmes. Additional borrowing costs may be incurred if renewals programmes were not able to be reprioritised, and could require rates funding.
Depreciation of New Asset Acquisitions	Any new asset that is acquired will be depreciated in accordance with existing accounting policies.	That an acquired asset is inappropriately classified and is depreciated at an incorrect rate. This would mean that the actual value of the asset across its lifecycle was incorrectly shown in council accounting statements.	Low	The final write off value of an incorrectly categorized asset could be higher or lower than originally budgeted. There are checks and controls in place that should prevent this occurring.
Fixed Asset Valuations	Scheduled revaluations of assets and forecast carrying values shown in budget estimates and Activity Management Plans are based on the Council's valuation policies which are appropriate for public benefit entities and are consistent with NZ GAAP and NZ IFRS.	That scheduled revaluations produce significant variances from forecasts.	Low	Revaluations are scheduled regularly to ensure minimal variation of carrying values between valuations. The Council's Statement of Accounting policies describes how potential variances are managed within the financial statements.
<b>Roading and Footpaths</b>				
Capital Expenditure – Capacity Issues:	Transportation studies confirm Dunedin's transport network generally has sufficient capacity to cater for expected needs over the next 30 years. Some specific areas have been identified where changes are necessary to cater for traffic growth and increasing community expectations – in central city strategic corridors and enhancing the roading/cycling network. The Transportation Strategy 2006 defines the future capital projects. It is possible that this capital programme could change to reflect any change in the Council's overall service priorities. Review of the Transportation Strategy commenced in 2012/13.	That network capacity is exceeded.	Low	If capacity is exceeded more quickly than projected, existing capital expenditure programmes may require reprioritisation or additional capital expenditure cost may be incurred.

	Assumption	Risk	Level of Uncertainty	Reasons and Effect of Uncertainty
<b>Water Supply</b>				
Capital Expenditure – Asset Renewals	The level of renewals shown in the budget estimates will ensure the long term integrity of infrastructure assets within the water supply network. Implementation of the Three Waters Strategy is improving the assessment of asset condition, renewal requirements and the funding of renewal of the reticulation network.	That renewals programmes are deferred and asset condition deteriorates as a result.	Low – Medium	A long-term deferral of renewals poses a risk of asset deterioration and compromise of network integrity which may attract additional capital expenditure costs in the future.
<b>Wastewater</b>				
Capital Expenditure – Asset Renewals	The level of renewals shown in the budgets estimates will ensure the long-term integrity of infrastructure assets within the wastewater network. Implementation of the Three Waters Strategy is improving the assessment of asset condition, renewal requirements and the funding of renewal of the reticulation network.	That renewals programmes are deferred and asset condition deteriorates as a result.	Low – Medium	A long-term deferral of renewals poses a risk of asset deterioration and compromise of network integrity which may attract additional capital expenditure costs in the future.
Resource Consents	That the resource consents for discharge of stormwater to the Otago Harbour and the Pacific Ocean due for renewal in the 2012/13 year are renewed without significant alteration to conditions.	That the conditions required to obtain /maintain resource consents are changed and the costs of meeting these conditions are higher than projected.	Low	The renewal process commences prior to the final LTP being adopted. Any changes to conditions should already have been advised. Significant changes would require reprioritisation of budgets and work programmes and cannot be quantified until any change to conditions is notified.
<b>Stormwater</b>				
Capital Expenditure – Asset Renewals	The level of renewals shown in the budget's estimates will ensure the long-term integrity of infrastructure assets within the storm water network. Implementation of the Three Waters Strategy is improving the assessment of asset condition, renewal requirements and the funding of renewal of the reticulation network.	That renewals programmes are deferred and asset condition deteriorates as a result.	Low – Medium	A long-term deferral of renewals poses a risk of asset deterioration and compromise of network integrity which may attract additional capital expenditure costs in the future.

	Assumption	Risk	Level of Uncertainty	Reasons and Effect of Uncertainty
Resource Consents	That the resource consents for wastewater activity due for renewal during the period 2012/13 – 2021/22 are renewed without significant alterations to conditions.	That the conditions required to obtain/maintain resource consents are changed and the costs of meeting these conditions are higher than projected.	Low	Advance advice of any changes is likely to be provided. Significant changes would require reprioritisation of budgets and work programmes and cannot be quantified until any change conditions is notified.
<b>Solid Waste</b>				
Capital Expenditure	The Council's Green Island landfill is consented until 2023 and with current filling rates is expected to have space to meet the City's disposal needs until that time. A new Class A landfill or alternative disposal facility will be required to accommodate Dunedin's residual waste that can not be recovered from the waste stream, with a new landfill expected to take a minimum of five to six years to develop irrespective of whether the landfill is developed by the Council, privately or as a joint venture. No allowance for a replacement facility has been included in the 2012/13 – 2021/22 Long Term Plan pending an extensive investigation into the future options.	That a new landfill facility is required earlier than projected.	Low	A requirement to develop a new landfill sooner than projected would result in unplanned capital expenditure which may attract borrowing costs and rating requirements.
Emissions Trading Scheme (ETS)	The Climate Change (Waste) Regulations 2010, and The Climate Change (Unique Emission Factors) Regulation 2009 as amended in 2010, require waste disposal facility operators to meet mandatory reporting and surrender obligations under the New Zealand Emissions Trading Scheme for landfill methane. The Council as a large waste disposal facility operator mitigates the effects of methane by collection and flaring of gas and meets National Environmental Standards for emissions to air discharges for this practice. Mandatory reporting of methane emissions commences from 1 January 2012, with surrender of NZ units to match emissions commencing from 1 January 2013. Provision for costs associated with these requirements have been made in the solid waste activity budget. These costs are offset by landfill fees and charges and are not rates-funded. Costs are calculated using a Unique Emissions Factor (UEF) for Non-Default Waste Composition for each class of waste contributing to Degradable Organic Carbon content (garden, nappy and sanitary, other putrescibles, paper, sewage sludge, timber and textiles).	That the government will alter its position on ETS and additional compliance costs are incurred.	Medium	Increased compliance costs may not be solely met by landfill fees and charges and may require an increase in the overall rates requirement.



	Assumption	Risk	Level of Uncertainty	Reasons and Effect of Uncertainty
Governance and Management	It is assumed that there will be no change to the governance and management of the Solid Waste activity.	That there is a change to the governance structure for the Solid Waste activity such as creation of a CCO to operate landfill services.	Medium – High	Changes arising from this would require amendment of the LTP and could result in a number of significant financial changes for the Council as parent organisation.
Resource Consents	The resource consent for the Council's Green Island landfill expires in 2023. It is planned to close this landfill prior to this date. It is assumed that the required consents for a new landfill can be obtained at the time they are required.	That the conditions required to obtain/maintain resource consents are changed and the costs of meeting these conditions are higher than projected.	Low	Advance advice of any changes is likely to be provided. Significant changes would require reprioritisation of budgets and work programmes and cannot be quantified until any change in conditions is notified.
<b>Parks and Reserves</b>				
Coastal Erosion	Budgets are based on the assumption that any remedial work that may be required can be managed from existing or carried forward funding.	Storm events are more frequent and high levels of remedial work are required.	Medium	Remedial work may not be able to be funded from existing budgets and other programmed work may need to be reprioritised to cover this cost.
<b>City Property</b>				
Property Sales	Projected income from property sales will be realised.	That properties are not sold in the projected timeframe and forecast income is not realised.	Medium	Failure to sell by the assumed date will result in ongoing property costs that may result in increased rates funding requirements.

# Insurance

In reviewing Council's insurance needs for 2013/14 it has been assumed that existing insurances will continue with largely the same terms and conditions as for 2012/13. The one exception continues to be infrastructure assets for which no cover is obtainable.

Above ground infrastructure assets cover was not taken up again due to the high cost and restrictive nature.

The existing Dunedin City Council insurance programme includes cover for Water and Waste assets, buildings, plant and equipment. Assets insured for Water and Waste total \$217 million. For example, Tahuna Waste Water Treatment Plant currently has cover for:

- Buildings
- Plant and equipment
- On site piping, including below ground, within the boundaries of the plant

The Insurance excludes infrastructure outside the plant boundaries eg underground piping reticulation around the City.

With the assistance of a consultant, significant work has been completed on Council's insurance risk profile. Additional work has been done to determine Council's ability to retain risk and modelling of recent claims loss history. Discussions on the possible establishment of a self-managed insurance fund have been held, together with suggestions as to how Council might reduce its overall cost of insurance, e.g. absorbing higher excesses. A report discussing these options is to be prepared for the Council's Executive Management Team.

# Inflation Adjustors

	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Operating Expenditure</b>									
<b><i>Inflation Adjustors – Cumulative</i></b>									
Activity Specific:									
Parks, Botanic Gardens and Property	102.3%	104.8%	107.5%	110.3%	113.5%	116.8%	120.4%	124.3%	128.3%
Transportation	103.3%	106.8%	110.6%	114.6%	119.0%	123.6%	128.6%	133.8%	139.1%
Water and Waste Services	103.2%	106.5%	110.1%	114.1%	118.3%	122.9%	127.8%	133.1%	138.6%
Generic:									
Other Costs	102.5%	105.1%	107.9%	111.3%	114.9%	118.4%	122.2%	126.2%	130.3%
Staff Costs	102.4%	104.4%	107.1%	109.5%	112.0%	114.6%	117.5%	121.1%	124.9%
<b><i>Inflation Adjustors – Annual</i></b>									
Activity Specific:									
Parks, Botanic Gardens and Property	2.3%	2.4%	2.6%	2.7%	2.9%	2.9%	3.0%	3.3%	3.2%
Transportation	3.3%	3.4%	3.5%	3.7%	3.9%	3.9%	4.0%	4.0%	4.0%
Water and Waste Services	3.2%	3.2%	3.4%	3.6%	3.7%	3.9%	4.0%	4.1%	4.1%
Generic:									
Other Costs	2.5%	2.5%	2.7%	3.2%	3.2%	3.1%	3.2%	3.3%	3.2%
Staff Costs	2.4%	2.0%	2.6%	2.2%	2.3%	2.3%	2.5%	3.1%	3.1%
<b>Capital Expenditure</b>									
<b><i>Inflation Adjustors – Cumulative</i></b>									
Activity Specific:									
Parks, Botanic Gardens and Property	102.3%	104.8%	107.5%	110.3%	113.5%	116.8%	120.4%	124.3%	128.3%
Transportation (excluding Carriageway Resurfacing)	103.3%	106.8%	110.6%	114.6%	119.0%	123.6%	128.6%	133.8%	139.1%
Water and Waste Services	103.2%	106.5%	110.1%	114.1%	118.3%	122.9%	127.8%	133.1%	138.6%
Generic:									
Capex – Other	102.5%	105.1%	107.9%	111.3%	114.9%	118.4%	122.2%	126.2%	130.3%
Project Specific:									

	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Carriageway Resurfacing	106.0%	112.4%	119.1%	126.2%	133.8%	141.9%	150.4%	159.4%	169.0%
<i>Inflation Adjustors – Annual</i>									
Activity Specific:									
Parks, Botanic Gardens and Property	2.3%	2.4%	2.6%	2.7%	2.9%	2.9%	3.0%	3.3%	3.2%
Transportation (excluding Carriageway Resurfacing)	3.3%	3.4%	3.5%	3.7%	3.9%	3.9%	4.0%	4.0%	4.0%
Water and Waste Services	3.2%	3.2%	3.4%	3.6%	3.7%	3.9%	4.0%	4.1%	4.1%
Generic:									
Capex – Other	2.5%	2.5%	2.7%	3.2%	3.2%	3.1%	3.2%	3.3%	3.2%
Project Specific:	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Carriageway Resurfacing	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
<i>Asset Revaluation</i>	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%

The inflation adjustors have been applied to all operational expenditure, capital expenditure and revenue sources. The only exceptions are to DCHL revenue and revenue from the Waipori Fund.

# Reserve Funds

Reserves Activity	Purpose	Opening Balance 2012/13 \$'000	Transfers to Reserve 2012/13 – 2022/23 \$'000	Transfers from Reserve 2012/13 – 2022/23 \$'000	Closing Balance 2022/23 \$'000
Libraries	To extend the Reed and other library collections	587		(157)	430
Cemeteries	To maintain Cemeteries and specific burial plots and mausoleums	2,219	1,592		3,811
Development Services	Dog Control Operations Reserve	7		(9)	(2)
Botanic Garden	Aviary Bird Fund Operations Reserve	3		(5)	(2)
	Clive R. B. Lister Capital Account to maintain the Clive Lister garden	199		(204)	(5)
	Mediterranean Garden Development Reserve	13			13
Parks and Reserves	To maintain specific Reserve areas	841		(220)	621
	Reserve of Development Contributions for Playgrounds, specific Parks and Subdivision Reserves	68	5,810	(2,375)	3,503
Dunedin Public Art Gallery	Art Gallery Funded Operations Reserves	152		(86)	66
Water and Waste Services	Water Development and Operation Reserves	235			235
City Property	Air Development Capital Reserve to develop the Taieri Aerodrome	308			308
	Housing	1,040			1,040
	Endowment Property Investment Reserve	497			497
Transportation Operations	Roading Property Reserve for property purchases	246	2,565	(824)	1,988
Other	Hillary Commission General Subsidies Reserve	27			27
		<b>6,441</b>	<b>9,967</b>	<b>(3,880)</b>	<b>12,529</b>

# Policy on Significance

This policy has been amended to reflect the 5 December 2012 amendment to the Local Government Act 2002 which changed the purpose of local government. Proposed changes are shown with strike through text and italics to indicate deletions and insertions.

This policy is provided in accordance with Section 90 of the Local Government Act 2002.

## Purpose

The Dunedin City Council seeks to act in good faith in dealings with the community. We endeavour to listen to the views of the community with regard to the various decisions and proposals dealt with. We also seek to involve the community, as appropriate.

The purpose of the policy on significance is to indicate the Dunedin City Council's approach to determining the significance of proposals and decisions in relation to issues, assets or other matters that arise outside the Annual Plan and/or Long Term Plan processes. If a proposal or decision is determined by this policy to be significant, the Council will ensure the public is adequately consulted under the provisions of the Local Government Act 2002 prior to the proposal being finalised.

## Organisational Scope

The policy on significance is relevant to all proposals or decisions in relation to planned operations, or changes to operations of, the Dunedin City Council.

## Definitions

The Council = Dunedin City Council

The Act = Local Government Act 2002

The Policy = The Dunedin City Council Policy on Significance (i.e. this document)

Long Term Plan = Long Term Plan as defined in section 93 of the Act.

## Policy Content and Guidelines

### **Section 1–Definition of significance**

The Council will use the definition of significance and significant as given in Section 5 of the Act.

### **Section 2–Criteria, thresholds and procedures**

The Council will assess the significance of a proposal or decision having regard to:

- The purpose of local government and the role of local authority as stated in sections 10, 11 and 11a of the Act
- Implications for the present and future social, economic, environmental and cultural well-being interests of the City
- Its consistency with existing Council policies and strategic documents
- The financial costs of the proposal or decision
- The effect on current levels of service

The Council will determine the significance of each proposal or decision on a case-by-case basis. Each proposal or decision coming before the Council will be subject to an analysis guided by Section 76 of the Act which will determine its relative significance.

Where a proposal or decision is determined to be significant, the Council will:

- a) Identify all practicable options
- b) Assess *the cost effectiveness* of those options, based on the costs and benefits of each option to the present and future ~~social, economic, environmental and cultural well-being~~ *interests* of the district or region
- c) Assess the options in terms of our community outcomes and priorities
- d) Consider our future capacity to meet any statutory responsibilities
- e) If the significant issue or proposal concerns land or bodies of water, the Council will consult with Maori in accordance with the guidelines outlined in Section 77 of the Act
- f) Consider the views and preferences of persons likely to be affected by, or to have an interest in the matter
- g) Consideration of any specific controls imposed by other sections of the Act, or any other relevant legislation. These controls include the obligation to maintain water services (Section 130 of the Act); the disposal of parks and reserves (Section 138 of the Act); and the obligation to provide free membership of libraries (Section 142 of the Act).

Using Section 79 of the Act as a guide, the Council will make its final decision after having fully considered any information gathered as part of its decision-making process, as well as the results of any consultation undertaken. The Council will not be bound to make or change any decisions after consultation, if it considers it will not be in the best interests of the ~~current or future social, economic, environmental or cultural well-being~~ of the community now or in the future.

### **Section 3–Strategic Assets**

The Council is required by Section 90 of the Act to provide a list of its strategic assets. The definition of strategic asset used in the Policy is that given in Section 5 of the Act.

Once defined as strategic assets, any significant changes to the Council's ownership or control, or any decisions to construct, replace or abandon these assets listed must be explicitly provided for in the Council's current Long Term Plan. If the proposal is not provided for, a special consultative procedure will be undertaken in order to change the Long Term Plan. The following exceptions will apply.

In the case of the Council's holdings in Dunedin City Holdings Limited, decisions relating to the management, acquisition or divestment of the assets are taken by the independent board of Dunedin City Holdings Limited under the Statement of Corporate Intent.

For the purposes of the Policy, the Council considers its strategic assets as whole single assets because it is the asset class as a whole that delivers the service. In the interests of the efficient management of resources, the Council will therefore not undertake the special consultative procedure for decisions that relate to the transfer of ownership or control, or minor construction or replacement of a part of a strategic asset, unless that part substantially affects the level of service provided to the community.

Any physical alterations to strategic assets that are required to either prevent an immediate hazardous situation arising, or to repair an asset to ensure public health and safety due to damage from an emergency or unforeseen situation, will also not have to undergo a special consultative procedure for inclusion into the Long Term Plan. Any actions taken will be reported in the relevant Annual Plan or Annual Report.

### **Significant Assets**

These are the assets that are considered strategically important to support this policy.

#### **Economic**

Regional or national roads identified in the District Plan.

Council holdings in Dunedin City Holdings Limited.

Shares in Dunedin International Airport Company Limited (specifically mentioned in the Act).

### ***Environmental***

Water collection, treatment and distribution system.

Wastewater collection, treatment and disposal system.

Stormwater collection and disposal system.

Green Island landfill.

### ***Social***

Moana Pool.

Collective arts and cultural bequests.

The Dunedin Botanic Garden.

The Town Belt.

Cemeteries.

Community housing (specifically mentioned in the Act).





### Section 3: Funding Impact Statement

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# Summary of Changes to the Rating Method

## Method

The rating method refers to the ways that Council uses the rating system to allocate rates among groups of ratepayers, and how the liability for rates will be distributed within each group.

When considering the rating method, the Council takes into consideration the funding principles listed on page 214.

The rating method was included in the 2012/13 Long Term Plan. The rating method for 2013/14 incorporates the following changes:

- The next step in the phased reduction to the non-residential general rate differential (factor to 2.43 by the 2015/16 year).
- The next step in the phased reduction to the farmland general rate differential (factor to 0.8 by the 2015/16 year).
- The next step in the phased increase to the Strath Taieri non-residential general rate differential (factor to 2.43 by the 2017/18 year) and the Economic Development/Tourism targeted rate (non-residential rate by the 2017/18 year).
- That the Forsyth Barr Stadium differentials incorporate increases based on inflation (the annual September CPI of 0.8%).
- Rocklands/Pukerangi Rural Water Scheme – a binding referendum was held on 9 May 2013 on whether to transfer ownership of the Rocklands scheme from Dunedin City Council to the scheme members. The proposal to transfer ownership was passed.
- The introduction of an \$85.00 Disconnection of Water Supply fee.

## Changes

### 1. General Rate Differential

#### a) Non-residential

In the 2009/10 – 2018/19 Community Plan the Council included a proposal to reduce the general rate differential for non-residential properties over a period of ten years. This was to remedy a growing imbalance in the distribution of the rating burden on non-residential properties which is attributed to changes in property valuations over time. Non-residential valuations had increased disproportionately and the Council wished to acknowledge this and at the same time send a positive signal of support to the commercial sector in difficult times.

At the beginning of the ten year period, the 2008/09 year, the non-residential general rate was 3.08 times more than the residential general rate. At the end of the ten year period, the 2018/19 year, the non-residential general rate would only be 2.5 times more than the residential general rate.

Then on 1 July 2010, the Council introduced a Tourism/Economic Development targeted rate for all non-residential properties. This new rate was off-set by a reduction in the non-residential general rate. This means in practice that non-residential properties pay the same level of rates that they would pay before the introduction of the new rate. For example, in the 2018/19 year, the non-residential property general rate will be 2.43 times more than the residential property general rate. However, the non-residential property general rate and the Tourism/Economic Development targeted rate combine to give the previous factor of 2.5 by the 2018/19 year.

The Council then took the opportunity, in the 2011/12 Annual Plan, to accelerate the scheduled reduction to the non-residential differential by three years. The scheduled reduction will now be completed by the 2015/16 year. This is due to the change in relative capital value between each category of property when all rateable properties were last revalued, effective from 1 July 2011.

#### b) Farmland

In the 2010/11 Annual Plan the Council included a proposal to reduce the general rate differential for farmland properties over a period of nine years. This was in order to provide a fair reflection of the services provided to rural properties. Consideration was given to the distance from some Council services and facilities, and comparisons were made with farmland differentials in other Councils.

At the beginning of the nine year period, the 2009/10 year, the farmland property general rate was 0.9 times less than the residential property general rate. At the end of the nine year period, the 2018/19 year, the farmland property general rate would be 0.8 times less than the residential general rate.

Then in the 2011/12 Annual Plan, the Council advanced this reduction by three years due to the impact of the property revaluations. The reduction to the farmland differential will now be completed by the 2015/16 year.

**c) Strath Taieri Non-residential**

In the 2011/12 Annual Plan the Council included a proposal to increase the general rate differential for non-residential properties in the Strath Taieri area over a period of seven years. Non-residential properties in the Strath Taieri area have historically paid the same general rate as residential properties. This differential was introduced to reflect the different economic situation of the Strath Taieri area.

The Council reviewed this arrangement and after considering the change in economic activity for the area, particularly since the success of the Rail Trail, and the fact that the city doesn't have these arrangements for any other areas of the city, the Council commenced a seven year phase-in to increase the general rate differential for non-residential properties in Strath Taieri to the full non-residential general rate.

The phase-in also applies to the Economic Development/Tourism targeted rate. Non-residential properties in Strath Taieri will pay the full non-residential Economic Development/Tourism targeted rate by the 2017/18 year.

**2. Forsyth Barr Stadium Rates**

The 2012/13 Long Term Plan introduced new rating differentials from 1 July 2012 for the Forsyth Barr Stadium for the general rate, the economic development/tourism rate, the capital value based drainage rate and the capital value based fire protection rate. This resulted in those rates, for the 2012/13 year, being a sum equivalent to the 2012/13 estimated total rates bill that would have been paid by the properties that previously occupied the land the Forsyth Barr Stadium is built upon. From the 2013/14 year onwards, the rates will be inflation adjusted each year based on the rate of inflation (the annual September CPI). In 2013/14 this is 0.8%. In addition, the Forsyth Barr Stadium will pay the community services rate and the fixed drainage rate.

**3. Earthquake Strengthening Targeted Rate**

The Council has introduced a targeted rate scheme that allows building owners of heritage buildings to obtain funding towards the cost of physical seismic improvement through the Council and pay it back, including interest, as a targeted rate on their property over ten years. To obtain the service, the building must be subject to the Dunedin Earthquake Prone Buildings Policy and be listed in the Dunedin City District Plan as a heritage item.

The total amount available for an individual building is up to \$50,000 (including GST) with an interest rate of 7% per annum.

The targeted rates will be introduced from 1 July each year following the provision of the service.

**4. Warm Dunedin Targeted Rate Scheme**

The Council has introduced a new targeted rate for a Warm Dunedin Targeted Rate Scheme. This scheme provides an alternative way for homeowners to install insulation and/or clean heating. A trial period of 12 months for the scheme has resulted in targeted rates being introduced from 1 July 2013 and 1 July 2014. The total amount available for an individual residential property is \$5,000 (including GST) with an interest rate of 8% per annum. Note that this Scheme was previously referred to as an Eco-housing Retrofit Scheme. Due to the delay in commencing the trial period, some targeted rates will now be introduced on 1 July 2014.

**5. Rocklands/Pukerangi Rural Water Scheme**

A binding referendum was held on 9 May 2013 on whether to transfer ownership of the Rocklands Scheme from Dunedin City Council to the scheme members. The scheme is currently operated on a cost-recovery basis so the impact of the transfer on operational budgets is cost-neutral. The target date for transfer is 30 June 2013. The proposal to transfer ownership was passed.

**6. Disconnection of Water Supply Fee**

The Council has introduced a \$85.00 fee for the disconnection of water supply.

## Rates and Funding Working Party

In the 2012/13 Long Term Plan, the Council requested that the Rates and Funding Working Party consider the following items in time for consideration of the 2013/14 Annual Plan:

### 1. **General Rate Differential Review**

The working party was asked in the 2012/13 Long Term Plan to consider increasing the Economic Development/Tourism targeted rate, and any other methodology, in order to reduce the general rate burden on ratepayers in the farmland and life style rating categories. The working party has agreed that in 2015/16 when the Council reaches the differentials for non-residential of 2.43 and farmland of 0.8 that the Council would review them again, and reconfirmed the transition as the correct approach in the meantime.

### 2. **24 Hour Public Toilets in The Octagon**

The working party was asked in the 2012/13 Long Term Plan to evaluate the practicability of introducing a targeted rate on food and beverage premises within the Central City to partially fund a 24-hour toilet in the Octagon. The working party has agreed that while 24 hour toilets in The Octagon are desirable, funding them via a targeted rate is not a practical option.

### 3. **Forsyth Barr Stadium Debt**

The working party was asked in the 2012/13 Long Term Plan to investigate and model whether there may be an option of allowing ratepayers to make voluntary bulk payments off the stadium debt. The working party has accepted legal advice that there was legally not a capital project that could form the basis for a lump sum contribution option, but asked that in the future when developing large capital projects that the lump sum contribution options be considered. The Council will discuss with local MPs the possibility of introducing a local Bill to Parliament with the aim of enabling ratepayers to voluntarily elect to contribute a lump sum in lieu of payment of annual rates.

The Council has requested that the Rates and Funding Working Party consider the following items in time for consideration of the 2014/15 Annual Plan:

### 1. **Central City Plan/Warehouse Precinct Revitalisation Plan**

The working party has been asked to look into the potential of introducing a rates rebate scheme based on maintaining the rates payable on a redeveloped heritage building at the pre-development level for an agreed period of time to encourage heritage building reuse.

### 2. **Tourism/Economic Development Targeted Rate**

The working party has been asked to review, in the context of the establishment of an Event Attraction Fund, the amount of the Tourism/Economic Development Targeted Rate.

### 3. **Water Meter Charges**

Issues relating to the cost of metering charges compared with actual water usage charges were raised by community groups in submissions on the 2013/14 Draft Annual Plan. A process to resolve the issue is to be identified by the Rates and Funding Working Party.

# Funding Impact Statement

For the Years Ending 30 June 2013 to 30 June 2022

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Sources of Operating Funding</b>											
General Rates, Uniform Annual General Charges, Rates Penalties	59,183	61,988	64,209	65,616	67,655	69,504	71,865	75,428	77,123	80,154	82,862
Targeted Rates (other than a targeted rate for water supply)	58,046	60,126	64,681	68,284	70,277	74,058	77,113	80,860	86,426	90,330	92,622
Subsidies and Grants for Operating Purposes	8,181	8,565	8,597	8,942	9,232	9,494	9,883	10,216	10,473	10,927	11,351
Fees, Charges and Targeted Rates for Water Supply	50,625	51,781	52,645	54,067	55,666	57,241	59,087	61,235	63,064	65,285	67,781
Interest and Dividends from Investments	14,656	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876	14,876
Local Authorities Fuel Tax, Fines, Infringement Fees, and Other Receipts	3,627	3,543	3,638	3,736	3,845	3,971	4,103	4,237	4,381	4,532	4,687
Total Operating Funding	194,319	200,880	208,646	215,523	221,551	229,145	236,927	246,852	256,343	266,103	274,179
<b>Applications of Operating Funding</b>											
Payments to Staff and Suppliers	136,573	138,048	141,427	144,606	148,418	152,728	157,588	162,102	166,930	172,845	179,134
Finance Costs	10,356	18,587	18,537	17,805	17,887	17,163	16,504	15,700	15,496	14,402	13,282
Other Operating Funding Applications	783	665	665	665	665	665	665	665	665	665	665
Total Applications of Operating Funding	147,712	157,300	160,628	163,075	166,969	170,556	174,756	178,467	183,091	187,912	193,080
<b>Surplus/(Deficit) of Operating Funding</b>	<b>46,607</b>	<b>43,581</b>	<b>48,018</b>	<b>52,447</b>	<b>54,582</b>	<b>58,589</b>	<b>62,170</b>	<b>68,386</b>	<b>73,252</b>	<b>78,192</b>	<b>81,099</b>
<b>Sources of Capital Funding</b>											
Subsidies and Grants for Capital Expenditure	8,062	12,266	9,138	11,827	12,625	11,502	13,910	13,934	14,359	19,702	16,907
Development and Financial Contributions	797	797	821	846	873	967	1,016	1,053	1,093	1,135	1,179
Increase (Decrease) in Debt	33,399	(1,215)	2,700	(9,455)	(11,028)	(4,644)	(7,272)	(9,559)	(15,529)	(15,316)	(17,123)
Gross Proceeds from the Sale of Assets	6,450	3,375	56	58	59	61	63	65	67	69	72
Lump Sum Contributions											
Total Sources of Capital Funding	48,707	15,223	12,715	3,276	2,529	7,887	7,718	5,494	(10)	5,590	1,034

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b><i>Applications of Capital Expenditure</i></b>											
- to meet additional demand	12,822	3,053	4,095	2,004	1,923	2,698	2,790	1,432	882	2,697	919
- to improve the level of service	51,080	23,386	17,546	15,422	12,745	17,503	19,113	18,771	10,854	16,007	11,353
- to replace existing assets	26,872	34,067	32,867	34,844	37,433	40,833	42,832	47,080	54,853	59,771	61,848
Increase (Decrease) in Reserves											
Increase (Decrease) of Investments	4,542	(1,702)	6,225	3,453	5,009	5,442	5,153	6,597	6,653	5,307	8,013
Total Application of Capital Funding	95,314	58,804	60,733	55,723	57,110	66,476	69,888	73,880	73,242	83,782	82,133
<b><i>Surplus/(Deficit) of Capital Funding</i></b>	<b>(46,607)</b>	<b>(43,581)</b>	<b>(48,018)</b>	<b>(52,447)</b>	<b>(54,582)</b>	<b>(58,589)</b>	<b>(62,170)</b>	<b>(68,386)</b>	<b>(73,252)</b>	<b>(78,192)</b>	<b>(81,099)</b>
<b><i>Funding Balance</i></b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Funding Impact Statement – Additional Information

For the Years Ending 30 June 2013 to 30 June 2022

	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Revenue and Financing Mechanisms</b>											
General Rate	58,583	61,388	63,609	65,016	67,055	68,904	71,265	74,828	76,523	79,554	82,262
Targeted Rates:											
Community Services Rate	10,186	10,309	10,580	10,839	11,041	11,321	11,630	11,956	12,303	12,690	13,086
Kerbside Recycling Rate	2,575	2,660	2,726	2,795	2,871	2,962	3,056	3,150	3,251	3,358	3,467
Citywide Water Rates	18,898	18,663	19,882	20,284	20,400	21,439	22,940	25,833	28,542	29,811	30,710
Citywide Drainage Rates	25,801	27,732	30,544	33,338	34,857	37,143	38,211	38,560	40,884	42,937	43,738
Rocklands/Pukerangi Water Scheme Rate	40										
Allanton Drainage Rate	20	20	20	20	20	20	20	20	20	20	20
Blanket Bay Rate	4	4	4	4	4	4	4	4	4	4	4
Curles Point Rate	3	3	3	3	3	3	3	3	3	3	3
Heritage Earthquake Strengthening Rate			66	132	197	263	329	395	461	526	592
Eco-Housing Rate		216	324	324	324	324	324	324	324	324	324
Private Street Lighting Rate	19	19	20	21	21	22	23	24	25	26	27
Economic/Tourism Non-residential Rate	500	500	512	525	540	557	574	592	611	631	652
Revenue (Note 1)	61,493	62,153	62,898	64,492	66,275	67,660	69,807	72,075	74,132	76,533	79,332
Rates Penalties	600	600	600	600	600	600	600	600	600	600	600
Development Contributions	1,127	797	821	846	873	967	1,890	1,053	1,093	1,682	1,179
DCHL Dividend and Interest	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450	10,450
NZTA Income	12,879	18,429	15,547	18,507	19,518	18,975	20,728	21,973	22,571	27,791	25,820
Loans Raised	45,814	12,865	15,186	5,962	2,652	8,834	7,143	5,714	450	1,250	450
Sale of Assets	6,450	3,375	56	58	59	61	63	65	67	69	72
Cash		5,858									
Reduction in Loans and Advances	1,642	402	707	2,507	72	72	54				
Reduction in Investments	1,587	194	194	194	195	195	195	196	196	185	249
	258,670	236,637	234,748	236,917	238,026	250,776	259,309	267,815	272,508	288,445	293,036



	2012/13 Budget \$'000	2013/14 Budget \$'000	2014/15 Budget \$'000	2015/16 Budget \$'000	2016/17 Budget \$'000	2017/18 Budget \$'000	2018/19 Budget \$'000	2019/20 Budget \$'000	2020/21 Budget \$'000	2021/22 Budget \$'000	2022/23 Budget \$'000
<b>Use of Funds</b>											
Operating Expenditure	147,712	157,300	160,628	163,075	166,969	170,556	174,756	178,467	183,091	187,912	193,080
Capital Expenditure	90,773	60,507	54,508	52,270	52,101	61,034	64,735	67,283	66,590	78,475	74,120
Debt Servicing	12,415	14,079	12,486	15,417	13,680	13,477	14,415	15,273	15,979	16,566	17,573
Increase in Investments	1,298	2,925	2,925	2,825	2,825	2,100	2,100	2,100	2,100	2,100	2,100
Increase in Cash	2,253		3,761	2,883	2,001	3,159	2,853	4,243	4,298	2,943	5,712
Shareholders Advance	4,220	1,827	440	446	450	450	450	450	450	450	450
	258,670	236,637	234,748	236,917	238,026	250,776	259,309	267,815	272,508	288,445	293,036

Note 1:

\* Revenue includes fees and charges, subsidies, capital revenue, interest and dividends. Revenue also includes water rates as metered on properties.

### Rating Policy

This rating policy should be read in conjunction with the Revenue and Financing Policy on page 216 and the funding principles on page 214.

Figures in this policy are GST inclusive.

The following rates will be set by the Council for the financial year commencing 1 July 2013 and ending 30 June 2014.

### General Rate

A general rate based on the capital value of each rating unit in the district.

The general rate will be set on a differential basis based on land use (the categories are “residential”, “lifestyle”, “non-residential”, “non-residential Strath Taieri”, “farmland”, “residential heritage B&Bs” and “Forsyth Barr Stadium”).

The rates (in cents per dollar of capital value) for the 2013/14 year are:



Table 1: General Rates

Categories	Estimated Rates, Cents in \$ per Capital Value	Factor	Revenue Sought \$	General Rate Share
Residential	0.2959	1.00	37,096,000	52.5%
Lifestyle	0.2811	0.95	3,373,000	4.8%
Non-residential	0.7514	2.54	26,812,000	38.0%
Non-residential Strath Taieri	0.4763	1.61	117,000	0.2%
Farmland	0.2426	0.82	3,091,000	4.4%
Residential Heritage B&Bs	0.5190	1.75	10,000	0.01%
Forsyth Barr Stadium	0.0654	0.22	100,000	0.14%

The objective of the differential rate is to provide a mechanism to charge general rates to the seven differential categories in a way that best achieves the 11 funding principles listed on page 214.

The Council will not be using a Uniform Annual General Charge.

## Targeted Rates

### Community Services

A targeted rate for community services of \$217.00. This rate will be set on a differential basis based on land use (the categories are “residential, residential heritage B&Bs, lifestyle and farmland” and “non-residential and non-residential Strath Taieri”). The rate will be charged on the following basis

Table 2: Targeted Rate – Community Services

Categories	Estimated Rate/Liability Calculated	Revenue Sought \$
Residential, Residential Heritage B&Bs, Lifestyle and Farmland	\$217.00 per separately used or inhabited part of a rating unit	11,255,000
Non-residential and Non-residential Strath Taieri	\$217.00 per rating unit	600,000

The community services targeted rate will be used to fund part of the Parks and Reserves activity and the Botanic Garden.

## Kerbside Recycling Collection

A targeted rate for a kerbside recycling collection service. This rate will be set on a differential basis based on land use (the categories are “residential, residential heritage B&Bs, lifestyle and farmland” and “non-residential and non-residential Strath Taieri”). This rate applies to all separately used or inhabited parts of a rating unit or rating units that receive a kerbside recycling collection service. The rate for the 2013/14 year is:

Table 3: Targeted Rate – Kerbside Recycling Collection

Liability Calculated	Estimated Rate	Revenue Sought \$
Residential, Residential Heritage B&Bs, Lifestyle and Farmland	\$64.00 per separately used or inhabited part of a rating unit	3,051,000
Non-residential and Non-residential Strath Taieri	\$64.00 per rating unit	8,000

*Drainage*

A targeted rate for drainage. Drainage is a combined targeted rate for sewage disposal and stormwater. Sewage disposal makes up 84.4% of the drainage rate, and stormwater makes up 15.6%. This rate will be set on a differential basis based on the provision of service (with the categories being “connected” and “serviceable”) and on land use (with the categories being “residential, residential heritage B&Bs, lifestyle and farmland”, “non-residential, residential institutions and schools” and “churches”). The rate will be charged on the following basis:

*Table 4: Targeted Rate – Drainage Categories*

Categories	Liability Calculated	Revenue Sought \$
Residential, Residential Heritage B&Bs, Lifestyle and Farmland	Per separately used or inhabited part of a rating unit	20,012,000
Non-Residential, Residential Institutions and Schools	Per rating unit	1,272,000
Churches	Per rating unit	13,000

The rates for the 2013/14 year are:

*Table 5: Targeted Rate – Drainage Rates*

Residential, Residential Heritage B&Bs, Lifestyle and Farmland	Rates \$
Connected	437.00
Serviceable	218.50
Non-Residential, Residential Institutions and Schools	Rates \$
Connected	437.00
Serviceable	218.50
Churches	Rates \$
Connected	102.25

Non-rateable land will not be liable for the stormwater component of the drainage targeted rate. Rates demands for the drainage targeted rate for non-rateable land will therefore be charged at 84.4%.

Rating units which are not connected to the scheme, and which are not serviceable, will not be liable for this rate.

***Non-Residential Drainage – Capital Value***

In addition, a capital value-based targeted rate for drainage on a differential basis based on land use (the categories are “non-residential and residential institutions”, “schools” and “Forsyth Barr Stadium”) and the provision of services (the categories being “connected” and “serviceable”). This rate shall not apply to properties in Karitane, Middlemarch, Seacliff, Waikouaiti and Warrington.

This rate shall not apply to churches.

The rates for the 2013/14 year are:

Table 6: Targeted Rate – Non-Residential Drainage Rates

Categories	Rates, Cents in \$ per Capital Value		Revenue Sought	
	Connected	Serviceable	Connected	Serviceable
Non-Residential and Residential Institutions	0.2650	0.1325	9,942,000	114,000
Schools	0.1988	0.0994	496,000	4,000
Forsyth Barr Stadium	0.0248	N/A	38,000	N/A

Non-rateable land will not be liable for the stormwater component of the drainage targeted rate. Rates demands for the drainage targeted rate for non-rateable land will therefore be charged at 84.4%.

#### Water

The Council set a targeted rate for water supply per separately used or inhabited part of a rating unit on all property either connected, or for which connection is available, to receive an ordinary supply of water within the meaning of the Dunedin City bylaws, excepting properties in Karitane, Merton, Rocklands/Pukerangi, Seacliff, Waitati, Warrington, East Taieri, West Taieri and North Taieri. This rate will be set on a differential basis based on the availability of service (the categories are “connected” and “serviceable”).

Rating units which are not connected to the scheme, and which are not serviceable, will not be liable for this rate.

The rates for the 2013/14 year are:

Table 7: Targeted Rate – Water (Ordinary)

Categories	Rate/Liability Calculated	Revenue Sought \$
Connected	\$368.00 per separately used or inhabited part of a rating unit	16,601,000
Serviceable	\$184.00 per separately used or inhabited part of a rating unit	181,000

A targeted rate for water supply that is based on the volume of water made available to all separately used or inhabited parts of a rating unit in Karitane, Merton, Seacliff, Waitati, Warrington, East Taieri, West Taieri and North Taieri. This rate will be set on a differential basis based on the availability of service (the categories are “connected” and “serviceable”).

The rates for the 2013/14 year are:

Table 8: Targeted Rate – Water (Volume of Water)

Categories	Rate/Liability Calculated	Revenue Sought \$
Connected	\$368.00 per unit of water being one cubic metre (viz 1,000 litres) per day made available at a constant rate of flow during a full 24-hour period	917,000
Serviceable	\$184.00 per separately used or inhabited part of a rating unit (note this rate shall not apply to the availability of water in Merton, Karitane or Seacliff)	8,000

**Fire Protection**

A targeted rate for rating units that receive a water supply for the provision of a fire protection service. The rate will be set on a differential basis based on land use on certain categories of property (“non-residential”, “residential institutions” and “Forsyth Barr Stadium”).

This rate will be based on capital value. This rate shall not apply to churches.

The rates for the 2013/14 year are:

*Table 9: Targeted Rate – Fire Protection Capital Value*

Categories	Rates, Cents in \$ per Capital Value	Revenue Sought \$
Non-Residential	0.0881	3,499,000
Residential Institutions	0.0661	234,000
Forsyth Barr Stadium	0.0098	15,000

A targeted rate for water supply for the provision of a fire protection service for each separately used or inhabited part of a rating unit within the “residential, residential heritage B&Bs, lifestyle and farmland” categories that are not receiving an ordinary supply of water within the meaning of the Dunedin City bylaws.

The rate for the 2013/14 year is:

*Table 10: Targeted Rate – Fire Protection*

Categories	Rate/Liability Calculated	Revenue Sought \$
Residential, Residential Heritage B&Bs, Lifestyle and Farmland	\$110.40 per separately used or inhabited part of a rating unit	8,000

**Water – Quantity of Water**

A targeted rate for the quantity of water provided, reconnection fee and special reading fee, to any rating unit fitted with a water meter, being an extraordinary supply of water within the meaning of the Dunedin City bylaws, according to the following scale of charges:

*Table 11: Targeted Rate – Quantity of Water*

	Annual Meter Rental Charge
20mm nominal diameter	187.00
25mm nominal diameter	201.00
30mm nominal diameter	218.00
40mm nominal diameter	245.00
50mm nominal diameter	504.00
80mm nominal diameter	807.00
100mm nominal diameter	822.00
150mm nominal diameter	1,076.00

	<b>Annual Meter Rental Charge</b>
300mm nominal diameter	1,302.00
Hydrant Standpipe	560.00
Reconnection Fee	350.00
Special Reading Fee	50.00

	<b>Water Charge</b>
Merton, Hindon and individual farm supplied Bulk Water	\$0.10 per cubic metre
All other treated water per cubic metre	\$1.40 per cubic metre
Frost Plug Installation	\$40.00 per plug

	<b>Water Charge</b>
Disconnection of Water Supply	\$85.00

Where the supply of a quantity of water is subject to this Quantity of Water Targeted Rate, the rating unit will not be liable for any other targeted rate for the supply of the same water.

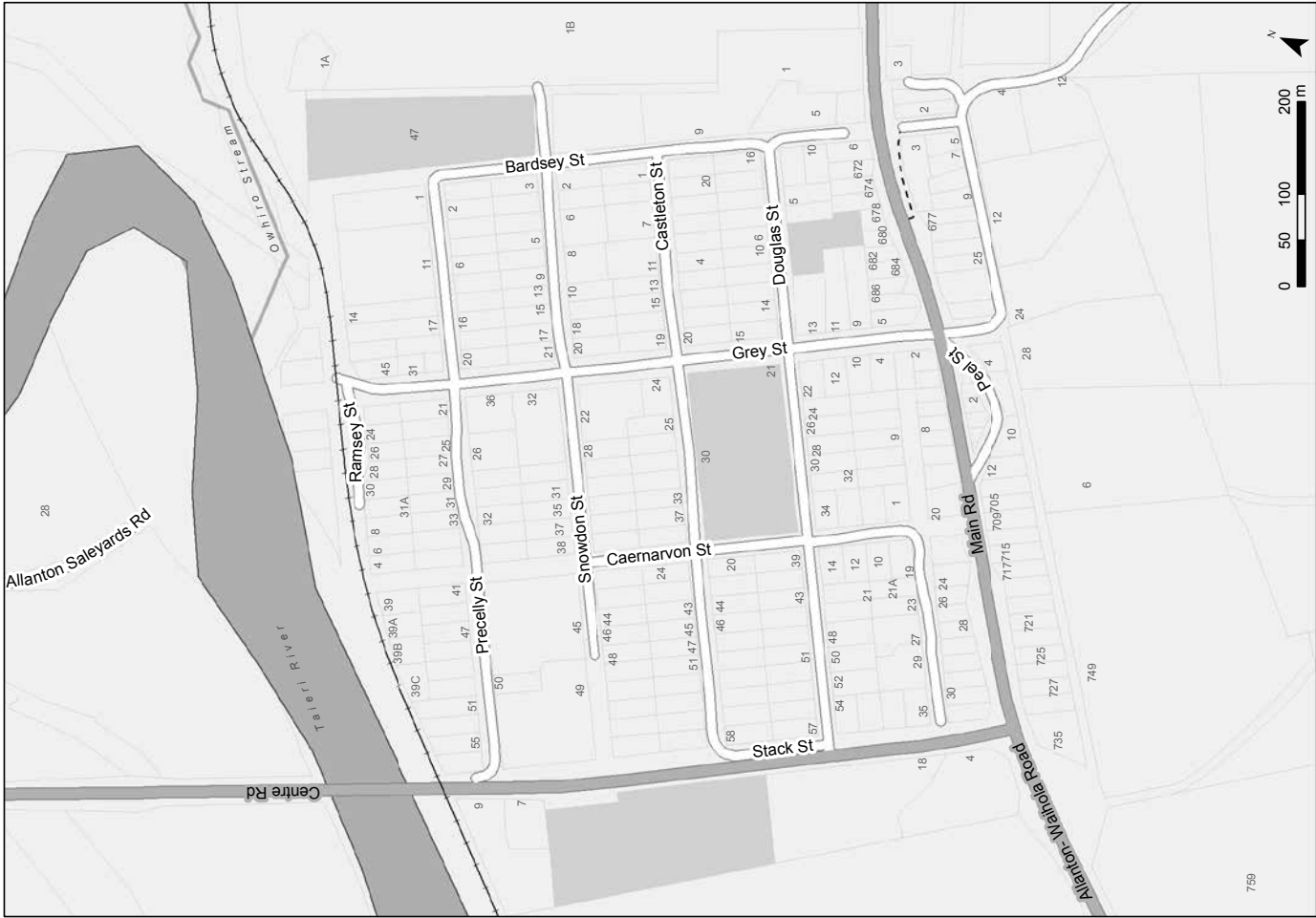
#### **Allanton Drainage**

A targeted rate for rating units within the Allanton area that are paying the capital contribution towards the Allanton Wastewater Collection System, as a targeted rate over 20 years.

The rate for the 2013/14 year is:

<b>Liability Calculated</b>	<b>Rate</b>	<b>Revenue Sought \$</b>
Per rating unit	\$411.00	14,000

The Allanton area is shown in the map below:



### **Blanket Bay Drainage**

A targeted rate for rating units within the Blanket Bay area that are paying the capital contribution towards the Blanket Bay Drainage system, as a targeted rate over 20 years.

The rate for the 2013/14 year is:

Liability Calculated	Rate	Revenue Sought \$
Per rating unit	\$636.00	5,000

The Blanket Bay area is shown in the map below:



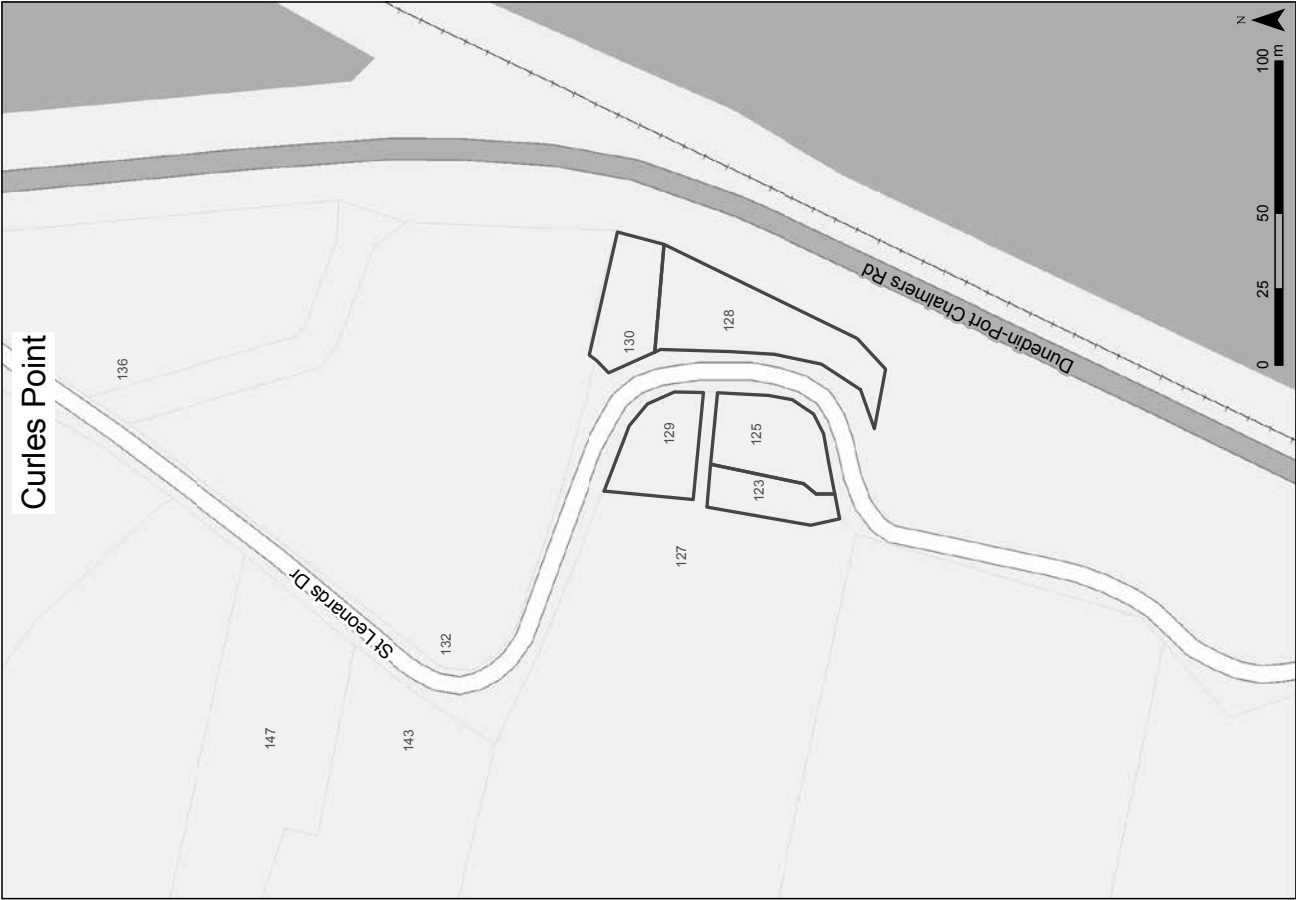
Curles Point Drainage

A targeted rate for rating units within the Curles Point area that are paying the capital contribution towards the Curles Point Drainage System, as a targeted rate over 20 years.

The rate for the 2013/14 year is:

Liability Calculated	Rate	Revenue Sought \$
Per rating unit	\$749.00	4,000

The Curles Point area is shown in the map below:





### Private Street Lighting

The rate for the 2013/14 year will be charged on the following basis

Table 12: Targeted Rate – Private Street Lighting

Categories	Liability Calculated	Rate	Revenue Sought \$
Residential and Lifestyle	For each separately used or inhabited part of a rating unit in a private street the sum calculated on the formula of \$145 per street light in a private street divided by the number of separately used or inhabited parts of a rating unit in the private street.	\$145.00 for each street light	18,000
Non-residential	For each rating unit in a private street the sum calculated on the formula of \$145 per street light in a private street divided by the number of rating units in the private street.	\$145.00 for each street light	4,000

The private street addresses are as follows:

1-10	Achilles Avenue	60B	Balmacewen Road	1	Beaufort Street
1	Alton Avenue	62	Balmacewen Road	3	Beaufort Street
2	Alton Avenue	64	Balmacewen Road	119	Belford Street
2A	Alton Avenue	1	Balmoral Avenue	12	Bell Crescent
3	Alton Avenue	2	Balmoral Avenue	14	Bell Crescent
4	Alton Avenue	3	Balmoral Avenue	24	Bell Crescent
5	Alton Avenue	4	Balmoral Avenue	26	Bell Crescent
6	Alton Avenue	5	Balmoral Avenue	7	Bishop Verdon Close
7	Alton Avenue	6	Balmoral Avenue	9	Bishop Verdon Close
8	Alton Avenue	7	Balmoral Avenue	10	Bishop Verdon Close
9	Alton Avenue	8	Balmoral Avenue	11	Bishop Verdon Close
7	Angle Avenue	9	Balmoral Avenue	12	Bishop Verdon Close
9	Angle Avenue	10	Balmoral Avenue	8	Bonnington Street
11	Angle Avenue	11	Balmoral Avenue	8a	Bonnington Street
20	Angle Avenue	12	Balmoral Avenue	10	Bonnington Street
22	Angle Avenue	16	Balmoral Avenue	20K	Brighton Road
24	Angle Avenue	17	Balmoral Avenue	20J	Brighton Road
43	Arawa Street	211	Bay View Road	20H	Brighton Road
47	Arawa Street	211A	Bay View Road	20G	Brighton Road
60A	Balmacewen Road	211B	Bay View Road	20F	Brighton Road

20E	Brighton Road
20D	Brighton Road
20C	Brighton Road
20B	Brighton Road
20A	Brighton Road
20	Brighton Road
34	Burgess Street
36	Burgess Street
38	Burgess Street
40	Burgess Street
42	Burgess Street
44	Burgess Street
46	Burgess Street
48	Burgess Street
50	Burgess Street
181	Burt Street
183	Burt Street
185	Burt Street
7	Bush Road, Mosgiel
64	Caldwell Street
80	Caldwell Street
82	Caldwell Street
1	Campbell Lane
4	Campbell Lane
5	Campbell Lane
6	Campbell Lane
7	Campbell Lane
8	Campbell Lane
9	Campbell Lane

10	Campbell Lane
11	Campbell Lane
12	Campbell Lane
13	Campbell Lane
14	Campbell Lane
15	Campbell Lane
30	Cardigan Street, North East Valley
32	Cardigan Street, North East Valley
34	Cardigan Street, North East Valley
36	Cardigan Street, North East Valley
22	Centennial Avenue, Fairfield
24	Centennial Avenue, Fairfield
26	Centennial Avenue, Fairfield
28	Centennial Avenue, Fairfield
150	Chapman Street
150A	Chapman Street
152	Chapman Street
12	Clearwater Street
14	Clearwater Street
16	Clearwater Street
18	Clearwater Street
20	Clearwater Street
22	Clearwater Street
24	Clearwater Street
26	Clearwater Street
28	Clearwater Street
30	Clearwater Street
32	Clearwater Street
34	Clearwater Street

36	Clearwater Street
22	Cole Street
11	Corstorphine Road
11A	Corstorphine Road
13	Corstorphine Road
15	Corstorphine Road
17	Corstorphine Road
21	Corstorphine Road
23	Corstorphine Road
25	Corstorphine Road
11	Craighall Crescent
15	Craighall Crescent
1	Dalkeith Road, Port Chalmers
2	Dalkeith Road, Port Chalmers
4	Dalkeith Road, Port Chalmers
6	Dalkeith Road, Port Chalmers
8	Dalkeith Road, Port Chalmers
10	Dalkeith Road, Port Chalmers
12	Dalkeith Road, Port Chalmers
21	Davies Street
22	Davies Street
1	Devon Place
2	Devon Place
3	Devon Place
4	Devon Place
5	Devon Place
6	Devon Place
7	Devon Place
9	Devon Place

10	Devon Place
11	Devon Place
12	Devon Place
13	Devon Place
14	Devon Place
15	Devon Place
16	Devon Place
17	Devon Place
18	Devon Place
19	Devon Place
20	Devon Place
139b	Doon Street
139a	Doon Street
139	Doon Street
141	Doon Street
143	Doon Street
145	Doon Street
149	Doon Street
151	Doon Street
5	Dorset Street
7	Dorset Street
10	Dorset Street
11	Dorset Street
12	Dorset Street
14	Dorset Street
16	Dorset Street
18	Dorset Street
20	Dorset Street
21	Dorset Street

17	Duckworth Street
19	Duckworth Street
21	Duckworth Street
35	Duckworth Street
37	Duckworth Street
39	Duckworth Street
39a	Duckworth Street
41	Duckworth Street
47	Duckworth Street
49	Duckworth Street
53	Duckworth Street
	Dunedin Airport
1 – 31	Eastbourne Street
2 – 31	Eastbourne Street
3 – 31	Eastbourne Street
4 – 31	Eastbourne Street
5 – 31	Eastbourne Street
6 – 31	Eastbourne Street
7 – 31	Eastbourne Street
8 – 31	Eastbourne Street
9 – 31	Eastbourne Street
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16 – 31	Eastbourne Street
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41 – 31	Eastbourne Street
42 – 31	Eastbourne Street
43 – 31	Eastbourne Street
46 – 31	Eastbourne Street
47 – 31	Eastbourne Street
50 – 31	Eastbourne Street

51 – 31	Eastbourne Street
2	Elbe Street
202	Elgin Road
204	Elgin Road
206	Elgin Road
208	Elgin Road
1	Eton Drive
4	Eton Drive
5	Eton Drive
6	Eton Drive
7	Eton Drive
8	Eton Drive
9	Eton Drive
10	Eton Drive
11	Eton Drive
12	Eton Drive
13	Eton Drive
14	Eton Drive
15	Eton Drive
16	Eton Drive
17	Eton Drive
18	Eton Drive
19	Eton Drive
20	Eton Drive
2	Everton Road
3	Everton Road
4	Everton Road
64	Every Street
66	Every Street

68	Every Street
70	Every Street
76	Every Street
7	Fern Road, Ravensbourne
9	Fern Road, Ravensbourne
11	Fern Road, Ravensbourne
13	Fern Road, Ravensbourne
15	Fern Road, Ravensbourne
17	Fern Road, Ravensbourne
19	Fern Road, Ravensbourne
21	Fern Road, Ravensbourne
45	Forfar Street
47	Forfar Street
47a	Forfar Street
49	Forfar Street
51	Forfar Street
53	Forfar Street
53a	Forfar Street
1 – 80	Formby Street
5 – 80	Formby Street
6 – 80	Formby Street
7 – 80	Formby Street
8 – 80	Formby Street
10 – 80	Formby Street
14 – 80	Formby Street
15 – 80	Formby Street
16 – 80	Formby Street
17 – 80	Formby Street
18 – 80	Formby Street

19 – 80	Formby Street
20 – 80	Formby Street
248	George Street
558	George Street
150A	Gladstone Road North
150B	Gladstone Road North
150C	Gladstone Road North
150D	Gladstone Road North
150E	Gladstone Road North
152B	Gladstone Road North
152C	Gladstone Road North
152D	Gladstone Road North
152E	Gladstone Road North
154A	Gladstone Road North
214	Gladstone Road North
216	Gladstone Road North
218	Gladstone Road North
220	Gladstone Road North
222	Gladstone Road North
224	Gladstone Road North
226	Gladstone Road North
228	Gladstone Road North
230	Gladstone Road North
232	Gladstone Road North
234	Gladstone Road North
39	Glenbrook Drive, Mosgiel
41	Glenbrook Drive, Mosgiel
45	Glenbrook Drive, Mosgiel
47	Glenbrook Drive, Mosgiel

49	Glenbrook Drive, Mosgiel
57	Glenbrook Drive, Mosgiel
1	Glenfinnan Place
3	Glenfinnan Place
4	Glenfinnan Place
4A	Glenfinnan Place
5	Glenfinnan Place
6	Glenfinnan Place
7	Glenfinnan Place
8A	Glenfinnan Place
8B	Glenfinnan Place
9A	Glenfinnan Place
9B	Glenfinnan Place
10A	Glenfinnan Place
10B	Glenfinnan Place
48	Glenross Street
50	Glenross Street
54	Glenross Street
56	Glenross Street
58	Glenross Street
60	Glenross Street
110	Glenross Street
114	Glenross Street
116	Glenross Street
34	Grandview Crescent
10	Halsey Street
4	Harold Street
12	Harold Street
1	Hampton Grove

2	Hampton Grove
3	Hampton Grove
4	Hampton Grove
5	Hampton Grove
6	Hampton Grove
7	Hampton Grove
8	Hampton Grove
9	Hampton Grove
10	Hampton Grove
11	Hampton Grove
12	Hampton Grove
14	Hampton Grove
15	Hampton Grove
16	Hampton Grove
17	Hampton Grove, Mosgiel
18	Hampton Grove, Mosgiel
19	Hampton Grove, Mosgiel
20	Hampton Grove, Mosgiel
21	Hampton Grove, Mosgiel
22	Hampton Grove, Mosgiel
23	Hampton Grove, Mosgiel
24	Hampton Grove, Mosgiel
25	Hampton Grove, Mosgiel
26	Hampton Grove, Mosgiel
70a	Hazel Avenue
70	Hazel Avenue
72	Hazel Avenue
215a	Helensburgh Road
217a	Helensburgh Road

217b	Helensburgh Road
219	Helensburgh Road
219a	Helensburgh Road
219b	Helensburgh Road
221	Helensburgh Road
223	Helensburgh Road
49	Highcliff Road
49A	Highcliff Road
51	Highcliff Road
57	Highcliff Road
295	Highcliff Road
297	Highcliff Road
313	Highcliff Road
315a	Highcliff Road
315b	Highcliff Road
317	Highcliff Road
327	Highcliff Road
329	Highcliff Road
331	Highcliff Road
333	Highcliff Road
335	Highcliff Road
337	Highcliff Road
339	Highcliff Road
347	Highcliff Road
351	Highcliff Road
16	Highgate
18	Highgate
20	Highgate
34a	Highgate

34	Highgate
216	Highgate
218	Highgate
144A	Highgate
144B	Highgate
146	Highgate
146A	Highgate
148	Highgate
9	Kilgour Street
11	Kilgour Street
15	Kilgour Street
20	Kinvig Street
22	Kinvig Street
2	Koremata Street
4	Koremata Street
12	Koremata Street
3	Lawson Street
4	Leithton Close
6	Leithton Close
9	Leithton Close
10	Leithton Close
11	Leithton Close
14	Leithton Close
15	Leithton Close
18	Leithton Close
19	Leithton Close
21	Leithton Close
22	Leithton Close
23	Leithton Close

26	Leithton Close
27	Leithton Close
28	Leithton Close
29	Leithton Close
32	Leithton Close
33	Leithton Close
36	Leithton Close
5	Leven Street
2	Leyton Terrace
21-67	Lock Street
23a	London Street
25	London Street
1-25	London Street
2-25	London Street
3-25	London Street
8	Lynwood Avenue
10	Lynwood Avenue
12c	Lynwood Avenue
12b	Lynwood Avenue
12a	Lynwood Avenue
12	Lynwood Avenue
14	Lynwood Avenue
210	Main South Road, Green Island
131	Main South Road, Green Island
1	Mallard Place, Mosgiel
2	Mallard Place, Mosgiel
3	Mallard Place, Mosgiel
4	Mallard Place, Mosgiel
5	Mallard Place, Mosgiel

6	Mallard Place, Mosgiel
7	Mallard Place, Mosgiel
8	Mallard Place, Mosgiel
9	Mallard Place, Mosgiel
10	Mallard Place, Mosgiel
11	Mallard Place, Mosgiel
12	Mallard Place, Mosgiel
13	Mallard Place, Mosgiel
14	Mallard Place, Mosgiel
15	Mallard Place, Mosgiel
11	Malvern Street
15	Malvern Street
17a	Malvern Street
30	Marne Street
32	Marne Street
42	Marne Street
44	Marne Street
46	Marne Street
48	Marne Street
50	Marne Street
2	Meldrum Street
10	Meldrum Street
33	Melville Street
14	Middleton Road
16	Middleton Road
18	Middleton Road
20	Middleton Road
22	Middleton Road
24	Middleton Road

26	Middleton Road
28	Middleton Road
30	Middleton Road
37	Middleton Road
37a	Middleton Road
39	Middleton Road
43	Middleton Road
47a	Middleton Road
19	Montague Street
21	Montague Street
23	Montague Street
29	Moray Place
415	Moray Place
72	Newington Avenue
37	Norwood Street
41	Norwood Street
39	Pacific Street
1	Pembrey Street
2	Pembrey Street
3	Pembrey Street
4	Pembrey Street
5	Pembrey Street
6	Pembrey Street
7	Pembrey Street
8	Pembrey Street
10	Pembrey Street
11	Pembrey Street
264	Pine Hill Road
264a	Pine Hill Road

266B	Pine Hill Road
266A	Pine Hill Road
268A	Pine Hill Road
268B	Pine Hill Road
270	Pine Hill Road
272	Pine Hill Road
274	Pine Hill Road
278A	Pine Hill Road
278B	Pine Hill Road
390	Pine Hill Road
409	Pine Hill Road
411	Pine Hill Road
19	Queen Street
19A	Queen Street
223	Ravensbourne Road
225	Ravensbourne Road
227	Ravensbourne Road
45	Rewa Street
87	Riselaw Road
89	Riselaw Road
89a	Riselaw Road
91	Riselaw Road
91a	Riselaw Road
93	Riselaw Road
93a	Riselaw Road
21	Rosebery Street
16	Selkirk Street
11	Shand Street, Green Island
14	Sheen Street

1-27	St Albans Street
2-27	St Albans Street
3-27	St Albans Street
4-27	St Albans Street
5-27	St Albans Street
6-27	St Albans Street
7-27	St Albans Street
8-27	St Albans Street
9-27	St Albans Street
10-27	St Albans Street
11-27	St Albans Street
12-27	St Albans Street
13-27	St Albans Street
4	Stanley Square
5	Stanley Square
6	Stanley Square
7	Stanley Square
8	Stanley Square
9	Stanley Square
10	Stanley Square
11	Stanley Square
12	Stanley Square
365	Stuart Street
367	Stuart Street
367a	Stuart Street
55	Sunbury Street
57	Sunbury Street
59	Sunbury Street
59a	Sunbury Street

19	Sunshine Lane
21	Sunshine Lane
23	Sunshine Lane
25	Sunshine Lane
27	Sunshine Lane
67	Tahuna Road
67A	Tahuna Road
67B	Tahuna Road
69	Tahuna Road
69A	Tahuna Road
69B	Tahuna Road
69C	Tahuna Road
1	Taupo Lane
2	Taupo Street
1	Thomas Square
2	Thomas Square
3	Thomas Square
4	Thomas Square
5	Thomas Square
6	Thomas Square
7	Thomas Square
8	Thomas Square
9	Thomas Square
85A	Victoria Road
85B	Victoria Road
85C	Victoria Road
85D	Victoria Road
85G	Victoria Road
85H	Victoria Road

85I	Victoria Road
85J	Victoria Road
85K	Victoria Road
85L	Victoria Road
85M	Victoria Road
85N	Victoria Road
85O	Victoria Road
85P	Victoria Road
85Q	Victoria Road
85R	Victoria Road
146	Victoria Road
95	Victoria Road
44	Waimea Avenue
46	Waimea Avenue
48	Waimea Avenue
50	Waimea Avenue
58/60	Waimea Avenue
62/64	Waimea Avenue
3	Wanaka Street
16	Warwick Street
18	Warwick Street
23	Warwick Street
1	Wenlock Square
2	Wenlock Square
3	Wenlock Square
4	Wenlock Square
5	Wenlock Square
6	Wenlock Square
7	Wenlock Square

8	Wenlock Square
9	Wenlock Square
10	Wenlock Square
11	Wenlock Square
12	Wenlock Square
14	Wenlock Square
15	Wenlock Square
17	Wenlock Square
18	Wenlock Square
19	Wenlock Square
20	Wenlock Square
21	Wenlock Square
33	Wickliffe Street
19	Woodside Terrace
20	Woodside Terrace
22	Woodside Terrace
23	Woodside Terrace
24	Woodside Terrace
25	Woodside Terrace
25a	Woodside Terrace
26	Woodside Terrace
27	Woodside Terrace
29	Woodside Terrace



### **Non-residential Tourism/Economic Development**

A capital value-based targeted rate for all non-residential properties. The rate will be set on a differential basis based on land use (the categories are “non-residential”, “non-residential Strath Taieri” and “Forsyth Barr Stadium”).

The rate for the 2013/14 year will be charged on the following basis:

*Table 13: Targeted Rate – Non-residential Tourism/Economic Development*

Categories	Rates, cents in \$ per Capital Value	Revenue Sought \$
Non-residential	0.0163	571,000
Non-residential Strath Taieri	0.0070	2,000
Forsyth Barr Stadium	0.0015	2,000

The Tourism/Economic Development targeted rate will be used to fund part of the Economic Development and Tourism budgets.

### **Warm Dunedin Targeted Rate Scheme**

A targeted rate for each rating unit in the Warm Dunedin Targeted Rate Scheme. The revenue sought from this targeted rate is \$248,000.

*Table 14: Targeted Rate – Warm Dunedin Targeted Rate Scheme*

Liability Calculated	Revenue Sought \$
Per rating unit	248,000

### Differential Matters and Categories

Where councils assess rates on a differential basis, the definition of differential categories is limited to the list of matters specified in Schedule 2 of the Local Government (Rating) Act 2002. The Council is required to state which matters will be used for definition of the categories, and the category or categories of any differentials.

The differential categories are determined in accordance with the Council's land use codes and the provision or availability of services. The land use code for each property is available from the Council's Customer Services Agency and on the website (on a property by property basis) at [www.dunedin.govt.nz/services/rates-information/rates](http://www.dunedin.govt.nz/services/rates-information/rates).

The Council's land use codes are based on the land use codes set under the Rating Valuation Rules 2008, which are set out below:

Land Use Code	Land Use Description	Differential Category
0	Multi-use: Vacant/Indeterminate	Non-residential
1	Multi-use: Rural Industry	Farmland
2	Multi-use: Lifestyle	Lifestyle
3	Multi-use: Transport	Non-residential
4	Multi-use: Community Services	Non-residential
5	Multi-use: Recreational	Non-residential
6	Multi-use: Utility Services	Non-residential
7	Multi-use: Industrial	Non-residential
8	Multi-use: Commercial	Non-residential
9	Multi-use: Residential	Residential
10	Rural: Multi-use within Rural Industry	Farmland
11	Rural: Dairy	Farmland
12	Rural: Stock Finishing	Farmland
13	Rural: Arable Farming	Farmland
14	Rural: Store Livestock	Farmland
15	Rural: Market Gardens and Orchards	Farmland
16	Rural: Specialist Livestock	Farmland
17	Rural: Forestry	Farmland
18	Rural: Mineral Extraction	Non-residential
19	Rural: Vacant	Farmland
20	Lifestyle: Multi-use within Lifestyle	Lifestyle
21	Lifestyle: Single Unit	Lifestyle
22	Lifestyle: Multi Unit	Lifestyle
29	Lifestyle: Vacant	Lifestyle

Land Use Code	Land Use Description	Differential Category
30	Transport: Multi-use within Transport	Non-residential
31	Transport: Road Transport	Non-residential
32	Transport: Parking	Non-residential
33	Transport: Rail Transport	Non-residential
34	Transport: Water Transport	Non-residential
35	Transport: Air Transport	Non-residential
39	Transport: Vacant	Non-residential
40	Community Services: Multi-use within Community Services	Non-residential
41	Community Services: Educational	Non-residential
42	Community Services: Medical and Allied	Non-residential
43	Community Services: Personal and Property Protection	Non-residential
44	Community Services: Religious	Non-residential
45	Community Services: Defence	Non-residential
46	Community Services: Halls	Non-residential
47	Community Services: Cemeteries and Crematoria	Non-residential
49	Community Services: Vacant	Non-residential
50	Recreational: Multi-use within Recreational	Non-residential
51	Recreational: Entertainment	Non-residential
52	Recreational: Active Indoor	Non-residential
53	Recreational: Active Outdoor	Non-residential
54	Recreational: Passive Indoor	Non-residential
55	Recreational: Passive Outdoor	Non-residential
59	Recreational: Vacant	Non-residential
60	Utility Services: Multi-use within Utility Services	Non-residential
61	Utility Services: Communications	Non-residential
62	Utility Services: Electricity	Non-residential
63	Utility Services: Gas	Non-residential
64	Utility Services: Water Supply	Non-residential
65	Utility Services: Sanitary	Non-residential
66	Utility Services: Other	Non-residential

Land Use Code	Land Use Description	Differential Category
67	Utility Services: Post Boxes	Non-residential
69	Utility Services: Vacant	Non-residential
70	Industrial: Multi-use within Industrial	Non-residential
71	Industrial: Food, Drink and Tobacco	Non-residential
72	Industrial: Textiles, Leather and Fur	Non-residential
73	Industrial: Timber Products and Furniture	Non-residential
74	Industrial: Building Materials Other than Timber	Non-residential
75	Industrial: Engineering, Metalworking, Appliances and Machinery	Non-residential
76	Industrial: Chemicals, Plastics, Rubber and Paper	Non-residential
77	Industrial: Other Industries – including Storage	Non-residential
78	Industrial: Depots, Yards	Non-residential
79	Industrial: Vacant	Non-residential
80	Commercial: Multi-use within Commercial	Non-residential
81	Commercial: Retail	Non-residential
82	Commercial: Services	Non-residential
83	Commercial: Wholesale	Non-residential
84	Commercial: Offices	Non-residential
85	Commercial: Carparking	Non-residential
89	Commercial: Vacant	Non-residential
90	Residential: Multi-use within Residential	Residential
91	Residential: Single Unit excluding Bach	Residential
92	Residential: Multi Unit	Residential
93	Residential: Public Communal – Unlicensed	Non-residential
94	Residential: Public Communal – Licensed	Non-residential
95	Residential: Special Accommodation	Residential
96	Residential: Communal Residence Dependent on Other Use	Residential
97	Residential: Bach	Residential
98	Residential: Carparking	Residential
99	Residential: Vacant	Residential

In addition to the categories set out above, the Council has established categories for residential institutions, residential heritage B&Bs, the Forsyth Barr Stadium, churches, and schools.

### **1. Differentials Based on Land Use**

The Council uses this matter to:

- Differentiate the general rate
- Differentiate the Community Services Rate
- Differentiate the Kerbside Recycling Collection Rate
- Differentiate the Private Street Lighting Rate
- Differentiate the Economic Development/Tourism Rate
- Differentiate the Fire Protection Rate

The differential categories based on land use are:

**Residential** – includes all rating units used for residential purposes including single residential, multi unit residential, multi-use residential, residential special accommodation, residential communal residence dependent on other use, residential bach/cribs, residential carparking and residential vacant land

**Lifestyle** – includes all rating units with Council's land use codes 2, 20, 21, 22 and 29

**Non-residential** – includes all rating units with land uses not otherwise categorised as Residential, Lifestyle, Farmland, Forsyth Barr Stadium, Residential Heritage B&Bs or Non-residential Strath Taieri

**Non-residential Strath Taieri** – includes all rating units in Strath Taieri, with land uses not otherwise categorised as Residential, Lifestyle, Farmland, Non-residential or Residential Heritage B&Bs

**Farmland** – includes all rating units used solely or principally for agricultural or horticultural or pastoral purposes

**Residential Heritage B&Bs** – includes all rating units meeting the following description:

1. B&B establishments; and
2. Classified as non-residential for rating purposes due to the number of bedrooms (greater than 4); and
3. Either:
  - the majority of the establishment is at least 80 years old or
  - the establishment has Historic Places Trust Registration or
  - the establishment is a DCC Protected Heritage Building; and
4. The B&B owner lives at the facility.

**Forsyth Barr Stadium** – this includes land at 130 Anzac Avenue, Dunedin, Assessment 4024687, Valuation reference 27190-01402-A

### **2. Differentials Based on Land Use and Provision or Availability of Service**

The Council uses these matters to differentiate the drainage rate and non-residential drainage rate.

The differential categories based on land use are:

**Residential** – includes all rating units used for residential purposes including single residential, multi unit residential, multi-use residential, residential special accommodation, residential communal residence dependent on other use, residential bach/cribs, residential carparking and residential vacant land

**Lifestyle** – includes all rating units with Council's land use codes 2, 20, 21, 22 and 29

**Farmland** – includes all rating units used solely or principally for agricultural or horticultural or pastoral purposes

**Non-residential** – includes all rating units with land uses not otherwise categorised as Residential, Lifestyle, Farmland, Forsyth Barr Stadium, Residential Heritage B&Bs, Residential Institutions, Churches or Schools

**Forsyth Barr Stadium** – this includes land at 130 Anzac Avenue, Dunedin, Assessment 4024687, Valuation reference 27190-01402-A

**Residential Heritage B&Bs** – includes all rating units meeting the following description:

1. B&B establishments; and
2. Classified as non-residential for rating purposes due to the number of bedrooms (greater than 4); and
3. Either:
  - the majority of the establishment is at least 80 years old or
  - the establishment has Historic Places Trust Registration or
  - the establishment is a DCC Protected Heritage Building; and
4. The B&B owner lives at the facility.

**Residential Institutions** – includes only rating units with Council's land use codes 95 and 96

**Churches** – includes all rating units used solely or principally as places of religious worship

**Schools** – includes only rating units used for schools that do not operate for profit

The differential categories based on provision or availability of service are:

**Connected** – any rating unit that is connected to a public sewerage drain

**Serviceable** – any rating unit that is not connected to a public sewerage drain but is capable of being connected to the sewerage system (being a property situated within 30 metres of a public drain)

### ***3. Differentials Based on Provision or Availability of Service***

The Council uses these matters to differentiate the water rates.

The differential categories based on provision or availability of service are:

**Connected** – any rating unit that is supplied by the water supply system

**Serviceable** – any rating unit that is not supplied but is capable of being supplied by the water supply system (being a rating unit situated within 100 metres of the nearest water supply).

#### ***Minimum Rates***

Where the total amount of rates payable in respect of any rating unit is less than \$5.00, the rates payable in respect of the rating unit shall be such amount as the Council determines, but not exceeding \$5.00.

#### ***Low Value Rating Units***

Rating units with a capital value of \$3,500 or less will only be charged the general rate.

### ***Separately Used or Inhabited Part of a Rating Unit***

For each category of rateable land includes, in addition to any portion occupied by the ratepayer, any portion of a separately rateable property used or inhabited by any person, other than the ratepayer, having a right to use or inhabit that portion by virtue of a tenancy, lease, licence, or other agreement.

### ***Lump Sum Contributions***

No lump sum contributions will be sought for any targeted rate.

### ***Rating by Instalments***

All rates to be collected by the Council will be payable by four instalments according to the following schedule.

The City is divided into four areas based on Valuation Roll Numbers, as set out below:

*Table 14: Rating Areas*

Area 1	Area 2	Area 3	Area 3 continued
Valuation Roll Numbers:			
26700	26990	26500	27550
26710	27000	26520	27560
26760	27050	26530	27600
26770	27060	26541	27610
26850	27070	26550	27760
26860	27080	26580	27770
26950	27150	26590	27780
26960	27350	26620	27790
26970	27360	26640	27811
26980	27370	26651	27821
27160	27380	26750	27822
27170	27500	26780	27823
27180	27510	27250	27831
27190	27520	27260	27841
27200	27851	27270	27871
	27861	27280	27911
	27880	27450	27921
	27890	27460	27931
	27901	27470	27941
	28000		
	28010		
	28020		

Area 4 comprises ratepayers with multiple assessments who pay on a schedule.

## Due Dates for Payment of Rates

All rates, with the exception of water rates which are charged based on water meter consumption, will be payable in four instalments due on the dates below:

Table 15: Rate Instalment Due Dates by Area

	Area 1	Areas 2 and 4	Area 3
Instalment 1	23/08/13	06/09/13	20/09/13
Instalment 2	08/11/13	22/11/13	06/12/13
Instalment 3	31/01/14	21/02/14	28/02/14
Instalment 4	16/05/14	23/05/14	06/06/14

Water meter invoices are sent separately from other rates at intervals depending on the quantity of water consumed.

## Sample Rate Accounts

	New Capital Value (CV)	2012/13 Rates	2013/14 Rates	Increase \$	Increase %
<i>Residential</i>					
Lower Quartile	185,000	1,581	1,633	52	3.3
Mode	205,000	1,638	1,693	55	3.4
Median Value	235,000	1,722	1,781	59	3.4
Average	274,000	1,832	1,897	65	3.5
Upper Quartile	320,000	1,962	2,033	71	3.6
<i>Non-residential</i>					
Median Value	335,000	4,263	4,410	147	3.4
Average	1,056,000	12,096	12,492	396	3.3
<i>Farmland (General and Community Services Rates only)</i>					
Median Value	280,000	878	896	19	2.1
Average	674,000	1,810	1,852	42	2.3
Upper Quartile	900,000	2,345	2,400	55	2.3
Sample	1,875,000	4,653	4,766	113	2.4
<i>Lifestyle (General and Community Services Rates only)</i>					
Median Value	480,000	1,499	1,566	67	4.5
Average	500,000	1,553	1,623	70	4.5
Sample	630,000	1,901	1,988	87	4.6

## Definitions

**Mode** this is the most frequently occurring capital value.

**Median** this capital value is the one in the middle of the list of individual capital values. Half of the values are above this amount, and half below.

**Average** this is the capital value calculated if the whole value in each category was divided by the number of properties in each category



### Mix of Funding Mechanisms by Group Activity

The following funding mechanisms are applied to the Council's group activities. All mechanisms that have been used are in accordance with the Revenue and Financing Policy.

	General Rate	Community Services Rate	Kerbside Recycling Rate	City-wide Water Rates	City-wide Drainage Rates	Allanton Drainage Rate	Blanket Bay Drainage Rate	Curles Point Drainage Rate	Private Street Lighting Rate	Tourism/Economic Development Rate	Warm Dunedin Rate	Earthquake Strengthening Rate	Revenue <sup>1</sup>	Loans Raised	Sale of Assets	Reduction in Loans and Advances	Dunedin City Holdings Limited Interest and Dividend	NZTA Income	Cash	Reduction in Investments	Development Contributions
Sport, Recreation and Leisure																					
Community Development and Support																					
Museums, Libraries and Art Gallery																					
Water Supply																					
Solid Waste																					
Sewerage and Sewage																					
Stormwater																					
Personal Safety																					
City Planning and Urban Design																					
Economic Development and City Promotion																					
Roading and Footpaths																					
Corporate Support																					

<sup>1</sup>Revenue includes fees and charges, subsidies, capital revenue, interest and dividends (other than Dunedin City Holdings Limited dividends). Revenue also includes water rates based on quantity of water and any lump sum payments for the Blanket Bay and Curles Point Drainage System.

## Funding Principles

The Dunedin City Council, in adopting the rating method, takes into consideration the following funding principles:

1. That, in so far as possible, the rating method should be simple, efficient and understandable.
2. People who benefit (including secondary beneficiaries) should contribute to costs.
3. Capital value is the primary method of determining the rating method. Capital value is based on market value and reflects the property valuation.
4. Property rates are a mechanism, which contains principles of public benefit taxation. Rates are not a user-pays mechanism.
5. The application of funding mechanisms should not distort markets.
6. The funding of activities and services should have regard to the interests of residents and ratepayers, including future ratepayers.
7. The funding of services and activities should not make these unaffordable.
8. People who pollute or damage the environment should bear the cost of redress.
9. To promote fairness and equity in rating, fixed charges may be used.
10. Where changes are contemplated to the rating method, transition arrangements may be used.
11. Specific rating areas may be considered on a case-by-case basis.



## Section 4: General

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# Summary Revenue and Financing Policy

The table below summarises how Council activities are funded, showing the proportion of funding that the activity receives from rates and the proportion of funding received from other revenue sources such as fees and charges

Activity	2012/13 Policy		2013/14 Budgets	
	Rates Revenue %	Other Revenue %	Rates Revenue %	Other Revenue %
<b>A Thriving and Diverse Economy</b>				
Economic Development	85	15	89	11
Tourism Dunedin	100		100	
Council Communications and Marketing	100		99	1
Dunedin Centre (Note 1)	100			
Public Toilets	100		100	
Visitor Centre	45	55	50	50
<b>A Connected Community</b>				
Transportation Planning	68	32	67	33
Transportation Operations	62	38	55	45
<b>A Safe and Healthy City</b>				
Environmental Health	60	40	64	36
Liquor Licensing	50	50	47	53
Animal Control	25	75	25	75
Building Control	33	67	27	73
Civil Defence and Rural Fires	100		99	1
Water Production/Supply	100		99	1
Wastewater Treatment	98	2	98	2
Network Management – Water Reticulation and Distribution	55	45	53	47
Network Management – Wastewater Reticulation and Pumping	95	5	97	3
Refuse Collection	10	90	18	82
Landfills	16	84	1	99
Waste Minimisation		100		100
Note 1: The Dunedin Centre funding policy reflects a proposed change in management and will be finalised once the management agreement with DVML has been completed.				

Activity	2012/13 Policy		2013/14 Budgets	
	Rates Revenue %	Other Revenue %	Rates Revenue %	Other Revenue %
<b>A Distinctive Built Environment</b>				
City Development	95	5	100	
Earthquake Strengthening	100		100	
Eco-Housing Retrofit Scheme	100		100	
Resource Consents (Note 2)	53	47	65	35
<b>A Supportive Community</b>				
Events and Community Development	95	5	92	8
Community Housing		100		100
Cemeteries (Parks and Burials)	50	50	23	77
Crematorium		100		100
Civic Leadership	100		94	6
<b>A Vibrant and Creative City</b>				
Dunedin Public Art Gallery	85	15	85	15
Toitū Otago Settlers Museum	95	5	91	9
Otago Museum	100		100	
Chinese Garden	70	30	70	30
<b>A City of Learning</b>				
Libraries	95	5	95	5
<b>An Active City</b>				
Aquatic Services	50	50	52	48
Botanic Garden	98	2	98	2
Parks and Reserves	96	4	93	7
Parks and Reserves Administration	100		100	
Recreation Policy	100		100	
Note 2: The policy reflects the Council's decision for resource consents process to be undertaken on an actual cost recovery basis. However, due to the current economic climate and the ratio of staff FTE's undertaking chargeable work the actual budget does not meet the Council policy at this time.				

# Fees & Charges

	2012/13 \$	2013/14 \$
<b>Administration Services</b>		
First three hours free, thereafter charged per half hour	38.00 per half hour	38.00 per half hour
Photocopy first 20 pages black and white free, thereafter charged	0.20 per page	0.20 per page
<b>Animal Control</b>		
<b><i>Dog Registration Fees</i></b>		
Non-working Dogs	88.00	90.00
Working Dogs (1st dog)	46.00	46.00
Working Dogs (2nd dog)	22.00	22.00
Working Dogs (3rd and subsequent dogs)	22.00	22.00
Selected Owner Site Visit	39.00	39.00
Selected Owner	50.00	50.00
Special Aid Dog	17.00	17.00
<b><i>Late Fee Penalty</i></b>		
Non-working Dogs	44.00	45.00
Working Dogs (1st dog)	23.00	23.00
Working Dogs (2nd dog)	11.00	11.00
Working Dogs (3rd and subsequent dogs)	11.00	11.00
Special Aid Dog	9.00	9.00
Rebate for Neutering/Spaying	6.00	6.00
Permit to keep more than one dog	77.00	77.00
Microchip Implanting	39.00	39.00
Dangerous Dogs	132.00	132.00
Replacement Tag	6.00	6.00
<b><i>Dog Impounding Charges</i></b>		
First Impounding	111.00	111.00
Second Impounding	149.00	149.00
Third and Subsequent Impounding	187.00	187.00

	2012/13 \$	2013/14 \$
After Hours Impounding	149.00	149.00
Boarding Fee Per Day	15.00	15.00
Advertisement	6.00	6.00
Notification	4.00	4.00
<b><i>Stock Impounding Charges</i></b>		
<b><i>Horses, Asses, Mules, Cattle and Deer</i></b>		
First Impounding	53.00	53.00
Second Impounding	106.00	106.00
Third Impounding	159.00	159.00
<b><i>Sheep, Goats and Pigs</i></b>		
First Impounding	11.00	11.00
Second Impounding	21.00	21.00
Third Impounding	33.00	33.00
<b><i>Daily Sustenance Charge</i></b>		
Horses, Cattle, Deer	8.00	8.00
Sheep and Goats	3.00	3.00
Pigs	4.00	4.00
<b><i>Droving Charges-Vehicles per km</i></b>		
(Minimum charge of \$5.65)	2.00	2.00
Staff Cost (per hour)	75.00	75.00
<b><i>Penal rates charged for Statutory Holidays and Overtime</i></b>		
<b><i>Stock Control on State Highways</i></b>		
Hourly rate (including standby allowance)	75.00	75.00
Vehicle charge per km	2.00	2.00
<b><i>Infringement Offences and Fees set by Statute:</i></b>		
Dog Control Act 1996, Control of Dog Bylaw 2004		
Wilful obstruction of Dog Control Officer or ranger (section 18)	750.00	750.00
Failure or refusal to supply information or wilfully providing false particulars (section 19(2))	750.00	750.00

	2012/13 \$	2013/14 \$
Failure to supply information or wilfully providing false particulars about dog (section 19A(2))	750.00	750.00
Failure to comply with any bylaw authorised by (section 20(5))	300.00	300.00
Failure to comply with effects of disqualification authorised by (section 28(5))	750.00	750.00
Failure to comply with effects of classification of dog as dangerous dog (section 32(2))	300.00	300.00
Fraudulent sale or transfer of dangerous dog (section 32(4))	500.00	500.00
Failure to comply with effects of classification of dog as menacing dog (section 33E(2))	300.00	300.00
Failure to implant microchip transponder in dog (section 36A(6))	300.00	300.00
False statement relating to registration (section 41)	750.00	750.00
Failure to register dog (section 42)	300.00	300.00
Fraudulent procurement or attempt to procure replacement registration label or disc (section 46(4))	500.00	500.00
Failure to advise change of dog ownership (section 48 (3))	100.00	100.00
Failure to advise change of address (section 49(4))	100.00	100.00
Removal, swapping or counterfeiting of registration label or disc (section 51(1))	500.00	500.00
Failure to keep dog controlled or confined (section 52A)	200.00	200.00
Failure to keep dog under control (section 53(1))	200.00	200.00
Failure to provide proper care and attention, to supply proper and sufficient food, water, and shelter, and to provide adequate exercise (section 54(2))	300.00	300.00
Failure to carry leash in public (section 54A)	100.00	100.00
Allowing dog known to be dangerous to be at large unmuzzled or unleashed (section 62(4))	300.00	300.00

	2012/13 \$	2013/14 \$
<b>Aquatic Services</b>		
<i>* Concessions apply to holders of a current Community Services card or SuperGold Card</i>		
<i>** A child is defined as anyone who has not left secondary school</i>		
<b>Moana Pool</b>		
<b>Casual Rates</b>		
Adult Swim	5.70	6.00
Concession* Swim	3.10	3.60
Child** Swim	2.60	3.00
Family Swim	11.50	13.00
Child – Club	2.00	2.00
Toddler Time	3.50	3.50
School Swim	1.50	1.50
Spectator	0.50	0.50
<i>Showers - casual pool entry rates apply</i>		
<b>Gym (includes swim)</b>		
Adult	10.70	12.00
Concession	8.20	7.20
Child (14 yrs plus)	5.60	6.00
<b>Aqua-fitness</b>		
Adult	7.00	7.00
Concession	6.00	6.00
Aqua light	5.00	5.00
<b>Spin Classes</b>		
Casual Member (per class)	7.00	7.00
Casual Non-Member (per class)	10.50	10.50
Spin Easy (per class)	5.00	5.00
Spin Core Member (per class)	10.50	10.50



	2012/13 \$	2013/14 \$
Spin Core Non-Member (per class)	14.00	14.00
Spinning Race Day Member (per class)	10.50	10.50
Spinning Race Day Non-Member (per class)	14.00	14.00
<b>Multi-visit Passes*</b>		
<b>Adult</b>		
Swim (12)	57.00	60.00
Swim (30)	136.00	144.00
Aqua-fitness (12)	70.00	70.00
Aqua-fitness (30)	168.00	168.00
Aqua light (12)	50.00	50.00
<b>Concession</b>		
Swim (12)	31.00	36.00
Swim (30)	75.00	86.00
Aqua-fitness (12)	60.00	60.00
Aqua-fitness (30)	144.00	144.00
<b>Child</b>		
Swim (12)	26.00	30.00
Swim (30)	62.00	72.00
<b>Spinning</b>		
Spinning (12) Member	66.00	70.00
Spinning (12) Non Member	105.00	105.00
<b>Membership</b>		
<b>Adult (swim and gym)</b>		
Monthly Membership	67.00	78.00
3 Month Membership	256.00	220.00
6 Month Membership	410.00	414.00
12 Month Membership	720.00	720.00

	2012/13 \$	2013/14 \$
<b>Concession (swim and gym)</b>		
3 Month Membership	160.00	132.00
6 Month Membership	245.00	248.00
9 mth Membership Student	320.00	320.00
12 Month Membership	390.00	432.00
<b>Child (swim and gym) 14 yrs plus</b>		
3 Month Membership	150.00	110.00
6 Month Membership	210.00	207.00
12 Month Membership	310.00	360.00
<b>Adult (swim only)</b>		
6 Month Membership	230.00	230.00
12 Month Membership	350.00	400.00
Squad 12 Month Swim Membership plus Gym Add on	450.00	450.00
<b>Concession (swim only)</b>		
6 Month Membership	160.00	138.00
12 Month Membership	230.00	240.00
Squad 12 Month Swim Membership plus Gym Add on	330.00	330.00
<b>Child (swim only)</b>		
6 Month Membership	115.00	115.00
12 Month Membership	180.00	200.00
Squad 12 Month Swim Membership plus Gym Add on	280.00	280.00
<b>Swim Apparel and Equipment Hire</b>		
Swim Togs (Hire) plus	6.00	6.00
Refundable Deposit	20.00	20.00
Towel (Hire) plus	6.00	6.00
Refundable Deposit	20.00	20.00
Gym Towel (Hire) plus	2.00	2.00
Refundable Deposit	10.00	10.00

	2012/13 \$	2013/14 \$
Arm Bands (Hire) plus	2.00	2.00
Refundable Deposit	20.00	20.00
Kayak	2.00	2.00
Kayak and Spray Skirt (Hire) plus	6.00	6.00
Refundable Deposit	20.00	20.00
Kayaks – group hire (plus pool entry)	15.00	15.00
Spray Skirt – group hire (plus pool entry)	15.00	15.00
Lifejackets – group hire (plus pool entry)	10.50	10.50
Aqua-Jogging Belts – group hire (plus pool entry)	10.50	10.50
<b>Lane Usage Fees (per hour)</b>		
<i>Lane usage fee for user groups during peak times at Moana Pool Mon – Fri 6am – 7.30am and 3.30pm – 7.30pm.</i>		
Lane hire per hour for each lane (up to 6 lanes)	2.00	2.00
Lane hire per hour for each lane over a total of 6 lanes	10.00	10.00
Group activity – lanes barriers removed (use of half pool per hour)	10.00	10.00
<b>Pool Hire (per Hour)</b>		
50m pool (includes pool entry)	248.00	256.00
Spectators (per person)	0.50	0.50
25m pools (includes pool entry)	124.00	128.00
Spectators (per person)	0.50	0.50
Per 25m lane (plus pool entry)	15.50	16.00
Spectators (per person)	0.50	0.50
Old Dive Pool (plus pool entry)	36.00	36.00
Spectators (per person)	0.50	0.50
Dive/lap pool (includes pool entry)	93.00	96.00
Spectators (per person)	0.50	0.50

	2012/13 \$	2013/14 \$
Learners pool (plus pool entry)	50.00	50.00
Spectators (per person)	0.50	0.50
<b>Meeting Room (Pool side)</b>		
Per hour	21.00	21.00
All Day Hire	105.00	105.00
BBQ and gas for 2 hours	15.50	15.50
<b>Meeting Room (Corner)</b>		
Per hour	35.00	35.00
All Day Hire	175.00	175.00
<b>Gym Group booking (with Instructor)</b>		
Private Group (per hour) per person	8.20	7.20
(plus instructor fee per hour) 2 hour minimum	26.00	26.00
School Group (per hour) per person	4.60	5.00
(plus instructor fee per hour) 2 hour minimum	26.00	26.00
<b>Aqua-fitness Group booking (with Instructor)</b>		
Private Aqua Class (school) includes instructor	75.00	75.00
Private Aqua Class (private) includes instructor	85.00	85.00
<b>Spinning Group booking (with Instructor)</b>		
Private Spin Class (school) includes instructor	75.00	75.00
Private Spin Class (private) includes instructor	85.00	85.00
<b>Lifeguard Hire</b>		
Per hour (2 hour minimum)	26.00	26.00
<b>Water Slide and Swim</b>		
Family (a family is either 2 x adults and 2 x children or 1 x adult and 4 x children)	28.00	28.00
Adult (slide only)	4.80	4.80
Child (slide only)	3.00	3.00
Concession (slide only)	4.00	4.00
School	4.50	4.50



	2012/13 \$	2013/14 \$
<b>Group Booking Rates (Swim Only)</b>		
<i>High Schools</i>		
Child entry per head	1.50	1.50
Adult entry per head	3.10	3.60
Spectators		Free
<i>Primary and Intermediate Schools, and School Holiday Programmes</i>		
Child entry per head	1.50	1.50
Adult entry and spectators		Free
<b>Group Booking Rates (Swim and Slide)</b>		
<i>High Schools</i>		
Child entry per head	4.50	4.50
Adult entry per head	7.10	7.60
Spectators		Free
<i>Primary and Intermediate Schools, and School Holiday Programmes</i>		
Child entry per head	4.50	4.50
Adult entry and spectators		Free
<b>Swimsation Lessons</b>		
Babies – (\$6.50 per lesson x 10 weeks)	65.00	65.00
Pre-schoolers – (\$11.50 per lesson x 10 weeks)	110.00	115.00
School age children – (\$11.50 per lesson x 10 weeks)	110.00	115.00
Private Lessons (30 minutes duration)	32.00	32.00
Spike Squad (10 lesson block)	75.00	75.00
<b>Swimsation Lessons for Schools</b>		
30 minute lesson 1:10 ratio – per child	3.30	3.50
30 minute lesson 1:8 ratio – per child	4.10	4.40
30 minute lesson 1:6 ratio – per child	5.50	5.80
20 minute lesson 1:6 ratio – per child	3.70	3.90

	2012/13 \$	2013/14 \$
School – Special Needs (10 week block)	122.00	122.00
Home School Groups (10 week block)	110.00	110.00
<b>Birthday Party Bookings</b>		
Meeting Room (per hour)	15.50	16.00
Child swim only (per head)	1.50	1.50
Adult swim only (per head)	3.10	3.60
Child swim plus slide (per head)	4.50	4.50
Adult swim plus slide (per head)	7.10	7.60
Spectators		Free
Birthday Child		Free
<b>Mosgiel Pool</b>		
Adult	3.60	3.60
Beneficiary/Senior	3.10	3.10
Child	2.60	2.60
Pre-school swim	1.00	1.00
Schools per pupil	1.00	1.00
<b>Season Tickets</b>		
Adult	140.00	140.00
Beneficiary/Senior	95.00	95.00
Child	90.00	90.00
Family	230.00	230.00
Each extra child	17.00	17.00
<b>Concession Tickets</b>		
Adult 12 swim	33.00	33.00
Beneficiary/Senior 12 swim	28.00	28.00
Child 12 swim	22.50	22.50
Pre-school 12 swim	11.50	11.50
Pool Hire (per hour, includes lifeguard)	86.00	86.00

	2012/13 \$	2013/14 \$
<b>Port Chalmers</b>		
Adult	3.60	3.60
Beneficiary/Senior	3.10	3.10
Child	2.60	2.60
Pre-school	1.00	1.00
Schools per pupil	1.00	1.00
<i>Season Tickets</i>		
Adult	115.00	115.00
Beneficiary/Senior	62.00	62.00
Child	62.00	62.00
Family	170.00	170.00
Each extra child	16.00	16.00
<i>Concession Tickets</i>		
Adult 12 swim	33.00	33.00
Beneficiary/Senior 12 swim	28.00	28.00
Child 12 swim	22.50	22.50
Pre-school 12 swim	11.50	11.50
Pool Hire (per hour, includes 1 lifeguard)	86.00	86.00
<b>St Clair Hot Salt Water Pool</b>		
Adult	5.70	5.70
Beneficiary/Senior	3.10	3.10
Child	2.60	2.60
Pre-school	1.00	1.00
Family	11.50	11.50
<i>Concession Tickets</i>		
Adult 12 swim	57.00	57.00
Beneficiary/Senior 12 swim	31.00	31.00
Child 12 swim	26.00	26.00
Pre-school 12 swim	11.50	11.50

	2012/13 \$	2013/14 \$
<i>Season Tickets</i>		
Adult	180.00	180.00
Beneficiary/Senior	90.00	90.00
Child	75.00	75.00
Family	360.00	360.00
Each extra child	20.00	20.00
Pool hire with pool after hours (negotiable)	110.00	110.00
<i>All Pool Passes (12 month)</i>		
Adult	410.00	460.00
Beneficiary/Senior	300.00	276.00
Child	250.00	230.00
<b>Archives Reference Services</b>		
The first half-hour of the Archivist's time is free, thereafter \$50.00 per hour. Full details are provided in the DCC Reference Service Policy available from DCC Archives.		
<b>Botanic Garden Centre</b>		
<i>Hourly Rates up to Four Hours</i>		
Either Hall	22.00	22.60
<i>Hourly Rates after Four Hours</i>		
Either Hall	15.00	15.40
The first four hours of hire are always charged at the higher rate.		
<b>Building Services</b>		
<i>Consent Lists</i>		
Per annum	313.00	313.00
Each	32.00	32.00
External agencies – system generated weekly/ monthly reports	52.00	52.00
Certificate of Title (C/T)	25.00	25.00

	2012/13 \$	2013/14 \$
<b>Disbursements – Copies of Plans and Records</b>		
A3 and A4	1.00	1.00
<b>Request for Information/Property Searches</b>		
<i>Note: There is a minimum charge of \$20.00 for any information requests plus disbursements. Urgent same day searches will be charged 50% more.</i>		
Hourly rate	72.00	85.00
<b>Commercial Property Information requests</b>		
Hourly rate charged for commercial property information requests plus \$1.00 per photocopy	72.00	85.00
Hourly rate charged for copies of Commercial Consent Documents required for inspections plus \$1.00 per photocopy	72.00	85.00
<b>Residential Property Information Requests</b>		
Residential – Combined Building, Plumbing and Drainage Consents	72.00	85.00
Electronic Report – Building Consents and Code Compliance Certificates issued	20.00	20.00
Residential Plumbing and Drainage – includes Reticulation Plan, plus \$1.00 per photocopy	46.00	46.00
Residential Building – Site plans, floor plans, alterations and additions, plus \$1.00 per photocopy	46.00	46.00
Requests for Residential Plans by Tradesmen and Designers plus disbursements, plus \$1.00 per photocopy	26.00	26.00
Building Inspection/Consultants Residential Property Information Search, plus \$1.00 per photocopy	26.00	26.00
Copy of Residential Consent Documents Required for Inspections, plus \$1.00 per photocopy	26.00	26.00
Copy of Residential Consent Documents Required for one Specific Consent Number, plus \$1.00 per photocopy	26.00	26.00

	2012/13 \$	2013/14 \$
Faxing/Postage (additional to minimum charge)	2.00	2.00
<i>Student Discount – 10% with ID</i>		
<b>Property Reports/Documents for Filing on Council Records</b>		
Submit Independent Building Report for Filing on Council Records	116.00	116.00
Submit as-built plan for Schedule 1 exempt building work for filing on Council Records	36.00	36.00
<b>Private Foul and Stormwater Drain in Common</b>		
Private Foul and Stormwater Drain in Common Application	134.00	134.00
Plus each Additional or Joining Party	56.00	56.00
<b>Site Evaluation</b>		
Guide to on-site wastewater disposal book	20.00	20.00
<b>Sewer Connections – Foul and Stormwater</b>		
Standard Connection fee 100mm diameter	378.00	380.00
Standard Connection fee 150mm diameter	560.00	560.00
Connection fee greater than 150mm diameter. The fee will be quoted by Water and Waste Services on application	As quoted	As quoted
Seal Off	82.00	85.00
<b>Allanton – New Wastewater Reticulated Services</b>		
Capital Joining Fee Pressure Sewer System (New Developments – capital cost of network)	8,054.00	8,055.00
Installation Fees*	*To be quoted	*To be quoted
<i>*The installation costs will vary according to the market rate at the time of purchase of pump unit, chamber, control panel and ancillary equipment for that property. The fee will be quoted by Water and Waste Services on application.</i>		
<i>Note: The above costs do not include the cost of connecting from the house drain to the pump chamber, pump power costs or the annual residential drainage charge.</i>		
<b>After Hours Building and Drainage Inspections</b>		
Inspection	201.00	201.00

	2012/13 \$	2013/14 \$
<b>Building Warrant of Fitness Fees (BWOFF)</b>		
BWOFF Inspection fee and/or Audit fee then hourly rate thereafter	130.00	150.00
BWOFF Return fee	130.00	150.00
BWOFF Return fee and Form 12	170.00	170.00
Issue new or amended Compliance Schedule	130.00	190.00
Copy of Compliance Schedule	25.00	25.00
<b>Amusement Devices</b>		
One device, for the first seven days or part thereof	11.50	11.50
Each additional device for first seven days or part thereof – same owner	2.30	2.30
For each device \$1.50 GST inclusive for a further seven days or part thereof	1.50	1.50
<b>Building Compliance Certificate – Sale of Liquor Act (1987)</b>		
Application for Building Compliance Certificates Sale of Liquor Act fee	130.00	150.00
Inspections for Building Compliance Certificates (hourly rate)	130.00	150.00
<b>Certificate of Acceptance</b>		
Certificate of Acceptance	<i>Refer to deposit fees for appropriate category</i>	
<b>Certificate for Public Use</b>		
Certificate for Public Use Construction/Occupation Application fee plus hourly rate thereafter	130.00	150.00
Certificate for Public Use Inspection Charge (hourly rate)	130.00	150.00
Certificate for Public Use amendments (hourly rate)	130.00	150.00
<b>Building Consent – General Charges</b>		
Hourly rate	130.00	150.00
Inspection fee	130.00	150.00

	2012/13 \$	2013/14 \$
Amended plan deposit only plus hourly rate thereafter	130.00	150.00
Notice to Fix (NTF) preparation fee (hourly rate)	130.00	150.00
Consent Exemption Fee - Clause K (hourly rate)	130.00	150.00
Building on land subject to natural hazards (\$71 – \$74) application fee plus LINZ Lodgement Fee plus hourly rate thereafter	130.00	150.00
Building on two or more allotments (\$75-\$83) application fee plus LINZ Lodgement fee plus hourly rate thereafter	130.00	150.00
Application for a special exemption under section 6 Fencing of Swimming Pools Act	260.00	250.00
Annual Inspection fee for special exemptions under section 6 Fencing of Swimming Pools Act.	194.00	150.00
Swimming Pool Fence Monitoring Inspection (per inspection)		150.00
Extension of Time Application	33.00	33.00
Functions Relating to Dangerous, Earthquake Prone or Insanitary Buildings (hourly rate)	130.00	150.00
Change of Use Consideration – if no building work required – charged at hourly rate	130.00	150.00
Fast Track Code Compliance Certificates	130.00	150.00
Pre-Application Meetings (hourly rate)	130.00	150.00
Front Counter Advice 15 minutes free then hourly rate thereafter		150.00
Grants, Waivers and Modification of the Building Code (hourly rate)		150.00
Minor Plan Variation fee (no additional processing and very simple changes)		80.00
Re-lodged/Split Building Consent application (no change in value of work) (hourly rate)		150.00
Alternative Solution Approval (hourly rate)		150.00
Heating Appliance Fee	290.00	300.00

	2012/13 \$	2013/14 \$
Relocate HWC Fee	315.00	300.00
Minor Plumbing, Installation of new fitting		250.00
<b>Building Consent Fees – Residential – 2013/14</b>		
<i>From 5 March 2012 the fee structure for residential and commercial building consents was changed from fee bands to 'Building Category' based fees using a 'deposit and additional charges' model for time and materials recovery. The following fees in the way of deposits now apply. They are payable in advance on application for a building consent. The deposit covers the provision of a Code Compliance Certificate upon satisfactory completion of the work. Where the cost of services provided in the building consent process exceeds the deposit stated the additional cost may be charged at the cost of that service provided by any required specialist consultant or staff time based on the current hourly rate of \$150.00 per hour, plus any disbursements. Payment will be required before the Code Compliance Certificate is issued. The following charges are made up of the consent deposit and the Project Information Memorandum (PIM) deposit combined</i>		
<b>New Construction – Residential</b>		
Erect Single Level Dwelling	4,430.00	4,430.00
Erect Multiple Level Dwelling (including Basement)	4,750.00	4,750.00
Multi Unit Development (Single Level) Per Unit	3,550.00	3,550.00
Multi Unit Development (>1 Level) per Unit)	3,450.00	3,450.00
Erect Garage/Carport (Non Habitable)	1,500.00	1,600.00
Erect Garage (Habitable)	2,000.00	2,100.00
Shed/Utility Building		700.00
Relocate Dwelling	2,530.00	2,530.00
<b>Additions and Alterations – Residential</b>		
Alter Dwelling (including P&D) less than \$10,000	1,150.00	1,285.00
Alter Dwelling (including P&D) over \$10,000	1,730.00	1,882.00
Alter Dwelling (Building Only) less than \$10,000	810.00	850.00
Alter Dwelling (Building only) over \$10,000	1,440.00	1,607.00
<b>Demolition – Residential</b>		
Demolish Residential Building (per building). Values over \$20,000 will need to pay BRANZ & DBH Levies.		540.00
<i>Drainage Seal Off fee of \$85.00 may be required per each drain to be sealed off.</i>		

	2012/13 \$	2013/14 \$
<b>Other – Residential</b>		
Erect Deck	870.00	1,050.00
Install Sump	410.00	280.00
Foul/Stormwater Drainage (including Septic Tank)	360.00	510.00
Retaining Walls (Specific Design)	810.00	920.00
Reclad Existing Building	610.00	610.00
Reroof	440.00	440.00
Minor alteration < \$5000.00 including installation of wet area shower	440.00	490.00
Remove Internal Wall	380.00	380.00
Swimming Pool Fences	250.00	250.00
Pole/Veranda Signs	250.00	250.00
<b>Building Consent Fees – Commercial</b>		
<b>New Construction – Commercial</b>		
New Single Level Commercial Building	4780.00	4780.00
New Multi Level Commercial Building	8,500.00	8,500.00
<b>Additions and Alterations – Commercial</b>		
Alterations to Existing Building (Single Floor)	1,670.00	1,670.00
Alterations to Existing Building (Single Floor) including Plumbing & Drainage	2,650.00	2,650.00
Alterations to Existing Building (Multi Level)	2,350.00	2,350.00
Alterations to Existing Building (Multi Level) including Plumbing & Drainage	3,700.00	3,700.00
Shed/Utility Building		700.00
<b>Demolition – Commercial</b>		
Demolish Commercial Building (per building). Values over \$20,000 will need to pay BRANZ & DBH Levies.	290.00	540.00
<i>Drainage Seal Off fee of \$85.00 may be required per each drain to be sealed off.</i>		

	2012/13 \$	2013/14 \$
<b>Other – Commercial</b>		
Retail Fitout	870.00	870.00
Retail Fitout plus Plumbing & Drainage	1,440.00	1,440.00
Minor Internal Alteration	520.00	520.00
Minor External Alteration	610.00	610.00
Fire Alarm/Sprinkler System	350.00	350.00
<b>Temporary Structures – Commercial</b>		
Marquee	290.00	400.00
<i>Note for Residential and Commercial Fees: Consents over \$500,000 are charged at the hourly rate plus administration and Project Information Memorandum (PIM) fees. The above fees contain separate elements for administration and technical review.</i>		
<b>Building Infringement Offences and Fees set by Statute</b>		
Failing to comply with the requirement that building work must be carried out in accordance with a building consent (section 40)	750.00	750.00
Failing to apply for a certificate of acceptance for urgent building work as soon as practicable after completion of building work (section 42)	500.00	500.00
Person who is not licensed building practitioner carrying out restricted building work without supervision of licensed building practitioner with appropriate licence (section 85(1))		750.00
Licensed building practitioner carrying out restricted building work without appropriate licence section (section 85 (2)(a))		500.00
Licensed building practitioner supervising restricted building work without appropriate licence (section 85(2)(b))		500.00
Failing to comply with the requirement to obtain a compliance schedule (section 101)	250.00	250.00
Failing to display a building warrant of fitness required to be displayed (section 108(5)(a))	250.00	250.00

	2012/13 \$	2013/14 \$
Displaying a false or misleading building warrant of fitness (section 108(5)(b))	1,000.00	1,000.00
Displaying a building warrant of fitness other than in accordance with section 108 (section 108(5)(c))	1,000.00	1,000.00
Using, or knowingly permitting the use of, a building for a use for which it is not safe or not sanitary (section 116B(1)(a))	1,500.00	1,500.00
Using, or knowingly permitting the use of, a building that has inadequate means of escape from fire (section 116B(1)(b))	2,000.00	2,000.00
Failing to comply with a notice, within the time stated in the notice, requiring work to be carried out on a dangerous, earthquake-prone, or insanitary building (section 124)	1,000.00	1,000.00
Using or occupying a building, or permitting another person to do so, contrary to a territorial authority's hoarding, fence, or notice (section 128)	2,000.00	2,000.00
Failing to comply with a notice to fix (section 168)	1,000.00	1,000.00
Person holding himself or herself out as being licensed to do or supervise building work or building inspection work while not being so licensed (section 314(1))		500.00
Using, or permitting use of building having no consent or code compliance certificate or certificate for public use for premises for public use (section 363)	1,500.00	1,500.00
Wilfully obstructing, hindering, or resisting a person executing powers conferred under the Act or its regulations (section 367)	500.00	500.00
Wilfully removing or defacing a notice published under the Act or inciting another person to do so (section 368)	500.00	500.00



	2012/13 \$	2013/14 \$
<b>Cemeteries</b>		
<i>Allanton, Andersons Bay, Dunedin City, Green Park, Portobello, Broad Bay, Macandrew Bay, Northern, Southern, Green Island, Port Chalmers, West Taieri, East Taieri and Waikouaiti</i>		
<b>Adults</b>		
Burial Rights	1,857.00	1,903.40
* Burial Rights (Roman Catholic Sisters - Andersons Bay only)*	1,387.00	1,421.70
Interments	1,377.00	1,411.40
Service Fee	750.00	768.80
Exhumation	2,452.00	2,513.30
<b>Children Under 10 Years</b>		
Burial Rights (Green Park and East Taieri)	934.00	957.40
Interments	906.00	928.70
Exhumation: Infants	1,658.00	1,699.50
<b>Hindon, Otokia, Waitati, Middlemarch and Purakanui</b>		
<b>Adults</b>		
Burial Rights	628.00	643.70
Interments	1,377.00	1,411.40
Service Fee	628.00	643.70
Exhumation	2,452.00	2,513.30
<b>Children Under 10 Years</b>		
Interments	906.00	928.70
Exhumation: Infants	1,658.00	1,699.50
<b>All Cemeteries</b>		
Monumental Permit	69.00	70.70
Attach a plaque	15.00	15.40

	2012/13 \$	2013/14 \$
<b>Crematorium Service</b>		
Crematorium Fee	794.00	813.90
Saturday and Public Holidays	952.00	975.80
Children Under 10 years	140.00	143.50
Saturday and Public Holidays	191.00	195.80
Babies Under 48 Hours	26.00	26.70
Pathology Department Remains	498.00	510.50
<b>Chapel Hire</b>		
Weekdays	151.00	154.80
Saturdays and Public Holidays	220.00	225.50
<b>Post-Cremation Services</b>		
Ash Beam Purchase	220.00	225.50
Purchase of Family Ash Plot	444.00	455.10
Ash Beam Purchase - Waikouaiti (includes Metal Flower Container)	288.00	295.20
Inter in Family Plot, Ash Beam, Family Ash Plot, or Soldiers Plot plus	140.00	143.50
Service Fee for Ash Burials	191.00	195.80
Ash Disinterment Fee	166.00	170.20
Scatter (General)	69.00	70.70
Scatter Ashes in Court of Reflections	69.00	70.70
Placement of Plaque in Court of Reflections (standard size 150 x 100 mm)	79.00	81.00
<b>Columbarium Wall</b>		
Price per Niche	184.00	188.60
Placement of Ashes	156.00	159.90
<b>Book of Remembrance</b>		
Entry in Book of Remembrance (per time)	79.00	81.00

	2012/13 \$	2013/14 \$
<b>Chinese Garden</b>		
Adult Admission	9.00	9.00
Child (under 13 years with Adult)	Free	Free
Student or Beneficiary	6.00	6.00
Adult Season Ticket	20.00	20.00
Adult Season Ticket renewal	17.00	17.00
Student or Beneficiary Season Ticket	15.00	15.00
Student or Beneficiary Season Ticket Renewal	12.00	12.00
Guided Tour	20.00	20.00
Acoustiguide Audio Tour (Handheld Unit Hire)		5.00
<b>Citipark</b>		
<b><i>Car Park Building Fees (hourly) Monday to Friday between opening and 6pm</i></b>		
Great King Street	2.00	2.00
Lower Moray Place	2.00	2.00
Wall Street	2.00	2.00
Early bird parking before 10.00am (hourly) Great King Street ONLY	1.00	1.00
<b><i>Car Park Building Fees (hourly) Saturday between opening and 6pm</i></b>		
Great King Street	1.00	1.00
Lower Moray Place	1.00	1.00
Wall Street	1.00	1.00
<b><i>Car Park Building Fees (hourly) Monday to Saturday between 6pm and closing</i></b>		
Great King Street	1.00	1.00
Lower Moray Place	1.00	1.00
Upper Moray Place. Note: this car park building is now operated by Wilson Parking	0.00	0.00
Wall Street	1.00	1.00
<b><i>Car Park Building Fees (hourly) Sunday between opening and closing</i></b>		
Great King Street	Free	Free
Lower Moray Place	Free	Free

	2012/13 \$	2013/14 \$
Wall Street	Free	Free
<b><i>Car Park Buildings Leased Parking Fees (weekly)</i></b>		
Great King Street	39.00	39.00
Lower Moray Place.	42.00	42.00
Wall Street	55.00	55.00
Leased car park lost card replacement (car park building)	61.00	61.00
<b><i>Off-Street Car Parks Metered Parking Flat Fee (per day)</i></b>		
Thomas Burns	5.00	5.00
Railway North	5.00	5.00
St Andrew Street	3.00	3.00
<b><i>On-Street Meters (hourly) Monday to Saturday between the hours of 9am to 6pm</i></b>		
Main Street 30 minutes (maximum stay)	1.50	1.50
Core Zone (one hour maximum stay)	3.00	3.00
Inner Zone (variable maximum stay)	2.00	2.00
Outer Zone (four hours maximum stay)	1.00	1.00
Outer Zone All Day Parking (per day)	5.00	5.00
<b><i>Off-Street Metered Car Parks (hourly) between the hours of 9am and 6pm Monday to Friday</i></b>		
Railway Station North	2.00	2.00
Railway Station South	2.00	2.00
Dowling Street (four hours maximum)	2.00	2.00
Frederick Street (four hours maximum)	2.00	2.00
Filleul Street	2.00	2.00
<b><i>Off-Street Metered Car Parks (hourly) between the hours of 9am and 6pm Saturday</i></b>		
<i>Note: Casual hourly parking not available at St Andrew Street from 2011/12</i>		
Railway Station North	1.00	1.00
Railway Station South	1.00	1.00
Dowling Street (four hours maximum)	1.00	1.00
Frederick Street (four hours maximum)	1.00	1.00
Filleul Street	1.00	1.00



	2012/13 \$	2013/14 \$
<b>Off Street Metered Car Parks – Sunday</b>		
Railway Station North	Free	Free
Railway Station South	Free	Free
Dowling Street (four hours maximum)	Free	Free
Frederick Street (four hours maximum)	Free	Free
Filleul Street	Free	Free
St Andrew Street	Free	Free
<b>Off-Street Leased Parking Fees (weekly)</b>		
Dowling Street	35.00	35.00
Queens Gardens	35.00	35.00
Crawford Street	32.00	32.00
Filleul Street	35.00	35.00
York Place	35.00	35.00
Harrop Street	27.00	27.00
Thomas Burns	25.00	25.00
Station	25.00	25.00
Lorne Street	16.00	16.00
Leased car park lost card replacement (car park building)	61.00	61.00
<b>City Planning</b>		
Section 36(1) of the Resource Management Act 1991 enables Council to charge a fixed deposit. Section 36(3) allows for additional fees to recover actual and reasonable costs in cases where the fixed deposit is inadequate. Application costs that exceed the deposit will be subject to additional charges at the rates and disbursements set out in the following schedules. For those applications that attract a fixed deposit, a receipt will be issued at the time of payment. A GST invoice will be issued at the completion of processing.		
<b>Fees for Land Use Planning Activities</b>		
<b>Non-Notified Land Use Consents</b>		
Category A	No charge	No charge
Category B (deposit)	560.00	530.00

	2012/13 \$	2013/14 \$
Category C (deposit)	820.00	820.00
Category D (deposit)	1,200.00	1,200.00
<b>Notified Land Use Consents</b>		
Notified land use consents (deposit)	6,000.00	6,000.00
<b>Limited Notified Land Use Consents</b>		
Limited notified land use consents (deposit)	3,000.00	3,000.00
Extension of time for land use consents (Section 125(1)(b)) (deposit)	570.00	600.00
Change or cancellation of conditions of land use consents (Section 127(1)(b)) (deposit)		600.00
Objections to decisions of land use consents (Section 357) and fees (Section 357B)	No charge	No charge
Certificates of compliance (Section 139) (deposit)	700.00	670.00
Outline plan of works (Section 176A) (deposit)	1,200.00	1,200.00
Existing use certificate (Section 139A) (deposit)	800.00	800.00
If the application is complex or significant, or specialist advice is needed, a higher deposit may be required before proceeding. Fees will be discussed with the applicant in advance.		
<b>Categories of Fees for Non-Notified Land Use Consents</b>		
<b>Category A:</b>		
Schedule 25.3 trees		
Temporary signs for one-off not-for-profit cultural events (determination by Resource Consent department)		
Murals		
Replacing roof on buildings that are located in a townscape or heritage precinct, or on a scheduled building		
Painting of buildings that are located in the townscape or heritage precincts, or a scheduled building		
Modifying windows above verandah height of buildings located in a townscape or heritage precinct, or a scheduled building, or replacing a door on a scheduled building		
Consents required for activities under Rule 16.6 (Interim Rule for Areas of Significant Conservation Value)		
Except for Schedule 25.3 trees, Category A provides only for non-notified applications		

	2012/13 \$	2013/14 \$
<b>Category B:</b>		
Dwelling alterations and accessory buildings in a residential zone only breaching side/rear yard and/or height plane angle where written approval of adjoining neighbour(s) is provided on lodgement		
<b>Category C:</b>		
Rural or rural-residential zone accessory buildings, and Residential zone accessory buildings including carports and garages (except as covered by Categories B or D)		
Dwelling alterations including decks and pergolas resulting in minor breach of bulk and location performance standard where density of residential activity complies (except as covered by Category B)		
New dwellings where density of residential activity complies (except as covered by Category D)		
Signs except for permanent hoardings		
Retaining walls and/or earthworks		
<b>Category D:</b>		
Structures, which includes new dwellings and accessory buildings located in a Landscape Management Area or an Urban Landscape Conservation Area		
New dwellings and dwelling alterations not covered by Categories A to C		
New buildings in a townscape/heritage precinct		
Alteration to buildings located in a townscape/heritage precinct or to scheduled buildings not covered by Category A		
Community support activities		
Permanent hoarding signs		
All non-notified resource consent applications not provided for by other categories will be charged at the Category D rate (deposit and actual cost above the deposit)		
<b>Fees for Subdivision Activities</b>		
<b>Non-Notified Subdivision Consents</b>		
Category A (deposit)	1,750.00	1,750.00
<b>Notified Subdivision Consents</b>		
Notified subdivision consents (deposit)	6,000.00	6,000.00
<b>Limited Notified Subdivision Consents</b>		
Limited notified subdivision consents (deposit)	3,000.00	3,000.00
Section 226 application including certification (deposit)	715.00	715.00

	2012/13 \$	2013/14 \$
Sealing, certification fee for survey plans (except 224(c)) (per certificate) (deposit)	393.00	450.00
Compliance with subdivision consent conditions (Section 224(c)) (deposit)	458.00	520.00
Combined 223 and 224(c) application (deposit)	524.00	580.00
Objections to decisions of subdivision consents (Section 357) and fees (Section 357B)	No charge	No charge
Extension of time for subdivision consents (Section 125(1)(b)) (deposit)	585.00	600.00
Change or cancellation of conditions of subdivision consents (Section 127(1) (deposit))	640.00	800.00
Preparation of consent notices, certificates, bonds, partial or full release/discharge of bonds or covenants, revocation of easements (fixed fee, but any legal fees recovered at cost)	200.00	200.00
Certified copy of Council Resolution (fixed fee)	276.00	180.00
Section 221 application (deposit)	500.00	800.00
Section 243 application (deposit)	400.00	400.00
If the application is complex or significant, or specialist advice is needed, a higher deposit may be required before proceeding. Fees will be discussed with the applicant in advance.		
<b>Categories of Fees for Non-Notified Subdivision Consents</b>		
<b>Category A</b>		
All non-notified subdivision applications will be charged at the Category A rate (deposit and actual cost above the deposit). Engineering, geotechnical and contamination input will be an additional fee that recovers actual cost.		
<b>Planning – Other Legislation</b>		
Planning certificates for the sale of liquor (deposit)	280.00	280.00
Cancellation of building line restriction (Section 327A Local Government Act 1974) (deposit)	300.00	280.00
Right of way (Section 348 Local Government Act 1974) (includes processing of application and sealing) (deposit)	700.00	700.00

	2012/13 \$	2013/14 \$
Overseas Investment Commission Certificate one-two sites (deposit)	290.00	290.00
Overseas Investment Commission Certificate three-five sites (deposit)	450.00	450.00
Overseas Investment Commission Certificate six or more sites (deposit)	850.00	850.00
<b>Designations/Heritage Orders/Plan Changes</b>		
For Designations/Heritage Orders/Plan Changes (privately initiated) following payment of the relevant deposit, Council may, at its discretion, invoice for the additional charges at cost on a monthly basis and may stop work on the application until such time as the relevant invoice has been paid.		
Plan changes (privately initiated) (deposit and additional charges at cost)	10,000.00	10,000.00
Heritage order applications (deposit and additional charges at cost)	2,000.00	2,000.00
Notice of requirement for designations (Section 168) (deposit and additional charges at cost)	2,000.00	2,000.00
Minor modifications (Section 181 (2)) (deposit and additional charges at cost)	560.00	560.00
Notified modifications (Section 181 (3)) (deposit and additional charges at cost)	2,000.00	2,000.00
Uplifting designations	No charge	No charge
Purchase of District Plan (fixed fee) (available online for free)	600.00	600.00
<b>Additional Fees and Charges</b>		
Processing of notified land use and subdivision applications and any additional charges applying to any other planning application listed above will be charged at the following rates:		
<b>Processing Costs</b>		
Principal Advisor/Team Leader/Specialist input (senior level) from another council department (per hour)	153.00	153.00
Senior Planner and specialist input (junior/intermediate level) from another Council department (per hour)	149.00	152.00

	2012/13 \$	2013/14 \$
Planners (per hour)	132.00	136.00
Graduate Planners or Monitoring officer (per hour)	102.00	102.00
Administrative Officers (per hour)	85.00	87.00
External consultants	At Cost	At Cost
Reports commissioned by Council	At Cost	At Cost
<b>Disbursements</b>		
Postage	At Cost	At Cost
Photocopying (per A4 copy)	At Cost	At Cost
Public notices	At Cost	At Cost
Site signs	At Cost	At Cost
Site inspections	At Cost	At Cost
Vehicle usage (calculated on time basis (per min))	0.20	0.255
<b>Payment of Final Fee for Subdivision Applications</b>		
The final fee (and any outstanding interim invoices) will be required to be paid before the Section 224 Certificate will be released.		
<b>Hearing Costs</b>		
For all applications involving elected members attendance at hearings for commercial applicants (GST registered only)		
Hearing up to 3 hours (fixed fee)	678.00	678.00
Hearings over 3 hours (per day)	1,355.00	1,355.00
Staff attendance at hearings – cost of staff attending hearing (charged at hourly rates above). For resource consents, only the processing planner will be charged.		
<b>Request to Use Commissioner</b>		
<ol style="list-style-type: none"> <li>The applicant requesting a commissioner in accordance with Section 100A will be charged at the actual cost of the commissioner, even if submitters also make the same request. If submitters request a commissioner, and the applicant does not, then the submitters must pay for the additional costs associated with the commissioner, with the costs being equally shared between the submitters requesting it.</li> <li>Plan changes or Notice of Requirements which require the use of a commissioner will be charged at the actual cost of the commissioner.</li> </ol>		

	2012/13 \$	2013/14 \$
<b>Pre-hearing Meetings</b>		
Staff attendance at hearings – cost of staff attending hearing (charged at hourly rates above). For resource consents, only the processing planner will be charged.		
<b>Consent Monitoring</b>		
Resource Consent monitoring fees (fixed fee)	111.00 (single inspection)	115.00 (single inspection)
Resource Consent monitoring fees (fixed fee)	166.00 (two inspections)	172.00 (two inspections)
Resource Consent monitoring fees (fixed fee)	97.00 (per additional inspection after two)	100.00 (per additional inspection after two)
State of the Environment monitoring fee (fixed fee)	111.00	111.00
Monitoring of activities subject to requirements of the HSNO Act (fixed fee)	111.00	115.00
<b>Fees set by the Resource Management (Infringement Offences) Regulations 1999 adopted in 2000/01</b>		
Contravention of Section 9 (restrictions of use of land)	300.00	300.00
Contravention of an abatement notice (other than a notice under Section 322(1)(c))	750.00	750.00
Contravention of an excessive noise notice direction under Section 327	500.00	500.00
Contravention of Section 22 (failure to provide certain information to an Enforcement Officer)	300.00	300.00
Terms of payment: Payment of additional fees are due within 20 working days of the invoice date or 20th of the month, whichever is the latest.		
<b>Site Contamination Search</b>		
Information search to meet requirement (method) of section 6(2) of the Resource Management (National Environmental Standard for Assessing and Managing Contaminants in Soil to Protect Human Health) Regulations 2011		
Residential and rural (fixed fee)		110.00
Commercial and Industrial (fixed fee)		200.00

	2012/13 \$	2013/14 \$
<b>Community Art Gallery</b>		
A \$100 bond is required by all tenants prior to picking up the key.		
Community Groups (non-commercial/display only) (per week)	146.00	146.00
Community Groups (non-commercial/sell products) (per week)	292.00	292.00
Community Groups (non-commercial/display only) (per day)	21.00	21.00
Community Groups (non-commercial/sell products) (per day)	42.00	42.00
Commercial Organisations (display purposes only) (per week)	1,045.00	1,045.00
Commercial Organisations (commercial venture/selling) (per week)	1,045.00 or 10% of gross revenue (whichever is the greater)	1,045.00 or 10% of gross revenue (whichever is the greater)
Electricity (metered) (per 2 hours)	2.10	
<b>Community Housing</b>		
<i>Note: Increases take effect from 1 August each year. Community Housing is GST Exempt.</i>		
Bedsit	104.50	104.50
Single (partitioned flat)	106.60	106.60
Single (separate flat)	110.70	110.70
Double (partitioned flat)	149.00	149.00
Double (separate flat)	154.20	154.20
1 Bedroom	162.50	162.50
2 Bedroom	190.40	190.40

	2012/13 \$	2013/14 \$
<b>Dunedin Centre</b>		
<p>This facility is managed by Dunedin Venues Management Limited. The Town Hall complex has re-opened and is available for hire.</p> <p>Conference rooms and auditoria are available by negotiation depending on the specific requirements of the hirer and nature of the event.</p> <p>Hire of audio visual, sound, lighting and other equipment by negotiation depending on the specific requirements of the hirer and nature of the event.</p> <p>Hire of technical support for conferences, functions and live performance by negotiation depending on the specific requirements of the hirer and nature of the event.</p> <p>Provision of other services for conferences, functions and live performance including security, secretarial services and telecommunications by negotiation depending on the specific requirements of the hirer and nature of the event.</p> <p>Provision of food and beverage services by negotiation depending on the specific requirements of the hirer and nature of the event. The Dunedin Centre's contracted catering service is the sole provider of food and beverage services within the complex.</p>		
<b>Dunedin Public Art Gallery</b>		
Admission	Free	Free
Special Exhibition entry charges will vary depending on the exhibition		
Group tours by arrangement, cost negotiable		
Hire of conference and auditorium facilities by negotiation depending on the individual requirements of the hirer		
Photographic reproduction charges schedule available at the Art Gallery		
<b>Economic Development</b>		
<i>Film Permit Fee</i>		
Fee for a permit to conduct commercial film activity in public places	500.00 per day	500.00 per day
	250.00 per half day	250.00 per half day
<b>Environmental Health</b>		
<i>Licence/Audit Fees (Annual)</i>		
Licensed Premises Transfer Fee	83.00	83.00

	2012/13 \$	2013/14 \$
<b>Food Premises</b>		
Opening Fee	231.00	231.00
Base Kitchens	117.00	117.00
<b>Class 1</b>		
A	365.00	365.00
B	529.00	529.00
C	695.00	695.00
D	860.00	860.00
<b>Class 2</b>		
A	404.00	404.00
B	569.00	569.00
C	733.00	733.00
D	899.00	899.00
<b>Class 3</b>		
A	498.00	498.00
B	663.00	663.00
C	827.00	827.00
D	992.00	992.00
<b>Class 4</b>		
A	698.00	698.00
B	863.00	863.00
C	1,027.00	1,027.00
D	1,192.00	1,192.00
<b>Class 5</b>		
A	956.00	956.00
B	1,121.00	1,121.00
C	1,286.00	1,286.00
D	1,450.00	1,450.00

	2012/13 \$	2013/14 \$
<b>Premises Re-inspection Fee</b>		
Additional re-inspections	111.00	111.00
<b>Mobile Shops (Food)</b>		
A	394.00	394.00
B	506.00	506.00
C	612.00	612.00
D	718.00	718.00
Food Stall (for profit)	30.00	30.00
Food Street Stalls (permanent) per day	30.00	30.00
<b>One-off Food Stall Inspections (if required) per event fee</b>		
1-10 Food stalls:	111.00 for the first 10 food stalls	111.00 for the first 10 food stalls
11 or more food stalls: Fee for 1-10 food stalls plus	10.00 per each additional food stall	10.00 per each additional food stall
<b>Markets (Food Stalls)</b>		
1-10 Food stalls	No fee	No fee
11-20 Food stalls	204.00	204.00
21-40 Food Stalls	408.00	408.00
41-60 Food Stalls	612.00	612.00
61-80 Food Stalls	816.00	816.00
81 and above Food Stalls	969.00	969.00
<b>Other Premises</b>		
Camping Grounds	343.00	343.00
Hairdressers' Salons	176.00	176.00
Offensive Trades	418.00	418.00
Funeral Directors	249.00	249.00
Hawkers	147.00	147.00
Mobile Shops (Non-Food)	196.00	196.00

	2012/13 \$	2013/14 \$
<b>Other Charges</b>		
Skateboard infringement fine	50.00	50.00
Noise consultancy and survey work fee (per hour)	154.00	154.00
Excessive noise equipment seizure fine	58.00	58.00
Seized equipment storage fee (per working day)	26.00	26.00
<b>Processing Applications/Variations for Exemption of the Food Hygiene Regulations 1974</b>		
Normal working hours (per hour)	114.00	114.00
Outside normal working hours (per hour)	146.00	146.00
Statutory Holidays (per hour)	188.00	188.00
Mileage (over 40km) (per km)	2.00	2.00
<b>Monitoring under the Resource Management (Infringement Offences) Regulations 1999</b>		
<i>Note: These fees are set by statute.</i>		
Contravention of an excessive noise direction under section 327	500.00	500.00
Contravention of an abatement notice for an unreasonable noise under section 322(1)(c)	750.00	750.00
<b>Beautician, Tattooists and Skin Piercing Bylaw Annual Licensing Fees</b>		
Secondary Business Activity (eg jewellers/beauty therapy services in conjunction with another activity)	54.00	54.00
Sole Business Activity (eg Beauty Therapist, Tattooist)	217.00	217.00
<b>Information Services</b>		
<b>Land Information Memorandum</b>		
Residential	275.00	300.00
Residential (non-urgent)	n/a	250.00
Commercial	325.00	330.00
<b>Aerial Photography (counter)</b>		
Colour A4 or A3 (laser)	16.00	16.00



	2012/13 \$	2013/14 \$
Colour A2 or A1	65.00	65.00
Other GIS services available – cost on application.		
<b>Libraries</b>		
Non-residential membership (per family per year)	105.00	110.00
Membership card replacement (Adult)	4.00	4.00
Membership card replacement (Child)	2.00	2.00
Inter-loan (plus any additional charges over the standard fee)	5.00	5.00
Overdue (per item, per day, Adult)	0.30	0.30
Overdue Hot Picks (per item, per day, Adult)	1.00	1.00
Holds charge (per item)	1.00	1.00
Holds Voucher Pack (6 Holds vouchers)	4.00	4.00
Photocopying (black and white, A4, per copy)	0.20	0.20
Photocopying (black and white, A3, per copy)	0.20	0.20
Photocopying (colour, A4, per copy)	1.00	1.00
Photocopying (colour, A3, per copy)	2.00	2.00
City Library parking (per hour)	2.00	2.00
Research enquiries undertaken by staff (per hour)	56.00	56.00
4GB Flash Drive, per item	12.00	12.00
Tweet Bag, per item	4.00	4.00
Book Plates (set of 6)	5.00	5.00
Create and supply digital image, per image	25.00	25.00
<i>Schedule of charges per hour available at the libraries. Database searching at cost plus staff time.</i>		
<b>Loss and damage charges vary depending on the item.</b>		
Overdue/Account charge per lost item (Adult)	7.50	7.50
Overdue/Account charge per lost item (Child)	2.50	2.50
Processing Fee per item	5.00	5.00
Item/Debt recovery charge (per referral)	15.00	15.00

	2012/13 \$	2013/14 \$
<b>Rentals</b>		
DVDs (one week loan)	4.00	4.00
Compact Discs (two week loan)	2.00	2.00
<b>Hot Picks</b>		
Hot Picks Books (two week loan)	5.00	5.00
Hot Picks DVDs (one week loan)	5.00	5.00
Hot Picks Voucher Pack (6 Hot Picks vouchers)	25.00	25.00
Hot Picks Magazines (one week loan)	2.50	2.50
<b>Bindery</b>		
Book guard paperback	6.70+	6.70+
Paperback minor mend*	20.00+	20.00+
Hardback rebind*	65.00+	65.00+
Thesis binding*	60.00+	60.00+
Periodical full binding*	75.00+	75.00+
Minutes full binding*	60.00+	60.00+
Book preservation enclosures*	50.00+	50.00+
<i>*Subject to individual quotation.</i>		
<b>Downes Room, Mosgiel Library</b>		
(Available for meetings, etc) Charges vary from \$15.00 for first hour, \$10.00 thereafter, up to \$60.00.		
<b>Dunningham Suite, City Library</b>		
(Available for meetings, etc) Charges vary from:		
Small Meeting Room (half day)	60.00	75.00
Small Meeting Room (full day)	100.00	125.00
Full Suite (half day)	150.00	175.00
Full Suite (full day)	250.00	275.00
Kitchen (half day)	25.00	30.00
Security Guard Service (After 8pm Monday – Friday, before 11am and after 4pm Saturday/Sunday) per hour	33.00	40.00

	2012/13 \$	2013/14 \$
Data projector (half day)	50.00	50.00
DVD player per day	10.00	10.00
Wedding Booking (includes full day for event, plus 2 half days for set up and clean up. Does not include security guard service)	500.00	750.00
<b>Liquor Licensing</b>		
<i>Note: The following fees are set by the Sale of Liquor Amendment Regulations 2000.</i>		
On-Licence application/renewal	793.24	793.24
Variation of Conditions for on/off/club Licence	793.24	793.24
Temporary Authority (Section 29(1)(c)) on/off/club	134.93	134.93
Off-Licence application/renewal (Section 29(1)(d))	793.24	793.24
BYO Endorsed On-Licence application/renewal	134.93	134.93
Caterer's Off-Licence Extension	134.93	134.93
Club Licence application/renewal (Section 29(1)(f))	793.24	793.24
Special Licence application/renewal (Section 29(1)(g))	64.40	64.40
Manager's Certificate (Section 29(1)(h))	134.93	134.93
Extract from Record or Register	23.51	23.51
Temporary Licence during repairs, etc (Section 29(1)(j))	134.93	134.93
<b>Gambling – Class 4 Venue Application</b>		
Territorial Authority Consent application	56.00	56.00
<b>Toitū Otago Settlers Museum</b>		
Admission	Free	Free
Archives	N/A	12.00
Special Exhibition entry charges will vary depending on the exhibition.		
Group tours by arrangement, cost negotiable.		
Hire of conference and auditorium facilities by negotiation depending on the individual requirement for the hirer.		
Photographic reproduction charges schedule available at Toitū Otago Settlers Museum.		

	2012/13 \$	2013/14 \$
<b>Parking Enforcement</b>		
<b>Parking Permit Charges (minimum charge ½ day)</b>		
Permit (1 day) except Octagon and George Street (Octagon – Albany Street)	25.20	25.00
Permit (1 day) Octagon and George Street (Octagon – Albany Street)	37.20	37.00
Permit (6 days) except Octagon and George Street (Octagon – Albany Street)	123.60	124.00
Permit (6 days) Octagon and George Street (Octagon – Albany Street)	183.60	184.00
Permit (month) except Octagon and George Street (Octagon – Albany Street)	492.00	492.00
Permit (month) Octagon and George Street (Octagon – Albany Street)	732.00	732.00
Authorised vehicle Zone Permit (annually)	18.00	18.00
<b>Residents' Parking</b>		
Residents' parking permit (annually)	164.00	164.00
<b>Pro Rata Fees (Application Month)</b>		
October	191.80	192.00
November	177.70	178.00
December	164.00	164.00
January	150.70	150.70
February	137.00	137.00
March	123.30	123.30
April	109.60	109.60
May	95.60	95.60
June	82.20	82.20
July	68.50	68.50
August	54.80	54.80
September	41.10	41.10



	2012/13 \$	2013/14 \$
<b>Abandoned Vehicle (Fees recovered from owner)</b>		
Impound Fee	460.00	460.00
Storage (daily)	6.00	6.00
Unwanted Vehicle Removal	42.00	42.00
<b>Towage – set by Statute Transport (towage fees) Notice 2004</b>		
Where the vehicle gross weight does not exceed 3500 kgs – between hours of 0700 and 1800 Monday to Friday (other than public holiday)	52.50	53.60
Where the vehicle gross weight does not exceed 3500 kgs – between hours of 1800 and 0700 Monday to Friday, Saturday, Sunday and Public Holidays	70.00	71.50
Where the vehicle gross weight exceeds 3500 kgs – between hours of 0700 and 1800 Monday to Friday (other than public holiday)	130.00	132.80
Where the vehicle gross weight exceeds 3500 kgs – between hours of 1800 and 0700 Monday to Friday, Saturday, Sunday and Public Holidays	200.00	204.40
<b>Commercial Use of Footpaths (Permits)</b>		
Table with up to maximum of four chairs (annually)	135.00	135.00
Signs, Screens, Goods or any other object per item (annually)	33.00	33.00
Impounding of sign or any other object (per item)	64.00	64.00
<b>Construction Parking Areas</b>		
<b>Installation and Reinstatement of Area:</b>		
6m length	550.00	550.00
12m length	650.00	650.00
18m length	750.00	750.00
Investigation and administration	54.00	54.00
<b>Monthly Hire within the CAA or within any pay and display area:</b>		
Monthly Hire, All “non Residential Areas” as defined in the Dunedin District Plan:		

	2012/13 \$	2013/14 \$
6m length	198.00	198.00
12m length	396.00	396.00
18m length	594.00	594.00
<b>Monthly Hire outside the CAA:</b>		
Monthly Hire, All “Residential Areas” as defined in the Dunedin District Plan:		
6m length	99.00	99.00
12m length	198.00	198.00
18m length	297.00	297.00
Relocation of pay and display machines.	400.00	400.00
<b>Skips and Containers (Permits)</b>		
<b>Skips</b>		
Monthly Hire, All “Non Residential Areas” as defined in the Dunedin District Plan: (daily)	48.00	48.00
Monthly Hire, All “Residential Areas” as defined in the Dunedin District Plan: (daily)	38.00	38.00
Monthly Charge, All areas	590.00	590.00
<b>Containers</b>		
20 foot container (daily)	54.00	54.00
40 foot container (daily)	107.00	107.00
<b>Infringement Fees set by Statute – Land Transport Act 1998</b>		
*A \$2 discount will apply to all \$12 parking tickets if they are paid within 28 days of the date of issue.		
Parked in a Pay and Display area displaying an invalid receipt	12.00*-57.00	12.00*-57.00
Parked in a Pay and Display area in excess of maximum time	12.00*-57.00	12.00*-57.00
Displaying an expired receipt	12.00*-57.00	12.00*-57.00
Parked in breach of a time limit	12.00*-57.00	12.00*-57.00
Failing to display a parking receipt	12.00*-57.00	12.00*-57.00
Parked within an intersection	60.00	60.00

	2012/13 \$	2013/14 \$
Parked within 6m of an intersection	60.00	60.00
Parked on or within 6m of a pedestrian crossing	60.00	60.00
Parked in a no stopping area	40.00	40.00
Parked on a broken yellow line	60.00	60.00
Parked on a bus stop or taxi stand	40.00	40.00
Parked over or within 1m of a vehicle entrance	40.00	40.00
Parked on or within 500 mm of a fire hydrant	40.00	40.00
Double parked	60.00	60.00
Incorrect kerb parking	40.00	40.00
Parked on a footpath	40.00	40.00
Parked a trailer on a road in excess of seven days	40.00	40.00
Inconsiderate parking	60.00	60.00
Parked on a Loading Zone	40.00	40.00
Parked on a grass verge	40.00	40.00
Parked on a clearway	60.00	60.00
Parked a vehicle in a lane restricted to a specified class of vehicle without belonging to that class (Cycle Lane)	60.00	60.00
Failing to display a valid parking receipt	40.00	40.00
Parked in a reserved area without authority	40.00	40.00
Parked in an area reserved for authorised residents vehicles only	40.00	40.00
Parked in an area reserved for motorcycles only	40.00	40.00
Parked in an area reserved for mobility card holders only	150.00	150.00
Parked facing the wrong direction	40.00	40.00
Failing to display a red marker light on a GSV	40.00	40.00
Failing to display current evidence of vehicle inspection (WOF) (light)	200.00	200.00

	2012/13 \$	2013/14 \$
Failing to display current evidence of vehicle inspection (COF) (commercial or heavy)	600.00	600.00
Operated an unregistered motor vehicle	200.00	200.00
Operated an unlicensed motor vehicle	200.00	200.00
Registration Plates not affixed in prescribed manner	200.00	200.00
Displayed other than authorised registration plate	200.00	200.00
Displayed other than authorised registration plate (Body Corporate)	1,000.00	1,000.00
Displayed other than authorised motor vehicle licence	200.00	200.00
Displayed other than authorised motor vehicle licence (Body Corporate)	1,000.00	1,000.00
Displayed item likely to be mistaken for a Registration Plate	200.00	200.00
Displayed item likely to be mistaken for a Registration Plate (Body Corporate)	1,000.00	1,000.00
Displayed item likely to be mistaken for a motor vehicle licence	200.00	200.00
Displayed item likely to be mistaken for a motor vehicle licence (Body Corporate)	1,000.00	1,000.00
Obscured or indistinguishable registration plate	200.00	200.00
Obscured or indistinguishable registration plate (Body Corporate)	1,000.00	1,000.00
Obscured or indistinguishable licence label	200.00	200.00
Obscured or indistinguishable licence label (Body Corporate)	1,000.00	1,000.00
Used a vehicle with exemption from continuous licensing	200.00	200.00
Used a vehicle with exemption from continuous licensing (Body Corporate)	1,000.00	1,000.00

	2012/13 \$	2013/14 \$
<b>Parks and Reserves Facilities</b>		
<i>Chingford Stables</i>		
Facility use	22.00	22.60
Functions – includes security patrol	242.00	248.10
Public	60.00	61.50
Non-profit organisations	29.00	29.70
<i>Stalls</i>		
Single not for profit stalls (per day or part thereof)	29.00	29.70
Single for profit stalls (per day or part thereof)	54.00	55.40
Whole or significant part of the Reserve (per day)	79.00	81.00
<i>Marina</i>		
Deborah Bay Marina – Berth (annual fee)	1,248.00	1,279.20
<i>Event Use</i>		
Enclosed grounds (per day)	457.00	468.40
Unenclosed ground (per day)	421.00	431.50
<b>Sportsgrounds</b>		
<i>Sportsgrounds – Winter Codes (Rugby, Rugby League, Hockey, Soccer)</i>		
<i>Unenclosed Fields</i>		
With facilities (per season)	1,489.00	1,526.20
Without facilities (per season)	832.00	852.80
Touch Marked field with facilities (per season)	412.00	422.30
With facilities (per day)	126.00	129.20
Without facilities (per day)	70.00	71.80
Casual Touch Sevens (per ground) per day	33.00	33.80
Training use only for schools	Free	Free
Highlanders – hire of grounds for practice with change facilities	34.00 per half day	64.50 per half day incl. facilities

	2012/13 \$	2013/14 \$
Highlanders – hire of grounds for practice with change facilities	68.00 per day	129.20 per day incl. facilities
	plus 17.00 per hour for change rooms	
<i>Enclosed Fields</i>		
Tahuna Park 1, Caledonian, University Oval 1 (per ground per day plus facilities)	249.00	255.20
Tahuna Park 2 (per ground per day including facilities)	126.00	129.20
<i>Sportsgrounds – Summer Codes (Cricket, Athletics, Softball, Marching)</i>		
<i>Dunedin Cricket</i>		
First class pitch per season	2,564.00	2,628.10
Other pitch per season	2,074.00	2,125.90
Artificial wicket per season	640.00	656.00
Primary, intermediate and secondary schools	Free	Free
Senior pitch unenclosed per day	213.00	218.30
Artificial wicket per day	41.00	42.00
<i>Otago Cricket</i>		
Hire of change rooms	27.00 (for the first two hours – minimum charge)	27.68 (for the first two hours – minimum charge)
	14.00 per hour after that	14.35 per hour after that
Hire of international practice strips (per hour / per strip)	52.00	53.30
Hire of international practice strips (full day hire / per strip)	159.00	163.00
<i>Softball</i>		
Field without marking per season	834.00	854.90

	2012/13 \$	2013/14 \$
Field without marking per day	56.00	57.40
<b>Athletics</b>		
Marked 400m grass track (per season)	671.00	687.80
Unmarked 1 hectare area (per season)	834.00	854.90
Unmarked 1 hectare area (per day)	42.00	43.10
<b>Archery</b>		
Use per hectare (per season)	834.00	854.90
<b>Marching</b>		
Unmarked 1 hectare area (per day)	56.00	57.40
<b>Out of Season Work</b>		
Out of season play including marking out, erecting and removing goal posts (per field)	522.00	535.10
<b>Pre and Post season games all codes</b>		
With facilities	137.00	140.40
Without facilities	75.00	76.90
<b>Athletics Caledonian Track and Ground</b>		
Enclosed ground competition use (per hour)	152.00	155.80
Enclosed ground practice use (per hour)	90.00	92.30
Enclosed ground competition use (primary, intermediate and secondary schools or junior club rate)	73.00	74.80
Enclosed ground practice use (primary, intermediate and secondary schools or junior club rate)	46.00	47.20
<b>Gymnasium</b>		
Competition per hour	57.00	58.40
Practice per hour	36.00	36.90
Child's rate	8.00	8.20
Change and showers only per hour	17.00	17.40

	2012/13 \$	2013/14 \$
Kitchen and committee rooms per hour	17.00	17.40
After hours call out fee	41.00	42.00
<b>Property – Leasehold Consents (Investment Property Portfolio)</b>		
Standard consent	250.00	250.00
Consent in principle and endorsement	250.00	250.00
Urgent consent (consent required in less than 5 working days)	500.00	500.00
<b>Transportation</b>		
The fee to process a road stopping proposal (the applicant must also pay the actual costs involved in the stopping or the value of the land, whichever is the greater)	775.00	794.00
<b>Encroachments on road reserve (per annum)</b>		
Site development	7.5% of adjacent unimproved rated value \$/m <sup>2</sup>	7.5% of adjacent unimproved rated value \$/m <sup>2</sup>
Residential – Single garage <25m <sup>2</sup>	106.00	110.00
Residential – Double garage <50m <sup>2</sup>	212.00	220.00
Commercial Use	Negotiated based upon 2011/12 valuation plus 3%	Negotiated based upon 2011/12 valuation plus 3%
Consent application fee for non-standard sign and other uses	182.00	191.00
Fill points for private fuel lines on road reserve (per annum)	177.00	185.00
Overhead/Underground pedestrian road crossings	Varies*	Varies*
*Crossings are on a 'lease' basis with payment being on a 'fixed term' basis or subject to a yearly review.		

	2012/13 \$	2013/14 \$
<b>Corridor Access Requests</b>		
Corridor Access Fee (incorporating the completion and maintenance inspections)	250.00	287.50
Re-inspection Fee (Non-Conforming works)	100.00	115.00
Penalty Fee for No/Unapproved Car	500.00	575.00
Openings less than 0.25m <sup>2</sup>	No fee*	No fee*
Footpath (shallow transverse crossings)	No fee*	No fee*
<i>*Providing an application is submitted</i>		
<b>Waste Management – Solid Waste Charges</b>		
<b>Landfill Charges - For all DCC landfills and transfer stations</b>		
<b>Small Vehicle Charges</b>		
Refuse bag	2.10	2.10
Car	18.00	18.00
Station wagons	32.00	32.00
Cars and single axle trailers, vans and utes	46.00	46.00
Cover (clay, sand, soil) <i>Note: Cover is not accepted at Middelmarsh Transfer Station</i>	10.00	10.00
Cleanfill <i>Note: Cleanfill is not accepted at Middelmarsh Transfer Station</i>	18.00	18.00
Demolition (excluding wood and steel) <i>Note: Demolition is not accepted at Middelmarsh Transfer Station</i>	25.00	25.00
Car tyres – each	4.00	4.00
Vehicle bodies	75.00	75.00
Oil (per litre) <i>Note: Oil is not accepted at Middelmarsh or Waikouaiti Transfer Stations</i>	1.00	1.00
<b>Vegetation</b>		
Cars	12.00	12.00

	2012/13 \$	2013/14 \$
Station wagons	20.00	20.00
Cars and single axle trailers, vans and utes	30.00	30.00
<b>Large Vehicle Charges</b>		
General solid waste per tonne (minimum \$65.00)	123.00	130.00
Vegetation (minimum \$40.00)	73.00	80.00
Tyres per tonne	317.60	335.00
<b>Special/Hazardous Waste</b>		
Sludges and liquids (solids content at least 20%) – per tonne (minimum \$100.00)	187.90	200.00
Sludges and liquids (solids content less than 20%) – per tonne (minimum \$122)	229.90	244.00
Cover – per tonne (clay, sand, soil)	5.00	5.00
Cleanfill – per tonne (dry) (minimum \$12)	10.50	12.00
Cleanfill – per tonne (wet or slip) (minimum \$33)	30.90	33.00
Demolition (per tonne) (excluding wood and steel) (minimum \$33)	30.90	33.00
Foundry sands – per tonne (minimum \$33)	30.90	33.00
Contaminated soil – per tonne (low level) (minimum \$33)	30.90	33.00
<b>Cover</b> Cover is clay, sand and soil, which is free of contaminants and other deleterious matter.		
<b>Cleanfill</b> Cleanfill is a natural material such as clay, soil and rock and other such materials as concrete, brick or demolition products which are free of combustible or organic materials and are therefore not subject to biological or chemical breakdown.		
<b>Demolition</b> Demolition is concrete, bricks, roading material, concrete pipes and earthenware pipes. The maximum size of demolition material is one metre in any direction. Material is to be clean, no asbestos, no rubbish, no individual steel pieces included and contain less than 10% organic material (eg vegetation, wood). Reinforcing steel protruding from concrete must be less than 500 mm in length.		

	2012/13 \$	2013/14 \$
<b>Other Charges</b>		
TV – at Recycling Centre	As per recovery costs	As per recovery costs
Computer Monitor - at Recycling Centre	As per recovery costs	As per recovery costs
Special waste mixing pit – per hour (nearest hour)	150.10	160.00
Special waste from outside Dunedin city – per tonne (minimum \$320)	300.30	320.00
<b>After Hours Opening Fee</b>		
Opening Fee	395.80	420.00
Booth operation costs – per hour (plus any additional machine fees)	79.20	85.00
<b>Refuse Collection</b>		
All Council-provided refuse collection services are ‘polluter pays’ with the authorised bags being available at a number of outlets throughout the city including supermarkets and dairies. The authorised bags are also available from Council Customer Service Agencies.		
65 Litre bags	2.20	2.20
40 Litre bags	1.70	1.90
<b>Wastewater</b>		
<b>Network Contributions for a Sewer Connection</b>		
Where there has been no prior contribution to the existing network there will be a standard Network Contribution fee for all of the Dunedin City Council areas		5,000.00
<b>Wastewater – Trade Waste Charges</b>		
The new charging model moves from three sets of unit rates for Trade Waste charging (one for each wastewater treatment plant catchment) to a single set of citywide unit rates. The new model introduces application fees based on customer category type.		
<b>City Wide Unit Rates</b>		
Volume per cubic metre	0.09	0.08

	2012/13 \$	2013/14 \$
BOD5 per kg	0.06	0.08
NFR/TSS per kg	0.19	0.19
<b>Compliance Monitoring, Re-Inspection and Consent Breaches</b>		
Staff per hour	100.00	103.00
Laboratory	Variable Cost	Variable Cost
Mileage per km	–	–
Tankered Waste Charges per tonne	20.00	20.00
Consent Application Fee Category A	900.00	927.00
Consent Application Fee Category B	300.00	309.00
Annual Fee	150.00	154.50
<b>Water</b>		
<b>Installation of New Services</b>		
Charges for the installation of new services are determined on a case-by-case basis and are provided as a fixed price quote to applicants. Alternatively, customers can elect to undertake this work themselves at their own risk by engaging a Council Approved Water Supply Connection Installer. That installer will do all work apart from making the connection to the live water main, which will be undertaken by Council staff. A fee for making the connection will be charged.		
<b>Network Contributions</b>		
Where there has been no prior contribution to the existing network there will be a standard Network Contribution fee for all of the Dunedin City Council areas		5,000.00
New 20mm diameter domestic water connection	Quoted	Quoted
Commercial or extraordinary water connection	Quoted	Quoted
Disconnection of water supply		85.00
<b>Annual supply charge (meter rental)</b>		
20mm nominal diameter	172.00	187.00
25mm nominal diameter	186.00	201.00
30mm nominal diameter	202.00	218.00

	2012/13 \$	2013/14 \$
40mm nominal diameter	230.00	245.00
50mm nominal diameter	490.00	504.00
80mm nominal diameter	787.00	807.00
100mm nominal diameter	803.00	822.00
150mm nominal diameter	1,056.00	1,076.00
300mm nominal diameter	1,282.00	1,302.00
Hydrant Standpipe	545.00	560.00
Re-connection Fee	320.00	350.00
Special Reading Fee	40.00	50.00
<b><i>Central Water Scheme Tariff for water sold by meter</i></b>		
Treated water per cubic metre	1.33	1.40
Frost Plug Installation (per plug)	30.50	40.00
Bulk Raw Water Tariff to: Merton, Rocklands, Hindon, and individual farm supplies (per cubic metre)	0.09	0.10
Rural Water Schemes have differing capital and connection charges—please contact the Water and Waste Services Department for further information.		



## Development Contributions

Development contributions are charges paid by property developers to meet the increased demand for infrastructure resulting from growth. In April 2011, the Council released a Statement of Proposal to adopt a Draft Revised Development Contributions Policy (the Draft Policy). This Statement of Proposal outlined proposed changes to the Council's Development Contributions Policy and included a schedule of charges which could apply if the Draft Policy was adopted. Submissions on the Draft Policy closed in July 2011 and were followed by hearings held in November 2011.

After receiving the community's feedback, the Hearings Committee began its deliberations on the Draft Policy in November 2011. The Committee decided that more information was required from Council staff before the Draft Policy could be considered further. Deliberations started again in December 2012 with Council staff reporting back to the Committee on the information it requested.

The Committee had previously indicated its intention to complete its deliberations on the Draft Policy by May 2013 to inform completion of the 2013/14 Annual Plan. While the Committee met three times in March/April, and has made significant progress in its consideration of the Draft Policy, it has not yet concluded its deliberations. The Committee is currently awaiting a further report back of information from Council staff.

As a final decision on the Draft Policy has not yet been made, the Council's existing Development Contributions Policy will apply until further notice. The schedule of development contributions charges which will apply under the existing Policy in 2013/14 is provided below. This schedule is consistent with all the revenue projections and expenditure forecasts contained in the Annual Plan 2013/14.

There are two changes to the schedule of charges contained in the Annual Plan 2013/14 when compared to those published in the Draft Annual Plan 2013/14. These changes are a reduction in the charges for Water Supply to be levied in the Mosgiel West and Mosgiel East C Plan Change Areas. These reductions in charges are the result of lower than expected costs being incurred in 2012/13 to upgrade a water main in Gladstone road which service these two areas.

*Note: Those who have indicated a particular interest in the Draft Policy (including those who made submissions) will be updated on the results of the deliberations process when this is concluded. The Council will also notify the general public of its decision via the Council's website and a public media release. The Committee is confident that this will be able to occur in the next few months. At this stage the Council has not made any decision as to whether it will alter its Development Contributions Policy or what level of charges would apply under a revised Policy if it is adopted in the future.*



**Development Contributions – 2013/14 Annual Plan**

Note: All charges contained in the table below are per lot unless otherwise stated.

	Reserves – City Wide			Reserves – Local			Water Supply			Waste Water		
	2011/12 AP	2012/13 LTP	2013/14 AP	2011/12 AP	2012/13 LTP	2013/14 AP	2011/12 AP	2012/13 LTP	2013/14 AP	2011/12 AP	2012/13 LTP	2013/14 AP
Residential (in all zones within the city)	\$345.49	\$257.02	\$249.62									
Variation 9B							\$3.46 (per m <sup>2</sup> site area)	\$3.54 (per m <sup>2</sup> site area)	\$3.72 (per m <sup>2</sup> site area)	\$1.11 (per m <sup>2</sup> site area)	\$1.10 (per m <sup>2</sup> site area)	\$1.07 (per m <sup>2</sup> site area)
Plan Change 15 – Mosgiel East Area	\$345.49	\$257.02	\$249.62	\$2,336.29	\$2,585.96	\$2,523.05				\$834.13	\$986.94	\$1,172.61
Plan Change 15 – Mosgiel West Area	\$345.49	\$257.02	\$249.62	\$2.12 (per m <sup>2</sup> site area)	\$2.70 (per m <sup>2</sup> site area)	\$2.58 (per m <sup>2</sup> site area)	\$4.73 (per m <sup>2</sup> site area)	\$3.22 (per m <sup>2</sup> site area)	\$2.92 (per m <sup>2</sup> site area)	\$0.99 (per m <sup>2</sup> site area)	\$0.99 (per m <sup>2</sup> site area)	\$0.97 (per m <sup>2</sup> site area)
Plan Change 15 – Mosgiel West Area – Access Road to Riccarton Road Area												
Plan Change 15 – Mosgiel East Area C	\$345.49	\$257.02	\$249.62				\$3.29 (per m <sup>2</sup> site area)	\$1.65 (per m <sup>2</sup> site area)	\$1.31 (per m <sup>2</sup> site area)	\$0.86 (per m <sup>2</sup> site area)	\$0.74 (per m <sup>2</sup> site area)	\$0.74 (per m <sup>2</sup> site area)

	Storm Water			Transportation Network			Total Contribution per Unit of Demand (excluding GST)		
	2011/12 AP	2012/13 LTP	2013/14 AP	2011/12 AP	2012/13 LTP	2013/14 AP	2011/12 AP	2012/13 LTP	2013/14 AP
Residential (in all zones within the city)							\$345.49	\$257.02	\$249.62
Variation 9B							\$4.57 (per m <sup>2</sup> site area)	\$4.64 (per m <sup>2</sup> site area)	\$4.79 (per m <sup>2</sup> site area)
Plan Change 15 – Mosgiel East Area	\$2,880.75	\$2,945.58	\$3,064.83	\$3,144.45	\$3,259.06	\$3,330.53	\$9,541.11	\$10,034.56	\$10,340.64
Plan Change 15 – Mosgiel West Area				\$6.12 (per m <sup>2</sup> site area)	\$5.77 (per m <sup>2</sup> site area)	\$5.93 (per m <sup>2</sup> site area)	\$345.49 per lot + \$13.96 per m <sup>2</sup> site area	\$257.02 per lot + \$12.68 per m <sup>2</sup> site area	\$249.62 per lot + \$12.40 per m <sup>2</sup> site area
Plan Change 15 – Mosgiel West Area – Access Road to Riccarton Road Area				\$2.55 (per m <sup>2</sup> site area)	\$2.38 (per m <sup>2</sup> site area)	\$2.44 (per m <sup>2</sup> site area)	\$2.55 (per m <sup>2</sup> site area)	\$2.38 (per m <sup>2</sup> site area)	\$2.44 (per m <sup>2</sup> site area)
Plan Change 15 – Mosgiel East Area C							\$345.49 per lot + \$4.15 per m <sup>2</sup> site area	\$257.02 per lot + \$2.39 per m <sup>2</sup> site area	\$249.62 per lot + \$2.05 per m <sup>2</sup> site area

**Ten Year Development Contribution Revenue – 2013/14 Annual Plan**

	Reserves – City Wide			Reserves – Local			Water Supply			Waste Water		
	2011/12 AP	2012/13 LTP	2013/14 AP	2011/12 AP	2012/13 LTP	2013/14 AP	2011/12 AP	2012/13 LTP	2013/14 AP	2011/12 AP	2012/13 LTP	2013/14 AP
Residential (in all zones within the city)	\$1,442	\$1,063	\$1,024									
Variation 9B							\$946	\$967	\$1,087	\$303	\$300	\$315
Plan Change 15 – Mosgiel East Area				\$662	\$722	\$672				\$118	\$197	\$290
Plan Change 15 – Mosgiel West Area				\$481	\$639	\$662	\$1,075	\$760	\$750	\$224	\$233	\$249
Plan Change 15 – Mosgiel West Area – Access Road to Riccarton Road Area												
Plan Change 15 – Mosgiel East Area C							\$530	\$393	\$308	\$139	\$175	\$174
Total Projected 10 year Development Contribution Revenue	\$1,442	\$1,063	\$1,024	\$1,143	\$1,360	\$1,335	\$2,551	\$2,120	\$2,145	\$784	\$905	\$1,028

	Storm Water			Transportation Network			Total Development Contribution Revenue (excluding GST) (\$'000)		
	2011/12 AP	2012/13 LTP	2013/14 AP	2011/12 AP	2012/13 LTP	2013/14 AP	2011/12 AP	2012/13 LTP	2013/14 AP
Residential (in all zones within the city)							\$1,442	\$1,063	\$1,024
Variation 9B							\$1,248	\$1,267	\$1,402
Plan Change 15 – Mosgiel East Area	\$882	\$888	\$907	\$855	\$873	\$867	\$2,517	\$2,679	\$2,736
Plan Change 15 – Mosgiel West Area				\$1,389	\$1,362	\$1,520	\$3,169	\$2,994	\$3,182
Plan Change 15 – Mosgiel West Area – Access Road to Riccarton Road Area				\$579	\$563	\$626	\$579	\$563	\$626
Plan Change 15 – Mosgiel East Area C							\$670	\$567	\$482
Total Projected 10 year Development Contribution Revenue	\$882	\$888	\$907	\$2,823	\$2,797	\$3,012	\$9,624	\$9,133	\$9,452

**Assumptions**

A standardised approach has been taken for all activities regarding development contribution revenue assumptions and interest calculations. The following changes have been made compared to the 2012/13 year:

- The calculations have been updated based on the revised ten-year capital expenditure programme included in the 2013/14 Annual Plan
- The actual expenditure for the 2011/12 financial years have been included in the calculations
- The actual development contribution revenue in 2011/12 have been included in the calculations
- All historic expenditure and revenue is in actual dollars, all future expenditure and revenue is in inflated dollars

# Council Grants

The Council is working on a new system of assessment and allocation of civic grants. The assessment criteria for civic grants and service level agreements are being redeveloped to make the process more contestable and to align them with changes to the Local Government Act 2002 and to Council strategies, specifically the new Social Wellbeing Strategy and the yet to be developed Arts and Culture Strategy. This review process was signalled in last year's Long Term Plan.

While this work is undertaken the Council proposed the following regarding grants for the 2013/14 Annual Plan:

- A one-year moratorium on the awarding of new civic grants i.e. no new grants
- Any existing civic grants that are renewed in 2013/14 will be for only one year or until criteria mentioned above are developed.

During deliberations on 2013/14 draft annual plan submissions the Council made some exceptions to the above position and granted additional funding to: Regent Theatre (\$30,000), Basketball Otago (\$27,000 for 2013/14 via a Service Level Agreement), and Southern Sinfonia (\$5,000 per annum on-going)

The Civic Partnership Grants table shows organisations that have a grant commitment from the Council for 2013/14.

	2013/14 Budget	Review Date
<b>Civic Partnership Grants</b>		
Blue Oyster Gallery	\$8,300	2014/15
Citizen's Advice Bureau	\$27,300	2013/14
City of Dunedin Choir	\$10,000	2014/15
City of Dunedin Pipe Band	\$20,000	2014/15
Community Accounting Centre	\$10,000	Annual
Dunedin Night Shelter Trust	\$11,300	2013/14
Keep Dunedin Beautiful – Hanging Baskets	\$20,000	2014/15
Keep Dunedin Beautiful – Murals	\$6,000	2014/15
Mayfair Theatre Trust	\$35,000	2015/16
Neighbourhood Support	\$18,300	Annual
North Dunedin, South Dunedin and Mosgiel Community Patrols	\$6,000 (\$2,000 per patrol)	Annual
Southern Sinfonia	\$88,300	Annual
Sports Hall of Fame	\$39,000	2015/16
St Kilda Brass Band	\$11,000	2014/15
Victim Support	\$12,100	Annual

# Council Service Level Agreements

The Council has a number of service level agreements where funding is provided to an organisation in return for agreed services. These agreements are supported by contracts for service delivery.

	2013/14 Budget
<b>Community Asset Service Level Agreements</b>	
Otago Art Society	\$18,000
Fortune Theatre (Rental)	\$36,000
Fortune Theatre (Support)	\$87,000
Olveston	\$16,000*
Regent Theatre	\$89,200 <sup>#</sup>
Community House	\$82,400
COSSD*	\$42,600

\*Reduction of \$26,700 for one year only, as agreed with the Theomin Gallery Trust.

<sup>#</sup>One off increase of \$30,000 for 2013/14 year

The remaining Council Service Level Agreements are shown below listed by the Council activity managing the agreement or the Council Controlled Organisation receiving funding.

	2013/14 Budget
<b>Aquatic Services</b>	
Community Pools: • Moana Gow (Hawkesbury Village, Waikouaiti) • Middlemarch	\$61,600 \$10,000
School Pools: (Andersons Bay, Caversham, Dunedin North Intermediate, Morningson, and Wakari Schools)	\$56,000
Swim 200 Initiative (Skills to Swim)	\$35,000
Dunedin Swim Coaching Board	\$40,000

	2013/14 Budget
<b>Dunedin Venues Management Limited</b>	
Dunedin Centre	\$1,050,000
Event Attraction Fund	\$400,000
Service Level Payment (from Recreation Planning Budget)*	\$750,000

\* This allows community groups with charitable or non-profit status to run community events at Forsyth Barr Stadium.

	2013/14 Budget
<b>Events and Community Development</b>	
Masters Games Trust	\$98,100

	2013/14 Budget
<b>Dunedin Public Libraries</b>	
St Kilda Library	\$15,500
Taieri Library (Outram)	\$2,000
Strath-Taieri Library (Middlemarch)	\$7,000

	2013/14 Budget
<b>Recreation Planning</b>	
Edgar Centre	\$840,000
Sunnyvale Sports Centre	\$42,000
Dunedin Ice Stadium	\$220,000
Basketball Otago	\$27,000 (One-off grant for 2013/14)
High Performance Sport NZ (formerly the NZ Academy of Sport)	\$353,200
The Otago Artificial Surface Trust	\$102,300
Salmon Smolt Release	\$11,900
Surf Lifesaving NZ	\$87,600

	2013/14 Budget
<b>Tourism Dunedin:</b>	
Tourism Dunedin	\$1,213,000

# Events Funding

The Dunedin City Council is committed to supporting a vibrant events environment in Dunedin that will continue to build a sense of community, enhance the city's unique identity and add to its cultural wealth. It also aims to optimise the contribution of festivals and events to the city's economic development. It is important to ensure that our event funds are allocated fairly and transparently, based on clearly defined criteria. The Dunedin Festival and Events Strategy 2009 – 2019 was developed to facilitate this process.

This strategy classifies events into three categories:

**Premier** – A festival or event that attracts a large audience and participation generates significant economic wealth and contributes to the positive international and national profile of the city. A premier festival or event will attract at least 5,000 visitor nights and/or will generate \$1.0m or more through direct visitor expenditure, and will generate high levels of positive media awareness. Premier events will be supported by Tourism Dunedin and each will be linked with relevant international marketing campaigns. A premier event may be a one off event or may re-occur on an annual or biennial basis.

**Major** – A festival or event that attracts a substantial audience and participation and contributes to the positive regional and sometimes national profile of the city. A major festival or event will attract an audience of at least 5,000 people including a reasonable number of visitors, mostly from the Southern region (Otago and Southland). Major events usually occur on an annual basis although not necessarily so.

**Local** – A festival or event that is staged for local people as a celebration of an occasion or for some reason that is significant to the wider community. Audience participation will vary and admissions will usually be free, although where a local event is also a fundraiser this may not be so.

## Eligibility for Events Funding

Festivals and events that are eligible for funding include but are not restricted to: not-for-profit organisations including clubs and societies; local, regional and national sports, arts, culture and recreation organisations; and charitable trusts.

## Funding Allocations

Funding for events is allocated and available for one, two or three years as follows:

Category	Budget for 2012/13	Applications for funding
<b>Local Events</b> Funding up to \$5,000 per annum for any one festival or event	<b>Total funding pool for local events:</b> \$50,000 (\$25,000 for small community events) (\$25,000 for small commercial events)	Two funding rounds per year. Applications close 31 March for events held after 1 June, and 30 September for events held after 1 December <a href="http://www.dunedin.govt.nz/events/events-funding">http://www.dunedin.govt.nz/events/events-funding</a>
<b>Major events</b> Funding up to \$50,000 per annum for any one festival/event	<b>Total funding pool for Major/Premier events:</b> \$440,000* *Increased by \$40,000 for 2013/14 only to fund the Special Olympics National Summer Games	Applications for this fund should be completed with reference to the Dunedin Festivals and Events Strategy 2009 – 2019 <a href="http://www.dunedin.govt.nz/events/events-funding">http://www.dunedin.govt.nz/events/events-funding</a>
<b>Premier Events</b> Funding of over \$50,000 per annum for any one festival/event		

The Council also funds civic events, the events supported and funding provided are shown on the next page.

## Civic/Council Events Funding

The Council has a budget of \$388,400 in 2013/14 for civic events

*Note: Some of the events listed are offset by external funding. For example the Otago Community Trust contributes to New Year celebration funding.*

	2013/14 Budget
<b>Civic/Council Events</b>	
Summer Festival	\$55,000
New Year's Eve	\$70,000
Chinese New Year	\$35,000
Cruise Ship Pipe Bands	\$15,000
Graduation Parades	\$15,000
Anzac Day	\$5,000
Commemorative Events	\$5,000
Puaka Matariki	\$35,000
Cadbury Chocolate Carnival	\$65,000
Santa Parade	\$50,400
International Botanic Garden Congress (one off)	\$20,000



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